

EUROPEAN NEWS

Anthony Moreton details how the US is trying to tighten the textiles screw without imperilling the general accord
Washington treads a tightrope between Gatt and the MFA

MR CHARLES CARLISLE, the chief US textiles negotiator, flew back to Washington from Geneva last Saturday after the latest round of talks over the future of the Multi-Fibre Arrangement (MFA), knowing he had it in his power not just to make or break the world textile accord but also the power to break the new Gatt round of trade talks.

The MFA, which governs a large part of world trade in textiles and clothing, runs out on July 31. Delegates from some 60 countries are now holding meetings under the chairmanship of Mr Arthur Dunkel, director general of Gatt, the General Agreement on Tariffs and Trade) in what is becoming an increasingly frenetic search to find common ground for an extension.

Simultaneously, Mr Dunkel is conducting preliminary talks on the new Gatt round. He would like these to be completed by July 15.

The US wants a new Gatt round badly. President Ronald Reagan has committed himself to it and it would suit the country as a whole. But almost every time Mr Carlisle returns to Geneva he has new demands on textiles to put before the delegates.

The MFA, introduced in 1974,

is the major derogation from Gatt's free-trade stance since it allows the main Western importers to regulate trade. The future of the MFA should, in theory, be settled before the preparatory talks on the next Gatt round are completed.

On the slight back to Washington Mr Carlisle and his advisers must have agonised over how far they could go in tightening the screw over textile and clothing imports without imperilling the Gatt round.

The US has become increasingly protectionist in the past 18 months, especially in textiles. Congress called for severe restrictions to be placed on its leading suppliers, all from the Far East with the exception of Brazil and all from the Third World with the exception of Japan.

President Reagan eventually vetoed a highly protectionist bill in Congress but its backing was so strong that its supporters have put it on hold. They are bringing it back to Congress on August 6, a week after the MFA is signed, and threatening to have another attempt at over-throwing the veto.

Last week in Geneva Mr Carlisle had to try the impossible. He had to talk sufficiently tough on the MFA to placate the industry back home — a strong party of whom had travelled to Geneva with him to stiffen his resolve — and yet

not endanger the wider Gatt talks.

"The US has become the bad boy of these negotiations," said Mr Felipe Jaramillo, respected head of the Colombian delegation and spokesman of the low-cost producer nations.

"Four years ago, when the MFA was last being renegotiated, the EEC was the bad boy. This time we can see light at the end of the EEC tunnel. It is the US that worries us."

An official of Gatt itself added: "Everyone is getting very worried. We have no better

idea now than last December what the US really wants. They are threatening the whole Gatt timetable."

The position is particularly worrying because this year the US has suggested that the MFA should be extended in some areas. In particular, it wants silk and ramie, a flax-like substance, included for the first time.

Silk is of little importance, except in principle, because the amounts entering world trade are so small. Ramie is quite different. It is increasingly being incorporated into blends used for sweaters, an important garment in US trade with the low-cost producers.

Mr Carlisle has also increasingly emphasised "the need for orderly growth and the ability to prevent destabilising import increases." He has told the Third World, as has the European Commission, to open its markets to Western exports.

He pointed out that in the six months from last September to February 1986 US imports rose by 28 per cent, more than in the whole of 1981. "Continued import growth of this magnitude is not acceptable," he said.

The problem is that "orderly growth" is synonymous with "protectionism" to the low-

cost producers. Gatt also points out that US imports are no different in scale from those of the EEC, since the two markets are of comparable scale, and that the big rise in the past two or three years has been due to the strength of the dollar rather than unfair trading.

The US is also claimed, managed to hold back imports much longer than the Europeans did and so should seek solutions within the management of its own economy.

The low-cost producers in fact have made considerable concessions to the demands of the West. They have conceded there should be another MFA after July whereas a year ago they were calling for its immediate abolition.

They have also accepted, albeit grudgingly, that the extension should be for a further four or five years. They know, though they do not like it, that their ability to export will continue to be regulated tightly.

Now, on top of all this, they are being told by the US that they will have to widen the scope of the MFA to take into account other fibres. It is hardly surprising that the EEC's gentle essay in liberalism seems much more attractive.

The EEC has suggested that, while the rate of growth of im-

ports from the suppliers as a whole should remain low, quotas should be redistributed so that the "dominant" suppliers—Hong Kong, South Korea, Taiwan and Macao—would stand still, while the "poorer" countries like Bangladesh, Pakistan and Sri Lanka should have greater access to Western markets.

Some relaxation of the regulatory system is suggested so that children's clothes and those which do not cause much aggravation in Europe might gain easier access.

The EEC also calls for quotas to be dropped where they are not fully taken up.

These proposals might not get fireworks alight in the Third World but at least they are seen as steps in the right direction. There is a feeling in Geneva that the EEC and the suppliers can do business.

Not so with the US. Mrs Edna Kavanagh, Dutch president of the free-trade-inclined Foreign Trade Association, put her finger on the nub of the matter when she said not only that the MFA must "expire irrevocably after another four, or at most five, years" but that "unless we commit ourselves to this (termination date) we will never come out of this protectionist system."

TEXTILE AND CLOTHING IMPORTS		
	US	EEC (10)
1978	5.87	5.12
1979	5.99	4.22
1980	4.57	7.24
1981	7.77	8.05
1982	8.07	8.67
1983	9.48	9.24
1984	12.27	10.79
1985	14.71	na

Source: US Dept. of Commerce, Commercial



Mr. Arthur Dunkel, Gatt's director general, is over-optimistic to agree an extension to the multi-fibre arrangement

Spain tops budget deficit goal by 10%

By David White in Madrid

SPAIN'S CENTRAL administration over-achieved its target budget deficit last year by about 10 per cent, according to figures released by Mr Carlos Solchaga, the Finance Minister.

The shortfall of Pta 1,842bn (£7,460m) marks a setback for the Socialist Government's aim of achieving a progressive reduction in the budget burden.

After coming down from around 6 per cent of Spain's gross domestic product when the Socialist took office in 1982 to 5 per cent in 1984, the deficit moved back up to 5.8 per cent of gross domestic product last year. However, Mr Solchaga said he was still aiming to cut the deficit burden to 4.5 per cent this year.

The 1985 results, which include security transfers but exclude autonomous regional governments, showed a 23 per cent increase in the total shortfall from the 1984 level of Pta 1,498bn. The Government had set out to keep the 1985 deficit just under Pta 1,500bn.

The main reasons behind the slippage were a sharp rise in the deficit of the social security system, the state's share of the cover, and cuts in income tax rates which the Government made last spring to try to revive a sluggish domestic economy. The social security shortfall multiplied more than fivefold to Pta 1,150bn, while the loss in tax receipts was put at Pta 1,000bn.

Mr Solchaga said the social security figures demonstrated the necessity of the recent controversial reform of the state pension system.

Debt talks open in Poland

By Christopher Bobinski in Warsaw

WESTERN COMMERCIAL bankers arrived here yesterday for a key round of debt talks, as the government spokesman confirmed that Mr Marian Orzechowski, the Polish Foreign Minister, would not be visiting London this week because Prime Minister Margaret Thatcher refused to receive him.

The debt talks focus on rescheduling of all, or part, of the \$900m capital repayments due to Western banks this year.

The banks have offered to take delayed repayment of 75 per cent of this sum, while Poland, short of hard currency and has substantial debt obligations to Western governments, is holding for a 100 per cent rescheduling.

Mr Jerzy Urban, the Government spokesman, said the visit by Mr Orzechowski would not go ahead as planned on April 28 because of the British Government's attempts to link the minister's programme to "internal developments" in Poland and its failure to observe "the principle of reciprocity."

Last week in Warsaw Sir Geoffrey Howe, the UK Foreign Secretary, saw General Wojciech Jaruzelski, then the Polish Premier, Mr Urban said, hinting heavily that the failure to arrange a comparable meeting with the British head of government for the Polish minister caused the postponement.

Mr Orzechowski would have been the first Polish minister to visit Britain since the 1981 martial law. The fact that Mr Orzechowski is due this week to see Chancellor Helmut Kohl in Bonn and that General Jaruzelski himself recently saw President Francois Mitterrand in Paris underscores that Warsaw's relations with the UK remain somewhat cooler than with some other west European governments.

West Germany and France are among the handful of governments which have resumed official trade credit to Poland, while Britain has not.

Yesterday, too, the Polish authorities signalled a warning to the Solidarity opposition met to organise demonstrations on May Day by having Mr Henryk Wujec, an activist, sentenced in absentia to three months in prison for taking part in a similar demonstration last May.

Solution seen for Basque terrorism

By Our Madrid Correspondent

THE PROBLEM of separatist violence in the Spanish Basque country bears numerous points of resemblance with Northern Ireland—including mistakes which have been made in the handling of terrorism—but offers a greater hope of a political solution.

This is the main gist of a report on Basque terrorism commissioned by the Basque autonomous government from a group of European experts.

Changes in policing and legal procedures and measures to stimulate the region's economy figure high among the commission's recommendations. But it concludes that, with Spain's constitution and the region's self-government status, a political structure already exists for solving the problem.

The strictly nationalist origins of Eta terrorism provide closer parallels with Northern Ireland than with ideologically-motivated movements in other European countries. But the commission emphasises the lack of an internal social or religious conflict, in contrast with Northern Ireland, and the absence of foreign sources of support such as the IRA has in the US.

The report, which the Basque authorities hope will provide a basis for working together with Madrid, is the result of nine months' work by the five-man, multi-discipline commission headed by Sir Clive Ross, a former British diplomat.

It is based on discussions with all sides involved in the issue except Eta, the underground separatist organisation, which declined to meet the commission. The report, copies of which were sent last week to Mr Felipe Gonzalez, the Prime Minister, and other members of the Madrid Government, was to have been kept confidential. However, the Basque government decided to release the full text in order to avoid being accused of concealing parts of its conclusions.

More than 200 pages long, its 51 proposals conclude with the recommendation that negotiation should "never" be excluded as a political option. It is unclear how this is to be interpreted in the light of Madrid's refusal to negotiate with Eta on political claims. However, the report says that "it is essential to persuade proponents of violence that there is no possibility of their achieving independence."

The key proposals refer to courts and the police. The report says the sparing of judges in the region should be the preserve of the Basque authorities and that terrorist suspects should be tried in the region and not taken to Madrid.

Businessman shot in Athens

By Andriani Teredicosou in Athens

NOVEMBER 17, a shadowy terrorist group credited with a series of political assassinations in Greece since 1975 including those of two American diplomats, claimed responsibility yesterday for the fatal shooting of Mr Dimitris Angelopoulos, a 29-year-old Greek industrialist, in central Athens.

The victim, one of the older members of Greece's industrial establishment, was the founder and a family owner of the iron and steel firm Halyvourgiki, listed among the country's top 20 enterprises in terms of total assets. The company made news in 1984 when it was fined Dr 8,50m (€41m) by the Socialist Government for the alleged illegal export of foreign exchange, a case which generated accusations of a witch hunt against private enterprise from Greek businessmen.

Mr Angelopoulos died in hospital after being shot in the chest and abdomen.

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Wine scandal deals blow to Italian exports

BY JAMES SUXTON IN ROME

ITALIAN WINE exports to other countries are effectively blocked while Italian authorities work out certification procedures, according to Mr Frans Andriessen, the EEC Agriculture Commissioner.

Speaking in Brussels yesterday he said there was no reason at the moment for the European Commission to take any action on the Italian wine scandal. He said the sales of wine was a matter for Italy to deal with, although the EEC stood ready to help if necessary.

Mr Andriessen spoke as Mr Filippo Maria Pandolfi, the Italian Minister of Agriculture, yesterday visited his opposite numbers in Bonn and Paris in an effort to reassure them that Italy had the scandal of poisoned wine under control.

Moreover, a senior Italian Minister of Agriculture official denied in Brussels that the export of wine was being held up by Italy. The certification procedure was already working.

These certificates are meant to ensure that wine exported does not exceed the legal quantity of methyl alcohol. The new rules which came into force last week are expected to take a few days to become effective.

Reports from the big Italian wine exporters suggest that very small amounts of wine are being exported after obtaining the certificates, which are issued by laboratories approved by the Ministry of Agriculture. But they said that exports are far below normal. Other wine-makers have spoken of export orders being cancelled.

About 20 people are believed to have died from drinking wine containing an excessive amount of methyl alcohol, and people are still being taken ill in many parts of Italy, not just in the north, where the scandal broke. The adulterated wine can also cause blindness.

The authorities believe, however, that the worst should soon be over since they have identified and closed down four centres which were producing wine to which dangerous quantities of the chemical had been added.

But, despite the official optimism, the Italian wine industry is in despair at what it sees as the immense damage done to the image of Italian wine in Europe, not least in Italy itself. Politicians are extremely conscious of the severe blow that Italy's international reputation has suffered.

There is general nervousness about drinking any wine, despite the relatively small quantities that have been adulterated. Yesterday, in a smart restaurant in the centre of Rome, the majority of lunch-time customers were avoiding wine.

Mr Pandolfi wants to convince the agriculture ministers in West Germany and France, the two biggest markets for Italian wine, that the authorities are taking the necessary precautions on exports. In the year to last August Italy exported 18m hectolitres of wine valued at L1500bn (£625m).

Irish interest rates fall

BY RICH CARNEY IN DUBLIN

THE CENTRAL bank of Ireland dropped its overnight lending rate to banks by 1.25 percentage points to 12 per cent yesterday as Irish interest rates began to move down in the wake of the weekend realignment within the European Monetary System.

The maintenance of the Irish punt's value against the European currency unit (Ecu) in the realignment has helped reverse a speculative trend against the currency based on expectations that it would be devalued.

Interbank rates in Dublin have moved down since the weekend, with one month rates to about 12.5 per cent. Howling from around 15 per cent, ever, banks have yet to lower their retail lending rates. They are waiting for the central bank to remove a three percentage point increase on business lending rates imposed in February at the height of the speculative run on the punt.

Finance casts shadow over EEC research plans

BY PAUL CHEESEBRIGHT IN LUXEMBOURG

THE EUROPEAN Community will not seek to bridge what is perceived as a growing research and technology gap between it, on one side, and Japan and the US on the other, simply by throwing money at the problem.

Discussions among research ministers in Luxembourg yesterday on guidelines for Community research and development programmes to run between 1987 and 1991 showed a general insistence that there should be value for money.

Ministers had their first look at guidelines prepared by the European Commission. Their aim was to mark out research priorities, but they found it difficult to escape from the question of finance.

The Commission has suggested Ecu 5bn (£5.88bn) of spending on Community programmes for the five years, with a 15 per cent reserve on top of that to provide flexibility.

That amount of money will not be available, say the French, British and West Germans. The three big powers want each programme to be justified in terms of the value it brings: potential users must be identified; the impact on industrial competitiveness must be assessed.

"I hope we can avoid a situation where the Commission plucks a figure from the sky. We suggest halving it and bargaining the value it brings without focusing on the central issue of relevance," said Mr Geoffrey Pattie, the UK Minister for Information Technology.

But the relative role of Community research programmes is less in France, West Germany

and the UK than it is in the smaller or more impoverished EEC countries. And there are countries like Italy which will agree with what the Commission proposes because, somehow, that is "European."

The big powers are starting from a different philosophical position from the Commission and the small powers. By saying, "justly it," they are demanding an approach from the bottom up, while the Commission, looking at the macroeconomic position, is starting from the top and working downwards to the specific programmes.

However, the budgetary side of the question is tied in West Germany, France and Britain are net contributors to a Community budget bursting at the seams despite an increase this year in national contributions.

The others are net beneficiaries. There is, in any case, a degree of caution in the light of past experience. The Commission tabled before the research ministers a report on Esprit, the Community's flagship research programme, meshing Community funds with those of the private sector in an information technology drive.

This report on the first phase of a programme, of which the Commission is proud, calls for better dissemination of information about the programme, better dissemination of the research results, a more systematic flow of information to the programme managers and questions some operational aspects.

On the basis of an independent evaluation of Esprit, there is a call in the report for

the Commission to look at larger research projects, implying that money is being spread too thinly and a query about the level of funding—does it always have to be at 50 per cent for the Community contribution?

For all that, Esprit is considered to be working well. The same cannot be said of the Joint research centre which has been drawing in more than a quarter of Community research funds. It is largely concerned with nuclear fission and has its main facilities at Ispra in Italy.

The Commission has been having to explain that it is running Ecu 45m over budget and yesterday presented new economies to the ministers. Italy, not surprisingly, is keen to see Ispra continue, but its diplomats admit that it is not well run and that its research needs to be re-orientated.

These two examples chime in with the demand for more cost effectiveness. They add substance to the general drift of the Commission guidelines which suggest that research should be shifted away from energy matters to areas which have a direct impact in industrial competitiveness.

Even the big Community powers accept that. In 1982 energy took up 65.4 per cent of the Community research budget. Under the Commission proposals, that would be reduced to 21 per cent in 1987-91. Programmes, like information technology, bearing on competitiveness, would take up 60 per cent over the next five years, compared with 16.9 per cent in 1982.

German wartime papers produced against Waldheim

BY OUR FOREIGN STAFF

THE World Jewish Congress yesterday produced copies of a German wartime document which it said showed that Dr Kurt Waldheim, former secretary-general of the United Nations, must have been aware of the deportation by Nazis of Greek Jews while serving at an army headquarters in Salonika.

"Every dog in Salonika knew that they were deporting Jews," Dr Singer said. He left it open whether the document informed the staff on which Dr Waldheim served of the deportations, or ordered it to co-operate.

Dr Singer said the system by which candidates for the UN were checked had been proved faulty: "We don't want anyone like that to serve the world again."

Patrick Blum in Vienna adds: Dr Fred Sinowatz, Austria's Socialist Chancellor, stepped into the row over Dr Waldheim yesterday, saying that the discussion about his past and events in recent weeks had damaged Austria's image and Dr Waldheim's reputation.

Speaking to journalists after the weekly cabinet meeting, Dr Sinowatz said that the world-wide discussion about Dr Waldheim "had put into question Austria's reputation." He suggested that Dr Waldheim should consider the implications of continuing his bid for the presidency.

The Foreign Office said last night that, once received, the communications would be given due consideration.

Dr Waldheim who is running for the Austrian presidency, has denied all knowledge of the deportations. The document produced by Dr Singer was the draft of a communication from army group headquarters, dated July 15 1944, and addressed to the staff.

Sweden pulls back from industrial conflict

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

SWEDEN'S private sector white collar workers and employers pulled back from all-out confrontation yesterday and agreed to a call from the state-appointed mediators to postpone their planned strike and lock-out for 48 hours.

The PTK white collar union confederation emphasised yesterday that the threat of industrial action remained. Both sides accepted the mediators' call to take up direct contacts in so-called "technical discussions" however, and the PTK strike involving some 18,000 key personnel initially will not now begin before 2 pm on Thursday.

SAF, the Swedish employers' federation, has warned that it will respond to any eventual strike action with a lock-out of around 200,000 white collar workers for midnight on Thursday — combined with escalated strike action by PTK, would hit around 400,000 white collar workers in the private sector and would quickly close down large parts of Swedish industry.

The mediators' so-called "final offer" rejected by PTK on Monday, offered the white collar workers a two-year deal with a rise of 2.5 per cent from April 1 followed by a further increase of 2 per cent from February 1 next year.

The offer included some protection against inflation. If

prices rise by more than 3.2 per cent from December 1985 to December 1986, PTK would have the right to demand further negotiations.

In addition, the offer allowed for additional wage drift of 1.5 per cent in 1986 and 1987. Any increase above this level would have been reckoned against 1987's rise, however.

PTK rejected the offer for four main reasons. It wanted any settlement backdated to January 1, the clauses on wage drift were unacceptable, the deal failed to give sufficient benefit to low income groups and did not meet other demands for improved social benefits.

In parallel, SAF is still negotiating centrally with LO, the blue collar workers' trade union confederation representing more than 700,000 workers in the private sector. LO has been offered a two-year deal with an increase of 5.5 per cent in 1986 and 4 per cent in 1987, but without any wage drift.

SAF has also agreed to LO demands for shorter hours for shift workers—a two-stage cut totalling one hour bringing working hours to 38 a week by 1990—and for improved sickness pay.

LO has refused to agree to any deal, however, as long as the threat of all-out industrial action by the white collar workers exists.

Foreign students find lucrative Soviet trail

BY LESLIE COLTIT IN BERLIN

PATRICE, a Third World student at Moscow University, virtually admitted the envy of Soviet citizens and West Berlin, where he buys consumer goods to supply an insatiable black market demand among Soviet citizens.

He and hundreds of Third World students in the Soviet Union are a boon to West Berlin shops selling low-price jeans and home electronics, which fetch high prices — in rubles — in the Soviet Union.

The foreign students earn a share of the black market proceeds and are able to afford a lifestyle which makes them the envy of Soviet citizens and rouses considerable resentment.

In East European countries from East Germany to Romania a growing number of students from developing countries are engaging in a black trade with coveted Western products.

Their advantage is that they can freely travel to the West, unlike or-

inary citizens of Eastern European countries.

Patrice, who was waiting with fellow students for the train to Moscow at West Berlin's Zoo station, said he regularly receives dollars from a Soviet "businessman" and a shopping list for clothing, mainly jeans, and radio-cassette recorders from West Berlin.

Some of his friends brought quality caviar — "molossol beluga" he noted — and other goods to West Berlin which they sold privately to finance their own trading operation. There was no problem finding Soviet citizens willing to pay 30 (\$22) or 40 rubles for a pair of jeans that cost DM 25 (\$10.8) in West Berlin.

Third World students who supply Eastern Europe with Western consumer goods are meeting growing animosity from East Europeans especially when they are seen dining in expensive restaurants.

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UK Provident rescued by rival life office

BY ERIC SHORT
UK PROVIDENT Institution, the mutual life company which has run into financial trouble, is being rescued by the Friends' Provident Life Office, another large mutual life company in what effectively amounts to a take-over.

With-profit policyholders in UK Provident were warned that reductions in bonus rates were inevitable, and the interim bonus rates have been cut, with immediate effect by around 10 per cent.

Mr Fred Cotton, chief executive of Friends' Provident, said that he saw the arrangement as an "operational" merger. UK Provident will cease marketing most of its product range, mainly traditional contracts, and its marketing organisation will be selling, with immediate effect, Friends' Provident contracts.

A joint statement from the two

companies laid the blame for the financial troubles of UK Provident on its investment policy and in particular its significant holding in unquoted securities, a substantial part of which are in the oil and gas exploration field.

Mr Cotton said that UK Provident had run down its reserves in financing the rapid growth in business over the past few years. The merger of the two operations would result in significant cuts in unit costs of acquiring new life and pensions business.

While the life funds of UK Provident will be separate for the time being while the investment problems are sorted out, eventually they will be integrated with Friends' Provident funds.

The merger will need the approval of policyholders in both com-

panies, although the exact procedures are still being investigated. It is more than 50 years since the last merger of mutual life companies took place.

Mr Cotton said that some redundancies among UK Provident staff were inevitable. He saw no problem with his own policyholders who he assured would have their expectations unimpaird. He had been looking for such a merger with another mutual life company, and UK Provident was in many ways an ideal partner.

Mr Stamps Brooksbank has resigned as chairman of UK Provident. He is succeeded by Mr Richard Stanley, the previous deputy chairman. He agreed that the company had looked at certain other mergers and options.

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Bristow 'bribes' inquiry launched

By Lionel Barber
THE DIRECTOR of Public Prosecutions is investigating claims by Mr Alan Bristow that he was offered a knighthood in return for dropping his support for the European aerospace consortium during the Westland affair. It was disclosed in the House of Commons yesterday.

The disclosure came from Sir Michael Havers, the Attorney General, in reply to a question from Mr Tam Dalyell, the Labour MP.

Mr Dalyell had asked Sir Michael "If the Director of Public Prosecutions has initiated an investigation with a view to prosecution under section 1 of the Honours (Prevention of Abuse) Act 1925 into allegations made by Mr Alan Bristow in respect of Westland's shareholders' meetings?"

Sir Michael's reply was: "Yes."

Mr Bristow, a former helicopter operator and now a substantial shareholder in the Westland helicopter company, has claimed that two unnamed Conservative peers (members of the House of Lords), made the offers last January.

One of the offers allegedly came shortly before an inconclusive shareholders' meeting where a rescue plan by Sikorsky, the US helicopter maker, and Fiat of Italy was defeated.

Mr Bristow publicly disclosed the alleged bribes just before a second shareholders' meeting on February 12, when shareholders voted decisively in favour of the Sikorsky-Fiat package. But he has refused to name the two peers publicly.

Members' affairs were once supervised by the controversial PCW underwriting agency, headed by Mr Peter Cameron-Webb. In addition to the large insurance losses, it was discovered by Lloyd's that more than £40m of the members' funds had been diverted in secret by former managers of the PCW agency.

The members have alleged that the insurance losses are directly linked to the earlier irregularities by the former managers.

In an effort to sort out the problem Sir Ian Hetherington is seeking a meeting with Mr Cameron-Webb to ask him what action he would have taken in dealing with the mounting losses on the syndicates if he had still been managing the members' affairs.

However, he has given evidence in private to the House of Commons Trade and Industry Select Committee which is investigating the Westland affair. Several MPs have shown an interest in Mr Bristow's claims.

The 1925 Act was introduced after scandals over the sale of honours during the Lloyd George era. It is understood that Sir Thomas Hetherington, the Director of Public Prosecutions, has asked the police to begin inquiries.

The police will pass on the results of their investigation to Sir Thomas, but the final decision on a prosecution rests with the Attorney General.

Underwriters face fresh finance blow

MORE THAN 1,500 Lloyd's of London underwriting members, who are facing £130m of insurance losses, have been told that further financial complications have been discovered in the members' affairs, John Moore writes.

The new problems have been unearthed by Additional Underwriting Agencies No 3, the independent underwriting agency set up by Lloyd's to look after the affairs of the members.

Members' affairs were once supervised by the controversial PCW underwriting agency, headed by Mr Peter Cameron-Webb. In addition to the large insurance losses, it was discovered by Lloyd's that more than £40m of the members' funds had been diverted in secret by former managers of the PCW agency.

The members have alleged that the insurance losses are directly linked to the earlier irregularities by the former managers.

In an effort to sort out the problem Sir Ian Hetherington is seeking a meeting with Mr Cameron-Webb to ask him what action he would have taken in dealing with the mounting losses on the syndicates if he had still been managing the members' affairs.

But Sir Ian, the agency chairman, has told the members that he believes it would be possible for a settlement to be concluded with Lloyd's and another 36 possible defendants in an extensive legal campaign which the members are preparing to mount. So far, the members have reached a standstill agreement with Lloyd's in which litigation will be held in abeyance in an effort to arrive at an out-of-court settlement.

There are fears that the losses will rise to £250m, and Additional Underwriting Agencies No 3 is attempting to produce reliable figures. Once the figures are produced, members are hoping that it will be possible for Lloyd's to arrange a settlement with a contribution from the potential defendants in the legal action and a funding arrangement established throughout the entire Lloyd's market.

□ LOW-COST endowment mortgages at an initial rate of 11.75 per cent - 0.25 per cent lower than other major lenders - are being offered by a subsidiary of Salomon Brothers, the international investment bank, in an effort to break into the UK home loans market.

Through a specially formed subsidiary, the Mortgage Corporation, the group has set a target of lending £500m to borrowers in England and Wales during the first year. It plans to spend some £2m in selling mortgages direct to consumers.

□ LEGISLATION is planned to give groups of residents in private mansion blocks the right to buy the entire freehold of their property from landlords who fail in their duties.

The measures arise from acceptance by the Government of the main proposals in the Nugee Report on the management of privately owned blocks of flats.

□ THE HOME OFFICE is to phase out an allowance paid to civil servants who examine passport applications after a vote by the staff against indefinite strike action.

The Civil and Public Services Association, which took strike action in each of the six passport offices last month, has accepted that the allowance of up to £517 a year will gradually disappear.

□ A NEW British company in computer-aided design has been formed by a group of ex-managers from the UK subsidiaries of ComputerVision and McDonnell Douglas, two US concerns which are among the world leaders in this technology, which is dominated by US concerns and which accounts for total world sales of about \$3.5bn.

□ FUNDS of more than £3m are being allocated to improve water supplies in the Falkland Islands. The work is designed to help to meet the needs of Port Stanley until the year 2000.

□ AN OPPOSITION attempt to delay the progress of a bill to privatise the management of the state-owned dockyards was defeated by the Government in the House of Commons last night.

Ulster police chief tells of 'godfathers' behind bomb attacks

BY FINANCIAL TIMES STAFF
NORTHERN Ireland police chief Sir John Hermon said yesterday that he knew who was behind the nightly bombing and gun attacks on the homes of police officers in the province and pledged to bring those responsible to justice if he secured the evidence.

He said the attacks, which have forced 14 officers of the Royal Ulster Constabulary (RUC) to flee their homes in the past week, were being co-ordinated by a "very sinister band". One person, believed to be a part-time member of the Ulster Defence Regiment, was injured in a bomb explosion in County Tyrone.

Sir John said: "There are godfathers, not limited solely to subversives and paramilitaries, who stay well back as mafia organisations are renowned for doing."

Speaking on BBC radio, the chief constable launched a stinging attack on some Ulster politicians who were associating with paramilitary groups. He said: "There are some politicians at local level, and I am not totally excluding those at national level, who have got close associations with paramilitaries and others of extreme background."

He said many Ulster politicians had spoken out responsibly against the Loyalist attacks on policemen's homes.

But he added: "I do believe some politicians have bedevilled the law-and-order scene and the paramilitaries by relating a political initiative to law and order."

Sir John's comments came as the House of Commons began discussing the attacks. During the debate members of both sides of the house criticised Ulster politicians who had failed to condemn the terrorist campaign.

Mrs Margaret Thatcher, the British Prime Minister, described the attacks on the RUC as "terrible" and insisted they should be condemned by all MPs.

She called on "all Unionists to condemn these activities" adding "we must carry on with the Anglo-Irish accord and do our best to restore peace and stability in the province."

The accord will give the Dublin Government a say in the affairs of Ulster.

Mr Neil Kinnock, the Labour Party leader, "completely endorsed" the Prime Minister's condemnation

of violence used against the RUC and underlined the determination to see that the Anglo-Irish agreement was "upheld in peace as a way to peace."

Mr Tom King, Northern Ireland Secretary, praised the courage of the RUC.

Mr King described the situation in Northern Ireland as "dangerous and uncertain" and appealed to Unionist leaders to make a positive response to the invitation issued to them to discuss the issues involved with the Prime Minister and himself.

"It is by talking and not by violence that this problem must be resolved," he insisted.

Mr Enoch Powell, the only member of the Official Unionist Party to take part in the exchanges said the Government had been warned in advance of the disastrous consequences which would inevitably ensue if it entered into the Anglo-Irish agreement.

Ignoring the jeers of other MPs he asked what was to be done to the "evil counsellors" to whom the Government listened.

Stressing that the situation in the province was becoming worse every day, Mr Marylyn Rees of the Labour Party and a former Northern Ireland Secretary, suggested that the Prime Minister should make a television address to the people of Ulster.

He maintained this had become necessary because the politicians in Northern Ireland no longer seemed to count "whatever the reason, they dare not put their heads above the political parapet," he said.

Mr Rees said the Prime Minister should emphasise that the RUC had transformed itself from a Protestant force for a Protestant people into a British police force, engaged in upholding the law against violence.

He suggested that, if it was correct that politicians in Ulster did not count, it was perhaps because it had not yet been possible to get any talks going between them and the Government.

"I believe it is essential that this political matter needs to be discussed by politicians, and not tackled by men of violence in the way that is happening at the moment. That is why it is so important that we do get early discussions."

Leyland Trucks' sales up 20%

By John Griffiths
LEYLAND TRUCKS' first-quarter sales, at 2,501 units, rose by nearly 20 per cent against a downturn in the heavy truck market overall of 3.6 per cent. Its 17.9 per cent share of sales for the three months gave it clear market leadership, some 4 per cent ahead of Ford, its second-placed rival.

Ford itself just managed to beat off a challenge from Mercedes, whose first-quarter sales of 1,936 total. The Ford figure represents a 27 per cent fall from the 2,680 units achieved in the same quarter a year earlier.

Leyland, which in BL's preliminary financial results earlier this month was said to have much improved its financial performance, sold 1,069 trucks last month, up from 775 in the same month a year ago.

Ford's sales for the month were also up sharply, from 473 to 1,019, after Ford had been beaten into second place in each of the first two months of the year by Mercedes.

Bedford, whose heavy truck operations are the subject of speculation following its parent General Motors' withdrawal from talks on acquiring Leyland, saw a further sales drop in the first quarter. At 1,415 from 1,393, well behind Mercedes.

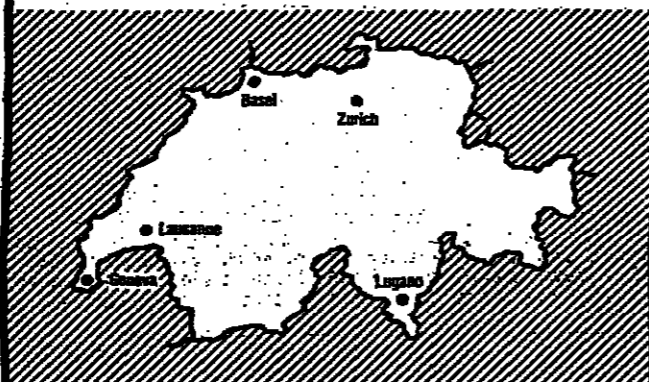
Statistics from the Society of Motor Manufacturers and Traders show that the slow recovery in total commercial vehicle sales last year was not sustained in the first quarter. At 18,473 they were 1.7 per cent down on the 1985 quarter.

Honda deal signed, Page 8

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UK NEWS

Austin Rover signs deal to make Honda cars

BY KENNETH GOODING AND JOHN GRIFFITHS

AUSTIN ROVER and Honda yesterday signed an agreement under which the BL subsidiary will produce cars for the Japanese group at the Longbridge factory in Birmingham.

From November, Austin Rover will produce about 90 Honda-badged cars a week - roughly 4,000 a year - to be sold through the Japanese company's dealers in the UK.

Mr Mark Snowden, Austin Rover's managing director (product development), said Austin Rover had been able to reassure Honda that the talks with Ford as a possible buyer were "dead and buried." But he declined to say if Honda had indicated it would have called off further collaboration if the talks had continued.

Mr Snowden also said the Government's flirtation with Ford as a possible buyer of BL had cost his company between 30,000 and 40,000 in lost sales.

The Longbridge-built Honda cars will have a European content, measured by ex-factory value, of about 80 per cent. They will not count towards Honda's import quota under the terms of the voluntary restraint agreement between the Japanese and British car makers.

Honda sold almost 19,000 cars in the UK during the past two years

for a market share of about 1 per cent.

The UK-made Honda models will be those on which the British company's Rover 200-series cars are based. But they will revert to the original Japanese front and rear shapes.

The car Austin Rover will produce for Honda in Japan is called the Civic, but in the UK it will be called the Ballade.

The Rover 200 models have been produced under licence from the Japanese group since June 1984 and replaced the Triumph Acclaim, covered by a similar deal between the two companies.

The group produced about 65,000 Rover 200-series cars last year compared with annual capacity of about 81,000.

Both companies are taking a cautious view of the project and say production of the Honda models will be stepped up only if and when demand requires it. Honda expects no significant increase until the Ballade is replaced by another joint-venture car in 1989.

As with the Rover 200 models, Honda will supply the engines and transmissions from Japan and some of the suspension units.

Austin Rover will be paid for each car it delivers

Mr Harold Musgrove, chairman, said after the contract with Honda was signed that the deal would enable Austin Rover to cover more of its fixed costs but its main importance was in strengthening the collaboration with Honda.

Austin Rover will soon launch the Rover 800 executive car developed jointly with Honda. The Japanese company launched its version at the end of last year as the Legend.

The UK group will produce Honda Legends for sale in Western Europe while Honda will make Rover 800s for Austin Rover's dealer network in Japan and Australia.

Honda does not expect to start taking delivery of UK-produced Legends until the beginning of next year although it expects to give the car its British unveiling at the Birmingham motor show in October. Honda UK expects to sell 2,500 to 3,000 Legends a year, with another 4,000 sales a year on the Continent.

Austin Rover and Honda are expected to follow the pattern of mutual production with their next joint venture, code-named YY and expected to be signed shortly, for the development of a medium-sized car for launch in 1989 to replace the Austin/MG Maestro, Ballade and the Rover 200-series in the UK and the Honda Civic in Japan.

Government delays decision on £240m shipbuilding contract

BY ANDREW FISHER AND PETER RIDDELL

THE GOVERNMENT has delayed until later this month a decision on whether Tyneside shipyard Swan Hunter or state-owned Harland and Wolff of Belfast should be awarded £240m of naval orders.

Following a lengthy discussion during a two-hour meeting of the Cabinet's economic strategy committee, the British Prime Minister, Mrs Thatcher, told Parliament that further inquiries were being made to ensure figures relating to competitiveness were correct.

Any decision is politically fraught because of severe unemployment in both areas and the renewed unrest in Northern Ireland.

Divisions within Whitehall were reflected in yesterday's Cabinet discussions. The Minister of Defence, the Northern Ireland Office and the Scottish Office were all strongly in favour of the orders for two auxiliary oil replenishment ships going to the consortium, led by Harland and Wolff and also involving Yarrow shipyard on Clydeside.

However, the Prime Minister and the Department of Trade and Industry have shown interest in helping the newly privatised Swan Hunter yard despite their concern over the industrial trouble at the yard.

Swan Hunter strove yesterday to keep itself in the running for the naval work by launching a frigate secrecy in the early morning after a consortium, much of the work would be done on the British mainland.

men to lift an unofficial overtime ban over pay and conditions.

Swan Hunter has said that about 2,000 of its 4,500 jobs would eventually be lost if it did not get the work.

Swan's managers decided on the surprise 3.45 am launch of HMS Coventry, a frigate built to replace one lost in the Falklands, to avert possible industrial disruption. They were also worried that bad weather could affect the launch.

After the clandestine operation, Mr Alex Marsh, a director of the newly privatised yard, said: "This is just part of our determination to give our customers what they want - value for money, technically advanced ships and delivery on time."

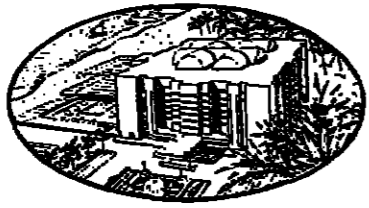
The workers have defied national union instructions to lift the ban, caused by a pay and conditions dispute, although semiskilled workers and staff have been working normally.

Mr Alex Ferry, general secretary of the Confederation of Shipbuilding and Engineering Unions (CSEU), said he and other national officials would meet local union officials today to discuss the yard's industrial problems.

Swan has claimed that the competition for the bid is unfair while the Belfast yard has argued that its bid contains no subsidy element and is vital to maintain jobs. Since Harland's bid is made as part of a consortium, much of the work would be done on the British mainland.

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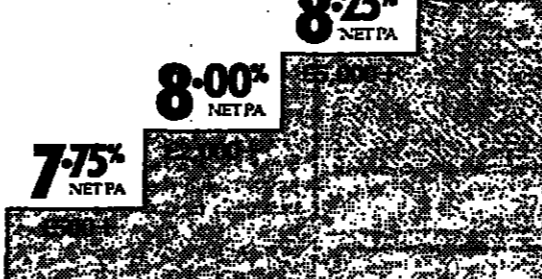


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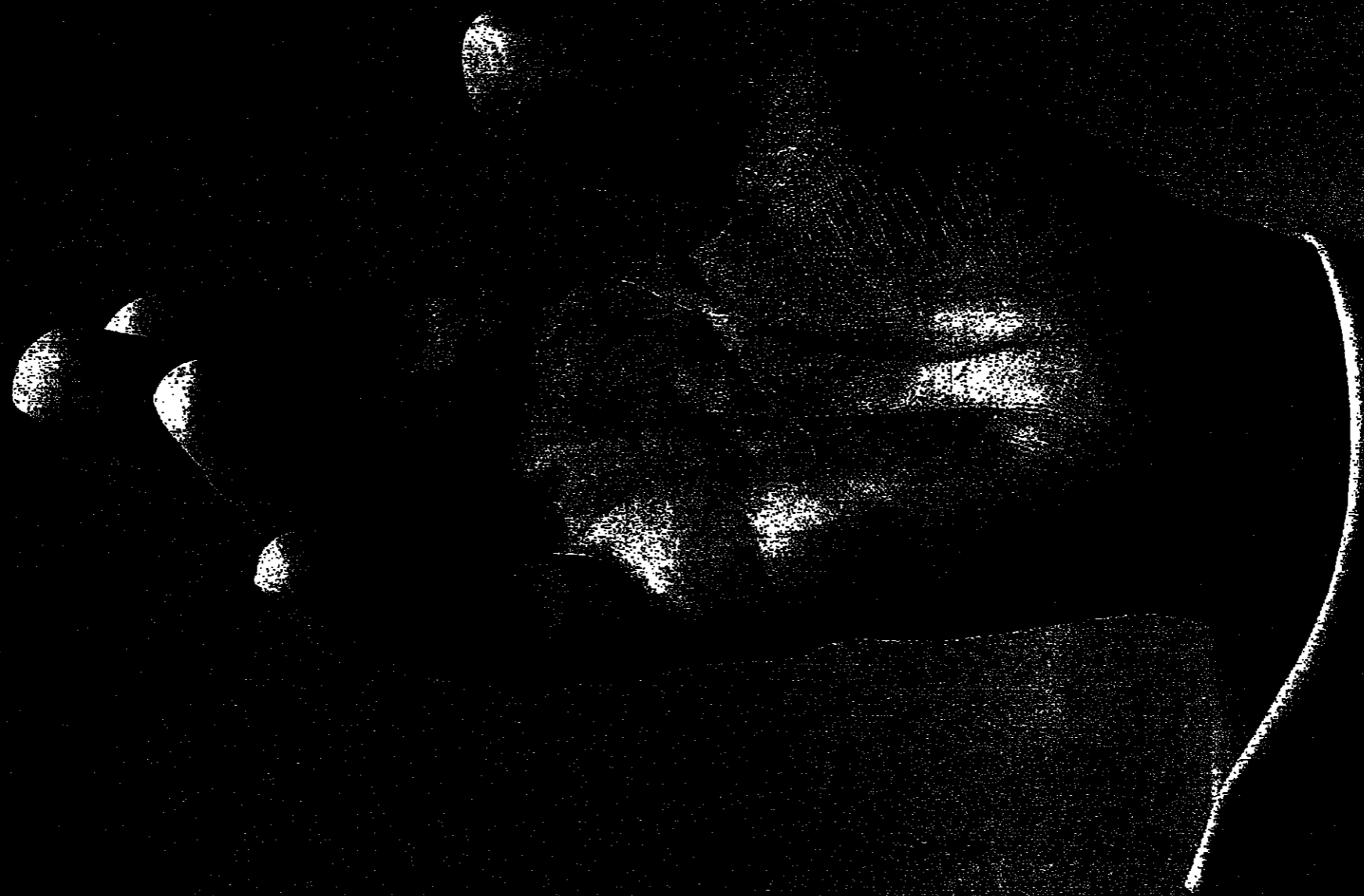
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UK NEWS

Britain 'not far behind US' in market technology

THE MOST advanced City of London firms are sharpening up their communications for the Big Bang so that they get the greatest possible edge on their competitors.

Information is our lifeblood. Mr Rod Sinclair, head of information technology at Barclays de Zoete Wedd, told the conference.

Mr Newmarch said he intended to take the Stock Exchange Automated Quotations (SEAQ) service and would receive information over Topic terminals from market-maker closed-user groups.

FINANCIAL TIMES TECHNOLOGY AND THE SECURITIES MARKETS CONFERENCE

to have a local area network with up to 200 personal computers connected within 18 months.

Mr Robert Haykin, European director of International Banking and Investment for the computing services company I.P. Sharp, said there was a tendency to focus on the importance of computerisation for the dealer at the expense of automating risk monitoring and management control.

He emphasised the importance of accurate information, common to all trading parties in risk management. "Fewer misunderstandings and tighter controls result when everyone reads from the same book."

By Jeremy Bray, MP, Labour Party spokesman on science and technology, sounded a note of caution when he argued that despite vast investment in information technology the new financial markets might not be "informationally efficient."

Mr James Anderson, chairman of the board of the Cincinnati Stock Exchange, told the conference that all US exchanges were linked by a communications system called intermarket Trading System (ITS).

"Last Tuesday," he said, "Cincinnati implemented the only automated linkage between a market and other markets participating in ITS."

"This permits a Cincinnati user to enter an order in Cincinnati which will find its way within seconds, after probing the Cincinnati market, to an execution on the floor of another exchange, all on a fully automated basis."

Mr Bob Brown of Software Sciences, which is marketing the Cincinnati system in Europe, said computer-based trading had to prove itself capable of dealing with massive peak volumes.

Mr John Wolters, secretary general of the Association of International Bond Dealers (AIBD), said the association had begun a study with the US National Association of Securities Dealers (NASD) to see if it could introduce an equivalent of Nasdaq, the US model for Seq, for the Eurobond market.

The study has to be approved by the AIBD general meeting because of the sums involved.

Mr Gordon Macklin, president of the NASD, said Nasdaq had made the US over-the-counter market visible. Its volume had increased 14 times between 1975 and 1985 while the New York volume increased only three times.

Nasdaq and the London Stock Exchange would begin to exchange live quotations on April 22, he said. Yesterday's conference report would state Tullett and Tokyo Foreign International (TITF) used a modified version in the UK of a system built by RMI of the US. TITF's UK system was created by the company itself. The RMI system is used only in the US government securities market.

Mine union funds trial will be held in 1987

THE LEGAL implications of the decision by the National Union of Mineworkers (NUM) to transfer £3.5m of its funds abroad shortly before the miners' strike began in March 1984 will rumble on for at least another 12 months.

Sharp fall in consumer credit

CONSUMERS cut back sharply on their use of credit cards in February, the Department of Trade and Industry said yesterday. In total, £2,360m of new credit was advanced by finance houses, retailers and bank credit card operations, a drop of £600m from January's level.

Advances on bank credit cards dropped to £790m in February from £1.13m the previous month. DTI officials said, however, that this drop was normal at this time of year as consumers tend to chalk up large credit card bills in the January sales and then cut back on purchases in February.

Retailers' credit operations, however, showed a slight increase in the month, rising from £362m of new credit advanced to £392m. Observers said this lent some support to the final figures for retail sales in February, which show an increase from January's levels.

The retail sales index stood at 117.2 in February, compared with 117.0 the previous month, and sales in the three months to February showed a 1 per cent increase from the previous three months. Finance houses saw new fixed sum advances such as hire purchase agreements fall to £986m in February from £1,050m in January.

Despite the fall, the February figure was still 49 per cent higher than in February 1985.

The total of credit outstanding at the end of the month on operations by finance houses, retailers and bank credit cards rose by £202m to £21,615m. These figures are not comparable with the previous year's figure of £17,195m outstanding, when credit cards were not included.

Retail sales are expected to grow strongly this year as a result of increasing incomes in the private sector.

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Company Notices

F. & C. EUROPEAN FUND S.A. société anonyme de Luxembourg. 14, rue Aldringen.

F. & C. ATLANTIC FUND S.A. société anonyme de Luxembourg. 14, rue Aldringen.

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS. The Annual General Meeting of the shareholders of F. & C. EUROPEAN FUND S.A.

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS. The Annual General Meeting of the shareholders of F. & C. ATLANTIC FUND S.A.

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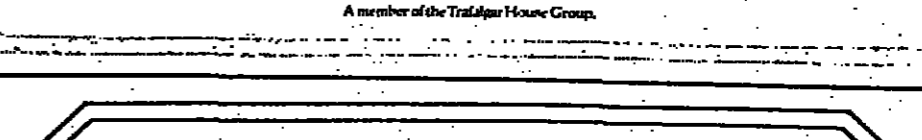
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Barclays Bank Base Rate.

Barclays Bank PLC and Barclays Bank Trust Company Limited announce that with effect from 8th April 1986 their Base Rate was decreased from 11½% to 11%.



Reg. Office: 54 Lombard St., EC3P 3AH. Reg. No's 1026167 and 920890.



With effect from the close of business on Tuesday, 8th April 1986

and until further notice, TSB Base Rate is decreased from 11.50% p.a. to 11.00% p.a.

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Bank of Scotland Base Rate

Bank of Scotland announces that, with effect from 9th April 1986 its Base Rate will be decreased from 11.50% per annum to 11.00% per annum.



The Royal Bank of Scotland plc Base Rate

The Royal Bank of Scotland announces that with effect from close of business on 8 April 1986 its Base Rate for advances will be reduced from 11½% to 11% per annum.

The Royal Bank of Scotland plc. Registered Office: 20 St. Andrew Square, Edinburgh EH2 2LL. Registered in Scotland No. 90212.

Clydesdale Bank PLC

BASE RATE

Clydesdale Bank PLC announces that with effect from 9th April 1986, its Base Rate for Lending is being reduced from 11½% to 11% per annum

Standard Chartered Bank Base Rate

On and after 8th April, 1986 Standard Chartered Bank's Base Rate for lending is being decreased from 11.50% to 11.00%

Deposit Rates are	Gross Interest	Net Interest
7 days' notice	7.50%	5.61%
21 days' notice	8.25%	6.17%

Interest paid half-yearly

Standard Chartered Bank
Head Office 38 Bishopsgate, London EC2N 4DE
Tel. 01-280 7500; Telex 885951

Lloyds Bank Base Rate.

Lloyds Bank Plc has reduced its Base Rate from 11.5 per cent to 11 per cent p.a. with effect from Tuesday, 8 April 1986.

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Lloyds Bank Base Rate will be varied accordingly.

The change in Base Rate will also be applied from the same date by the United Kingdom branch of: The National Bank of New Zealand Limited.



A THOROUGHREDD AMONGST BANKS.
Lloyds Bank Plc, 71 Lombard Street, London EC3P 3BS.



Courts & Co. announce that their Base Rate is reduced from 11.50% to 11.00% per annum with effect from the 8th April, 1986 until further notice.

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*Not ordinarily available to individuals who are U.K. residents
440 Strand, London, WC2R 0QS

YORKSHIRE BANK Base Rate

Yorkshire Bank announces that with effect from close of business on TUESDAY 8th April 1986 Base Rate is reduced from

11½% to 11%

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Yorkshire Bank Base Rate will be varied accordingly.



Head Office
20 Merrion Way, Leeds LS2 8NZ

Hill Samuel Base Rate

With effect from the close of business on 9th April, 1986, Hill Samuel's Base Rate for lending will be decreased from 11.5% to 11.00% per annum

DEMAND DEPOSIT ACCOUNTS

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Hill Samuel & Co. Limited
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Telephone: 01-628 8011.



NatWest announces that with effect from Tuesday, 8th April, 1986, its Base Rate is decreased from 11.50% to 11.00% per annum.

All facilities (including regulated consumer credit agreements) with a rate of interest linked to NatWest Base Rate will be varied accordingly.

41 Lothbury London EC2P 2BP

Legal Notices

GEORGE LIMITED

NOTICE IS HEREBY GIVEN pursuant to Section 588 of the Companies Act, 1985, that a Meeting of the creditors of the above-named Company will be held at the offices of Legend Curtis & Co., situated at 30 Eastbourne Terrace (2nd Floor), London W2 6LF, on Thursday the 17th day of April, 1986 at 12.00 o'clock midday, for the purpose provided for in Sections 588 and 590.

Dated the 1st day of April, 1986.
S. MATHEOU,
Director.

SHIRE WHOLEFOODS LIMITED

Formerly Cheshire Wholefoods (Wholesale) Limited

NOTICE IS HEREBY GIVEN pursuant to Section 580 of the Companies Act, 1985 that a Meeting of the Creditors of Shire Wholefoods Limited, will be held at the offices of Legend Curtis and Partners, 3rd Floor, Park House, Oxford Street, Manchester M1 5AB, on Wednesday the 16th day of April 1986 at 12.00 o'clock noon, for the purposes provided for in Section 588 and 590.

Dated the 2nd day of April 1986.
C. M. QUARTERMAINE,
Director.

IN THE MATTER OF VINCENT MARTELL LIMITED AND IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are required, on or before the 14th day of May, 1986, to send in their full Christian and surnames, their addresses and descriptions, full particulars of their debts or claims, and the names and addresses of their Solicitors (if any), to the undersigned Kain David Goodman, FCA, of 30 Eastbourne Terrace, London W2 6LF, the Liquidator of the said Company, and, if so required by notice in writing from the said Liquidator, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.
Dated this 2nd day of April, 1986.
K. D. GOODMAN, FCA,
Liquidator.

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The Banker in the May issue will be publishing a major report on the Trade Finance Industry. Banks and Financial Institutions wishing to contribute their comments to this important sector of international commercial banking by advertising in this report should contact:
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NEW INTEREST RATES

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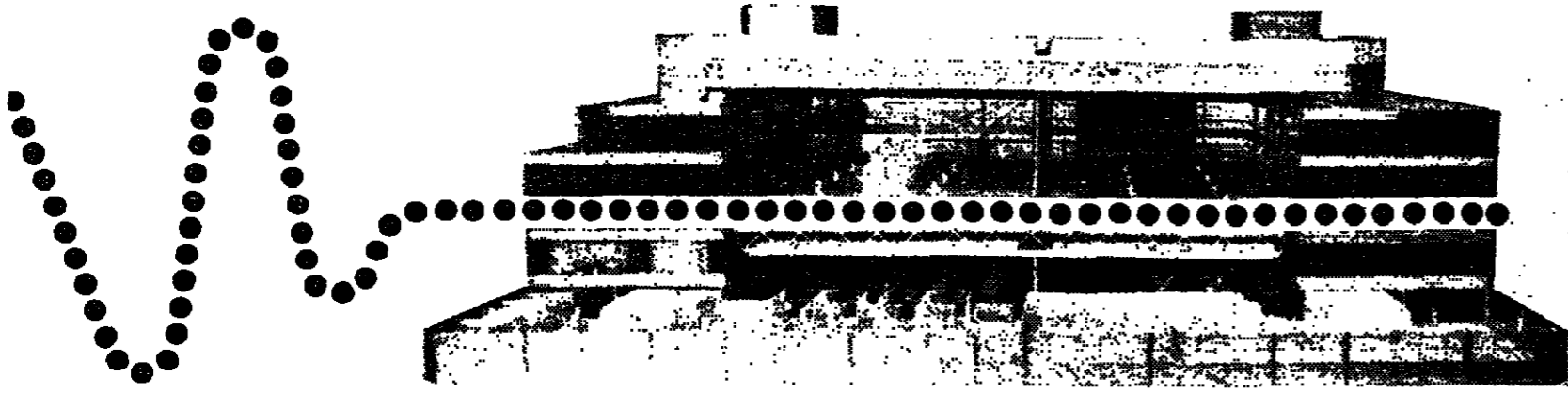
Midland Bank
Midland Bank plc, 27 Poultry, London EC2P 2BX

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Jane Rippeteau looks at the impact of automated architecture

The intelligent office building is born



Victoria Plaza, London, where Salomon Brothers is fitting out a new trading room

JOHN TISHMAN realised it was time to take his own advice. As chairman of Tishman Realty and Construction in New York, one of the US's top builders with some \$2.5bn worth of construction under management, Tishman has helped clients build "smart" offices wired up to automate everything from air conditioning to elevators. The spotlight now is on extending such intelligence to telecommunications systems, and Tishman decided that such a leap was in order for his own business.

Direct voice and data links are now in place from Tishman's New York headquarters to construction trailers on site at projects across town or across the country and, in some cases, to the desks of clients. The entire system cost \$2m. "Clients come in all the time with changes and they want to know how much they will cost," says one of Tishman's deputies. "We can take a terminal into a meeting, hook it into a telephone and get feedback right there and then."

Daily—rather than monthly—

cost reports are now routine, making possible up-to-the-minute checks of costs against estimates as well as historical costs. Movement of materials can be fine-tuned. Tishman's vice-president, Mark Bodner, says: "In Manhattan, where a building site is not much bigger than the building itself, you have to keep constant track, orchestrating delivery of materials to site only just as they are needed."

Tishman believes that the extent of its system is unusual in the construction industry. Many companies, indeed, may be unwilling to invest in such technology unless they can see clear cost benefits. American Express, the huge travel services firm that also includes stockbrokers Shearson Lehman Brothers, made such an analysis in planning its new state-of-the-art corporate headquarters in New York's World Financial Center.

The nature of the company's various businesses requires employees to move offices frequently, says Mino Akhtar, director of advanced technology,

In conventional buildings such relocations can be costly and time-consuming, particularly if work areas have to be rewired to accommodate a computer terminal or relocate a telephone line. This can sometimes involve drilling through concrete slab floors.

In the company's present quarters, "everytime somebody moved or got a new terminal, it cost us \$2,000," says Akhtar. In some parts of the business, 25 per cent of the employees relocate every year. The company also expects that the 8,000 people it is moving into its new 2m sq ft headquarters will generate a 10 to 15 per cent increase in computer terminals annually.

The cost of the new system, which the company will not reveal, will be recouped by savings over three-and-a-half years, according to Akhtar.

The ability to move people around cheaply and alter telecommunications services at the workstation is a big attraction for financial services firms in particular. In a dealing room, for instance, "people are con-

stantly creating new products, requiring them to be near different people," says a telecommunications manager at a City firm about to move to new pre-wired premises. If every workstation is wired, adds a competitor, "you don't have to rewire because all the changes are programmed remotely. We're in a high-growth environment and have to be able to change configuration fast."

Other cost incentives may be less obvious. Hotels have leapt aboard the bandwagon of running internal telephone systems because they may be able to make money on the difference between the bulk rate they are charged by the local utility and the higher per-call rate guests now expect to have to pay, says James Llamas, vice president of Reliance Development, a New York-based property company.

Deciding in advance the extent of telecommunications wiring a building will have is not always desirable, however. It seems to work best when a single owner or tenant is involved, and particularly when

the occupant-to-be is closely involved in selecting the system. Some developers have attempted to put up "smart" buildings and then have tenants simply plug in to the offered services. The concept, called "shared tenant services," has had a mixed reception because companies move in with different needs and various amounts of their own technological "baggage."

Another pitfall is regulatory. Say a company has a roof-top satellite that can beam reams of data from headquarters computers to remote one-man offices. That means the local telephone utility is being bypassed, which could be illegal or unwelcome, depending on local regulations.

In the US, "a lot of state regulators have put on controls that crimp any entrepreneurial style," says Donna Jaegers, telecommunications securities analyst at Faine Webber. "Or they might say, 'if you put in your own system, you can't depend on us at all.' That makes a building hard to

OCTOBER'S "Big Bang" in London that will end fixed commissions and eliminate the split between brokers and market makers will accelerate the City's internationalisation and increase competition. City companies are therefore keen to use the latest in advanced data and voice communications.

Brokers that do not already have updated technology are scrambling for office space where they can set up "smart" premises in the hope of retaining a competitive edge.

Shearson Lehman, Security Pacific and Hoare Govett, are working on a system that will be pre-wired into their offices being built at Broadgate, near Liverpool Street station. Salomon Brothers is fitting out a new trading room at Victoria Plaza, and Mercury International is mapping out 450 high-tech trading positions at One Finsbury Square.

Much of what the specific systems will consist of is veiled in secrecy. Upgraded, multi-function telephone systems are a big part. Mercury International, for instance, is planning a direct

Brokers seek smart premises

phone cable link between the two buildings it will occupy, and also a satellite link to New York tailored to the time of day the service is needed. Details of data systems are harder to discover. Says one telecommunications manager: "We don't want the opposition to know what we are doing. It may be extremely useful to them... or they may die laughing."

The crux of the problem on the trading floor is similar for all players, though. One example offers a glimpse of the way sophisticated (via communications can pay off. Generally, there are more sources of information available than any single dealer needs or can cope with on his or her desk, explains Victor Strauss, director of group finance at C&F Technology, a New York and London data communications firm specialising

ing in financial services companies. Yet everybody needs some of that information at their fingertips at least some of the time.

The trend, then, is to supply each dealer desk with just a few screens, but ones that are multi-purpose. Market data arriving from Reuters or another information source is switched into a network that any dealer could tap and call up on his screen. This would replace a terminal dedicated solely to Reuters. On another screen, a user could call up competing data or query the company's own computer. Yet another terminal might service a personal computer allowing dealers to figure out their best trading positions, or perform other functions.

The arrangement, notes Strauss, a former trader himself, is defensive. "You don't make more money because you've got electronic information. But if you don't have it, you are exposed to somebody who does; you are buying sterling for 15 seconds longer than the other guy, and then you find out why he's selling."

Where to get a designer satellite

WHAT DOES a big time New York architectural firm have in common with a giant international computer maker?

The answer is that they both want the job of planning your next automated office.

In New York, Swank Hayden Connell Architects has captured itself into the top ranks of architectural firms largely through an interior design specialisation that includes layout and planning for the "office of the future."

Arriving from a different vantage point is Honeywell. Having recently launched a new corporate unit for the purpose, it is advertising that it can answer all queries about what electronics to wire in where — and supply much of the hardware as well.

Swank Hayden and Honeywell are among dozens of competitors anxious to tap into a nice gap in the traditional function of supplying office space. The gap stems from an insecurity many corporate clients feel over what they are doing. "It can answer all queries about what electronics to wire in where — and supply much of the hardware as well."

Swank Hayden and Honeywell are among dozens of competitors anxious to tap into a nice gap in the traditional function of supplying office space. The gap stems from an insecurity many corporate clients feel over what they are doing. "It can answer all queries about what electronics to wire in where — and supply much of the hardware as well."

International which, he says, is supplying construction management services to Salomon Brothers as well as to a development at London Bridge where Citicorp will have offices.

Swank Hayden, which is involved in planning the new UK headquarters for Shearson Lehman American Express in Broadgate, a multi-building development in

the City, has a whole lingo worked up for the service it provides. "We identify horizons... and vertical slices... who will be where. We call it 'stacking'."

Says David Kovacic, design director on the Shearson job, Swank shoulders responsibility from the start. Kovacic explains. Months of interviews take place to sort out the company works, who does what, who needs to sit next to whom. Of Shearson, he says: "This particular organisation moves people around a lot. It needs to be flexible. This kind of thing is what the design."

Such things could also affect a building's structural requirements. Costs to accommodate wiring can run up to \$4 a square foot more, says Charles Thornton, president of the Seattle-based Associates, a consulting engineering firm in New York currently involved with plans at the World Bank in Washington.

And what if you're going to want a satellite on the roof? Tell your architect early on, suggests Eugene Kahn of Kahn Pedersen Fox in New York. It must be designed in "to give a good image to the building."



Training managers to handle an unpredictable future

William Dullforce on a radical approach to executive education

HOW DO you train managers to make the best of an unpredictable future? The answer, the International Management Institute in Geneva is an independent non-profit training institution backed by some 60 stakeholders or associate corporations based in 19 countries.

IMI celebrates its 40th birthday this year, when it will be taken over by a young director, Professor Juan Rada. In late 1984 it asked a commission drawn from its foundation board and larger corporate clients to advise it on how to meet the challenges to management education during the rest of the century.

One immediate challenge is the current excess capacity on courses offering MBA degrees. Business schools face growing competition from in-company and ad hoc training schemes and from seminars whose themes often cover management functions.

The commission's report, published by IMI in abbreviated form, not surprisingly finds that many training practices are obsolete or inadequate. Less predictably the commission decided that the pace of developments affecting multinational companies was accelerating so fast that the crucial changes with which managers will have to cope were simply not predictable.

Rada cites many factors contributing to this acceleration. They include the convergence of technologies, which were unrelated in the past, in such areas as information technology, biogenetics and new composite materials. Product cycles are shortening.

The globalisation of business generates swifter worldwide chain reactions. Modern telecommunications allow services to be transported on a massive scale. The combination of technical advances and deregulation of financial markets is creating a different environment for top

management. The commission's profile of the future effective manager puts stress on flexibility, on openness to new ideas and a willingness to question. The concept is far removed from the "MBA" (not invented here) syndrome which in the past tended to keep managers uninterested in anything done outside their company and its product sector, says Rada.

The future manager will have to reconcile the competing demands of a fast changing environment with business performance. The institute, the commission says, needs to respond to this tension between vision and results, to train managers able to integrate a broad understanding of the world environment with daily operational imperatives.

How? Not with the old training methods, the commission argues. Too much past teaching has been oriented towards analysis, accumulation of knowledge and diffusion of information in a fragmented manner. It has been too deeply rooted in a cause-and-effect type of analysis. It lacked feel for the subjective or emotional ele-

ments in decision taking. The commission's case studies widespread in management training are no longer adequate. Rada claims. They reflect past experience, do not necessarily help students to identify problems because they are based on data selected by the case writer and, while they give some input for decision making, they do not provide the broader context to which managers have to respond in reality.

Current methods underrate creativity and are sometimes too technocratic to stimulate innovative thinking, the commission finds. It admits that it remains to be seen whether the entrepreneurial instinct or creative drive can be learned.

Perhaps because IMI does not wish to place all its cards on the table for competing institutions to read, it is not very explicit about the remedies it proposes to apply in its own house.

One new tool already under development is its information files, alternatively described as diagnostic packages, which will serve as a basis for the more integrated teaching IMI will attempt. The files cover three levels—the company, its operating sector and the broader environment—among which disciplines such as strategy, marketing, finance and accounting have to function.

IMI is investing in new research facilities and communication equipment in the belief that training may in future involve more frequent movement for students between the workplace and the institute.

The programme is extremely ambitious—to combine "functional depth and managerial breadth"; to produce managers with "an in-built early-warning system" or "intuitive disconcert"; to inculcate "the art and courage to manage." But IMI's 90 corporate stakeholders appear to be ready to let Rada chance his arm.

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GUINNESS PLC

THE ARTS

Television/Christopher Dunkley

International accent on rhubarb in Venice

If a programme has lots of scenes shot in Venice, a mixture of English and American accents, and the production credits take more than four minutes to go past no matter how fast they run the roller...



A.D. — Anno Domini: "Mutton stoo with 'erbs and wine"

A lot of producers are finding that the only way they can afford star names, exotic locations, and high production values generally, is to set up international co-productions...

For quite such brief sequences — a snatch of conversation with a Japanese professor on a balcony comes to mind. The publicity material reveals all...

pay for "free" programmes The fact is that the BBC, thanks to its history, reputation and size, is in a very strong position to drive hard bargains with co-producers...

But that is true of pitifully few of the other international programmes now regularly reaching our screens. Deceptions recently took Stephanie Powers not merely to Venice but to Venice in carnival time...

To the viewer none of that matters if the result is good television. Unfortunately, the result in this case is pretty ghastly. Not only do the younger members of the cast look as though they have been plucked straight out of an American college campus...

In that great tradition of Biblical blockbusters with fatuous explanatory titles (Moses The Lawgiver, avoiding confusion presumably with Moses The Traffic Warden, and Jesus of Nazareth to distinguish him from Jesus of Nazareth) we are currently enjoying AD—Anno Domini (as distinct from AD—Awfully Dull) and here we had Mary drooling about her son's favourite dish...

big three networks: ABC, CBS and NBC. For US producers American audiences have been the only consideration—though the widely disparate origins of America's immigrant population have ensured that most programmes popular throughout the US also prove popular globally...

Yet the outlook for international co-productions is not entirely gloomy. The Americans may yet save the day. Traditionally, American programmes have been made by independent production companies and sold to one of the

Patricia Rozario/Purcell Room

The songs of Ivor Gurney have fallen on more receptive ears of late. Unstudied and easily attractive, these pieces are good examples of the homely tradition in English music between the wars...

Starker/St John's, Smith Square

Of all cellists, after Casals, it was the American-Hungarian Janos Starker who made the deepest impression on me during my first explorations of the world of records in the 1950s...

Flight/The Other Place



Nicholas Woodeson and Joe Melia in "Flight"

So far the play has touched on such gripping issues as the opposition of one generation to its predecessor, the demands of blood ties and, above all, the great paradox of Jewishness...

Relatively Speaking/ Greenwich

Some plays simply demand to be revived. There are so many theatrical energy stores up in them. One such is Ayckbourn's Relatively Speaking, now 20 years on from the days when the likes of Michael Hordern and Celia Johnson disported themselves through it in the West End...

Anthony Curtis

conducting a secret affair) and his great-gingered, church-going, childless wife. The young couple were played by Michael Simkins and Felicity Dean, both new names to me. They attacked the difficult opening scene, where the extent of the girl's cheating slowly dawns on the audience...



Relatively speaking: Gwen Watford and Michael Aldridge

Arts Guide

Theatre NEW YORK Cats (Winter Garden): Still a sellout. Trevor Nunn's production of T. S. Eliot's children's poetry set to trendy music is visually startling and choreographically felicitous...

LONDON Lend Me A Tenor (Globe): Fresh and inventive operatic fare by new American author Ken Ludwig set in Cleveland, Ohio in 1934. Dennis Lawson and Jan Francis lead an energetic company in mistaken identity romp, while Verdi's Otello carries on regardless (437 1502)...

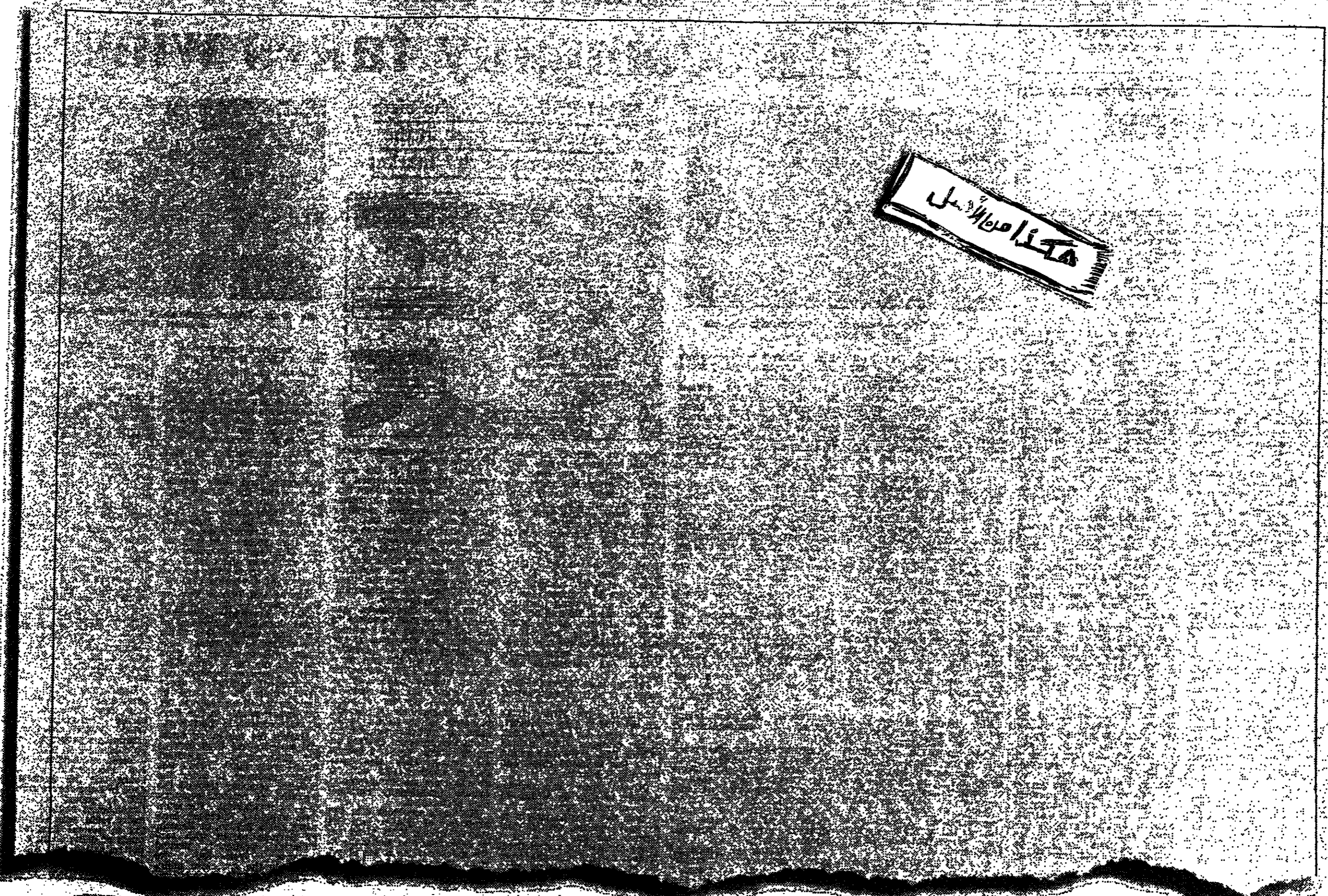
King in crushed velvet jumpsuit has reached this pretty peak. Exploitative but not sticky for tourists. (336 2294) Les Misérables (Palace): Notably well sung and spectacularly produced rock opera from the Nickleby and Cats team of Trevor Nunn, designer John Napier and librettist David Hensry, Colin Wilkinson superb as Jean Valjean...

stage shenanigans on tour with a third-rate force is a key factor. (336 2294) Starlight Express (Apollo Victoria): Andrew Lloyd Webber's roller-skating folly has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around...

Saleroom/Antony Thornicroft

Vasari's raw data An important item for art historians came under the hammer at Christie's yesterday—a list of names and dates of artists and architects in the hand of the celebrated Giorgio Vasari...

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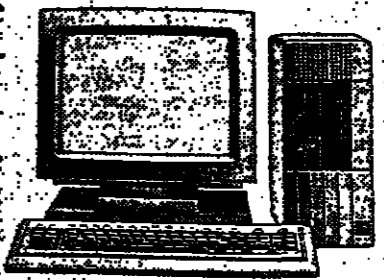
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The Fulham by-election

The race for second place

By John Hunt

AS THE crucial by-election battle in Fulham, West London, entered its final stages yesterday...

decided voters dwindling rapidly and that two-thirds of them were coming across to the Alliance.

newcomers to the constituency on whom the SDP pins so much of its hopes.

acceptable face to win the next general election.

on the back, and say: "We must get her out."

EEC farming policy

The CAP must be more market-oriented

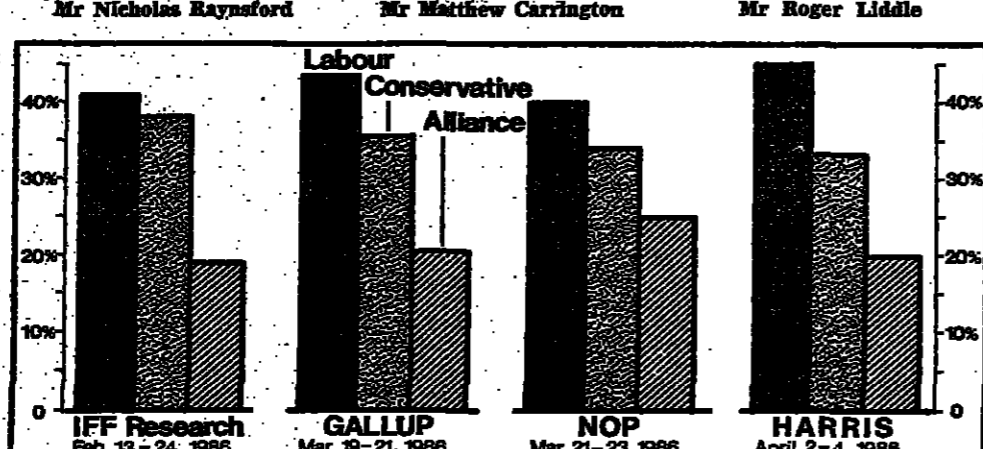
By James Elles

RECENT RUMOURS that the European Commission is to propose a supplementary budget for extra CAP financing for 1986...

short to medium term.

large sums will be spent on short-term actions to reduce stocks with no assurance that they will not recur in the future.

THE CANDIDATES AND THE POLLS



Equally at stake is the credibility of the other two major contenders.

The chances are that the Social Democrats, who are contesting the seat for the Alliance...

SDP analysts are pinning their faith on the large number of undecided voters in this constituency...

The "undecideds" were as high as 40 per cent at the start of the campaign...

Challenges to management

From Mr J. Redwood. Sir, George's letter to Rodney (Lombard, April 7) is, I trust, nothing more than a spoof...

Part of the assets

From Mr A. Harper. Sir, Michael Prowse's friend George (Oppopular caption, April 7) is the sort of chap who might bring capitalism into disrepute.

BT final call

From Mr R. Jarvis. Sir, Payment for the final call on my British Telecom bill was posted by 1st class mail on March 31...

Letters to the Editor

and then made contact with another office where the girl answering took my number and said she would get the enquiry unit to ring me.

I write as one who during his career had a spell as company registrar, and considers that what should be the simple processes involved, should be dealt with much more efficiently.

Nuclear power stations

From the Director, Centre for International Energy Studies, Erasmus University. Sir, I wonder if Mr P. Watts, the economic adviser to the Central Electricity Generating Board...

used for the case specified as hypothetical—let alone extreme. In my letter I pointed out that internationally traded fossil fuels "now stand at little more than one-third of their prices in 1981"

In other words, the CEGB's "worse possible" case for Sizewell can now be described as the best possible.

The battle for Wimbledon

From the Chairman, Merton Alliance Shadow Council. Sir, Thank you for the timely article, "The battle for Wimbledon town centre" (April 4).

The Tory leadership have made it brutally clear that they favour the former strategy and will not brook the latter despite the strong views of residents.

scheme without the sanction of the new administration after the hustings on May 2.

Manufacturing industry

From Mr E. Hill. Sir, While agreeing with most of what Sir John Harvey-Jones had to say in his Dimpleby lecture (April 4) about the importance of manufacturing industry...

It is no accident that people in a position to choose, do not choose manufacturing industry.

Exhortation never changes attitudes founded on underlying truths and until we as a nation are unable to afford to import other people's manufactured goods...

Pension safety margins

From Mr F. Tuckman, MEP. Sir, Mr C. G. Lewin (April 3) makes much sense. If pension schemes are to be valued and then allowed a mere 5 per cent margin for safety...

To follow the suggested route of a safety margin recommended by the actuary to each scheme looks like a reasonable compromise.

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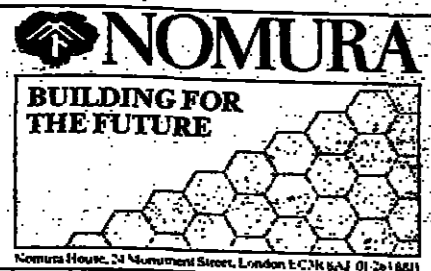
Scania have never been tempted to compete on cost alone. Trying to equal some of today's truck prices would mean sacrificing too many of our principles...

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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Wednesday April 9 1986



CBS down sharply in first quarter

By Paul Taylor in New York CBS, the US television network group which has been the subject of repeated takeover attempts and speculation in recent months, yesterday reported sharply lower earnings from continuing operations in the first quarter.

Warnaco rejects new offer

By Our Financial Staff THE TAKEOVER battle for Warnaco, the US clothing manufacturer, intensified yesterday when the company's board rejected a sweetened \$430m bid from a group of Los Angeles investors and raised the stated value of its own leveraged buyout plan.

Heavy loss for US insurer

USF & G, the Maryland-based insurance group, has as expected reported a heavy loss for the fourth quarter of 1985, as it strengthens reserves for its property and casualty insurance business.

Bayer lifts pre-tax profit by 8.4% to DM 3.15bn

BY JOHN DAVIES IN FRANKFURT

BAYER, the West German chemical concern, increased its worldwide pre-tax profit by 8.4 per cent to DM 3.15bn (\$1.26bn) last year. The lower US dollar, however, restrained the group's fourth-quarter sales performance.

The third year in succession. With sales already at a very high level, however, the momentum has been tapering off. Bayer said yesterday the decline in the value of the dollar would have an impact on sales revenue in terms of D-Mark this year. The lower dollar had also sharpened the competition from US chemical groups in international markets.

After the chemical industry's setback in 1982, Bayer recovered with a sharp 123 per cent rise in group pre-tax profit to DM 2.163bn in 1983, followed by a further 34.1 per cent rise to DM 2.9bn in 1984. There has been much speculation that all three chemical companies will raise their dividends for 1985 for the third year in succession. All paid DM 9 per share on their 1984 earnings.

Oil crisis slows Mannesmann

BY RUPERT CORNWELL IN BONN

MANNESMANN, the West German engineering group, is expecting a tough year for its important steel pipes manufacturing division. The problems stem from a major increase in production capacity worldwide, and a slump in demand for pipes for offshore as a result of the collapse in oil prices.

came at the Hanover industrial fair, which was opened yesterday by Mr Richard von Weizsäcker, the West German President. The difficulties at the pipe division, Mannesmann Roehrenwerke, contrast with its recent recovery, which helped the group to achieve an increase of 15.2 per cent in 1985 sales to DM 18.17bn (\$7.8bn). Profits last year, according to Mr Dieter, climbed by an even larger margin.

Weak pricing hits US paper groups

BY WILLIAM HALL IN NEW YORK

INTERNATIONAL PAPER (IP), the world's biggest paper maker, yesterday reported a 35 per cent drop in first-quarter net income to \$17.3m and has again left uncovered its quarterly dividend payments of more than \$46m a quarter.

hold near the end of this year's first quarter. We believe with improved operating efficiency and stronger pricing levels, International Paper's earnings should improve significantly as the year progresses. On Wall Street, where fears that the company might cut its \$2.40 per share annual dividend have receded, IP's share price rose by 5% to \$36.75 yesterday. Mead's shares also rose by 3% to \$48 1/2 in early trading yesterday.

compared with the final quarter of last year. The falling US dollar has reopened a number of export markets so that "world economies are operating at higher levels than anticipated and this is having a favourable effect on demand for commodity products." Industry exports of linerboard increased 30 per cent in the first two months of this year compared with the same period last year, and Mead implemented a 12 per cent price increase on its linerboard used in the manufacture of corrugated cases from February 1.

W. H. Smith pays £43m for UK record chain

BY DAVID CHURCHILL IN LONDON

W. H. SMITH & Son, the British retail newsagency and wholesalers, yesterday launched an agreed bid for the Our Price specialist record shop chain in a deal valuing Our Price at £43.2m.

November 27 1986 the 130-store chain achieved pre-tax profits of £582,000 and sales of £15m in the corresponding interim period a year before. The acquisition is part of W. H. Smith's retail strategy of establishing a series of specialist retail operations which complement its main retail business.

General Instrument asset sale

By Our New York Staff

GENERAL Instrument, the US electronic components, semiconductor and cable television equipment group, said it had agreed to sell its European computer keyboard, keyswitch, switchlight and surge arrester business, and a manufacturing plant in Cambray, France, to Pindar S.A.R.L. of Paris. The New York-based group, which declined to give detailed terms of the agreement, said the businesses have annual revenues of between \$5m and \$10m. Their sale represents another step in General Instrument's restructuring programme, unveiled last year, which has already led to the sale, closure and consolidation of several other businesses.

Deutsche Bank to maintain payout

By Our Frankfurt Staff

DEUTSCHE BANK, West Germany's biggest bank, is maintaining its dividend at DM 12 (S3.2) a share after another buoyant performance last year. The decision to hold the dividend was widely expected because the rate is already considered relatively high and because the dividend will be paid in full on shares arising from the rights issue last November. The bank said yesterday that as the recently issued shares qualified for a full year's dividend, the payment was equivalent to a dividend rise to DM 12.72 a share. Dresdner Bank, West Germany's second largest bank, announced last month that it would raise its dividend for last year to DM 10 a share from DM 7.50 in 1984. Commerzbank announced earlier this year that it proposed to increase its dividends to DM 8 a share from DM 6 in 1984. This decision was confirmed yesterday by the bank's supervisory board.

Nestlé raises dividend 6.8%

By William Duffin in Geneva

NESTLÉ, the Swiss foods group, proposes to raise its shareholders' dividend by 6.8 per cent after disclosing yesterday a 25 per cent increase to SFr 592.9m (\$596m) in the holding company's profit last year. It had earlier reported a 17.7 per cent climb in consolidated net earnings to SFr 1.75bn and a 36 per cent growth in group sales to SFr 42.2bn, swollen by the incorporation last year of Carnation, the US processed foods company. The board proposed yesterday that SFr 95m be allocated to the holding company's reserves and that dividends of SFr 145 a share and SFr 2 a bearer participation certificate be paid.

Ralston Purina buys Carbide battery unit

BY OUR FINANCIAL STAFF

RALSTON PURINA, the world's largest producer of dry pet foods, is making a major diversification out of its traditional businesses with the purchase for \$1.4bn of Union Carbide's battery products unit. The deal, announced late on Monday night, is part of Union Carbide's restructuring, which earlier this week brought the announcement of 1,200 more job cuts and plans to divest a further \$1bn in assets. Carbide's battery division, the world's biggest source of consumer dry batteries, has been up for sale for some time, and interested parties are known to have included Hanson Trust of the UK. Included in the sale are batteries and other lighting products under trade names such as Eveready and Energiser. The businesses being sold, which do not include the battery products unit of Union Carbide India, employ about 18,000 people.

Ralston, founded in 1894, produces consumer products such as cereal and canned tuna, and is also the world's largest producer of feed for livestock and poultry. In September 1984, it paid \$475m for Continental Baking, the ITT division whose products include Wonder Bread, Hostess cup cakes and Twinkies. In September, Ralston sold its Foodmaker restaurant business for \$450m, and the company has for some time been looking for acquisitions. Ralston had sales of \$5.88bn and net earnings of \$256.4m in the year ended September. The new battery business had sales of more than \$1bn last year. Carbide's battery business is the largest of three consumer products units put up for sale in January as part of the successful strategy to

send off the bid from GAF, a US building materials and chemicals group. Negotiations are continuing for the sale of the other two businesses, home and automotive products. Mr Warren Anderson, Carbide's chairman, said the sale of the battery division was a major step in the company's plan to sell its consumer products businesses, for which analysts have estimated that the company might raise a total of \$2bn to \$2.5bn. The pre-tax proceeds from the sales are expected by Carbide to exceed book value of the businesses of about \$1.1bn, and the company intends to distribute the difference to shareholders. Ralston's shares responded strongly to the announcement of the deal in early trading yesterday, rising \$3 to \$61 1/2. Carbide's shares were up 3/4 at \$21.

Canada will debate Imasco bid for Genstar in parliament

BY ROBERT GIBBENS IN MONTREAL

THE CANADIAN Government has agreed to a parliamentary debate without delay on the proposed C\$2.4bn (US\$1.8bn) takeover of Genstar and its Canada Trust subsidiary by Imasco, a fast food, tobacco products and retailing group with operations in Canada and the US. The Government's move blunted an attack on the Imasco bid by a group of MPs claiming that takeovers of financial institutions by conglomerates could lead to a conflict of interest and undue risks for depositors' funds. The MPs wanted the Imasco deal frozen until the parliament had studied the concentration of control in the financial services industry. The Government also tabled draft legislation covering federal trust

and loan companies. This would allow it to block the acquisition of more than 10 per cent of a trust company. The Government agreed to a speedy debate on the Genstar-Imasco deal before the expiry date of April 25 but made no commitment to halt it as the Commons finance committee called for earlier. The Canadian Bankers' Association has added its weight to arguments that trust companies should be subject to the same 10 per cent ownership limit as the chartered banks to reduce potential conflicts of interest. Imasco, 44 per cent owned by BAT Industries of Britain, is buying Genstar, a financial services, building materials and real estate group

for C\$1.4bn in a deal endorsed by the Genstar board. The non-financial assets of Genstar would be spun off leaving Imasco with Canada Trust its target, and a large stake in the Canadian financial services industry. Genstar stock fell by two points to C\$54 1/2 yesterday morning, reflecting some doubts about the deal prospects. However, analysts comparing this price with the underlying value of Genstar and the C\$58 bid by Imasco estimate Imasco still has a 65 per cent chance of getting its deal through. Mr Don Blenkarn, chairman of the Commons finance committee, went so far as to predict that the Government will not approve the Imasco takeover of Genstar in its present form.

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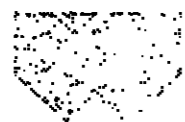
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INTL. COMPANIES & FINANCE

Control Data accounts qualified by auditors

BY PAUL TAYLOR IN NEW YORK

CONTROL DATA, the financially troubled Minneapolis computer group, said its auditors had qualified its 1985 financial results because of uncertainties over the group's borrowings.

Peter Marwick Mitchell, the auditors, noted in a Control Data Securities and Exchange Commission filing that, although \$380m in borrowings are being restructured with a group of bank lenders, Control Data's management "does not expect that cash to be generated from operations and asset dispositions that are presently planned will be sufficient to repay the bank borrowings

and other liabilities and contingent obligations as they become due during 1986."

Control Data, which is in the process of a large restructuring programme after huge losses last year, had earlier indicated that it expected asset sales, including the proposed sale of its Tickertron electronic ticketing unit, to satisfy its bank lenders' debt restructuring requirements.

However, its auditors said yesterday that in addition to restructuring its bank borrowings and other obligations successfully, the company

must obtain additional financing. "Falling this further asset dispositions will be required," Peter Marwick said.

Control Data, plagued by problems, particularly in its peripheral products operations, reported a net loss of \$567.5m last year, including \$247.5m in special charges. The group is negotiating the sale of its Tickertron unit to Allen & Co, the Wall Street company.

Control Data said negotiations over the sale of Tickertron were continuing and added it had not set any further plans for asset disposals.

Record profits for Norske Shell

By Fay Gjester in Oslo

NORSKE SHELL, the Anglo-Dutch oil group's Norwegian offshoot, yesterday announced record profits for 1985, mainly reflecting a surge in its crude oil output after the start-up of production on Statfjord C, the third platform on the Anglo-Norwegian Statfjord field. The company has an 8.4 per cent stake in the field.

Norske Shell increased its share of the Norwegian oil products market to 25.3 per cent last year from 24.4 per cent in 1984. Most of the increase was due to the acquisition of a small oil products marketing company in western Norway.

Norske Shell's refinery at Sola, near Stavanger, operated profitably and at full capacity throughout the year, exporting 30 per cent of its output to other European countries.

Profits before tax and end-year allocations more than doubled to Nkr 2,866m (\$381m) from Nkr 1,387m in 1984. But with tax taking a far larger slice - Nkr 1,760m against Nkr 353m a year earlier - net profit was up only Nkr 106m to Nkr 794m.

The company said prospects for the future were highly uncertain because of the "extremely unstable situation on the world crude market".

Despite the uncertain climate, the company planned to continue its exploration and production activities and will "bid actively" for new licences in Norway's next round in the autumn.

Italian transport group to seek listing after trebling profits

BY ALAN FRIEDMAN IN ROME

ANSALDO, the Genoa-based Italian state engineering and urban transport systems group, which is 94.5 per cent owned by the IRI-Finmeccanica holding group, yesterday announced more than trebled 1985 net profits of L20bn (\$12.4m).

The profit is still modest on 1985 consolidated group turnover of L2,400bn, up 30 per cent.

Mr Gio Battia Clavarino, Ansaldo's chairman, said in Genoa yesterday that he hoped to bring the group to the Milan bourse within the next year. In any case, he said,

Ansaldo Trasporti, the subsidiary which makes urban transport systems and represents 15 per cent of turnover, would seek a stock market listing this year.

Ansaldo has reduced its workforce from 20,000 to 15,000 in the past two years and says its group debt of L1,111bn in 1983 has been completely eliminated. The Genoa company says it has an order book with L7,270m worth of contracts, half of which were acquired in the first quarter of this year.

Some 28 per cent of Ansaldo turnover comes from outside Italy, aside from IRI Finmeccanica, the Fiat group owns 2.5 per cent of Ansaldo.

● Olivetti, Italy's leading office automation group, last night announced the purchase for an undisclosed price of Bunker Ramo Banking Operations of Connecticut, the banking automation division of the New York based ADP group. Bunker Ramo makes and sells bank terminals and had 1985 turnover of \$56m.

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March, 1986

Handwritten signature or stamp in Arabic script.

INTERNATIONAL COMPANIES and FINANCE

Bell and Adsteam face insider suits

BY LACHLAN DRUMMOND IN SYDNEY
BROKEN HILL PROPRIETARY (BHP) has issued writs against the Bell and Adelaide Steamship groups alleging insider trading in BHP shares...

likely to affect the price of those shares. BHP's claim rests on the Bell and Adelaide Steamship groups having entered put and call options covering 70m BHP shares last April. It alleges that subsequent dealings, without any disclosure of the option agreement, resulted in the two parties engaging in insider trading...

An order restraining the parties from dealing in the shares, exercising any voting or other rights, and directing BHP not to make any payments due from it on the shares. It is also seeking an injunction requiring the parties to dispose of all their shares or for the shares to be vested with the National Companies and Securities Commission...

Hooker bids AS\$206m for Email

By Our Sydney Correspondent
HOOKER CORPORATION, the Australian property group, has launched a AS\$206m (US\$147.9m) bid for Email, the white goods and building products combine...

The AS\$20.20 a share offer is at the market price, which has risen 40 cents since Hooker's offer with an initial 12.5 per cent stake three weeks ago, bought at AS\$1.90 a share. Part of its hopes for success rest with Hooker's ability to overturn a planned placement by Email to fund its intended AS\$3m takeover of Simpson...

Hooker wants the takeover of Simpson to proceed, but believes a rights issue would provide a more equitable means of funding. Email's bid is for all of Email and has no minimum acceptance condition. With the offer representing only eight times forecast net earnings of AS\$26m for the year to March just ended—and with its defensive shareholdings—Email's advisers are more perplexed than concerned by the bid...

Evergreen confident of brighter times ahead

BUSINESS HAS picked up markedly in recent months for Asia's big container shipping lines, removing some of the pessimism that pervaded the market at the turn of the year. But the renewed surge in cargoes across the Pacific to the import-hungry US by no means amounts to a bonanza for the industry, though lower oil prices have also given owners a much-needed fillip...

whose banks are now agonising over how to restructure some \$2bn of debt. The Hong Kong-based Orient Overseas shares, which have been suspended since September, also has a Taiwan connection. A Tung family company there—China Maritime Transport (CMT)—has seven ships on charter to Orient Overseas and the country is its largest source of cargoes...

Orient Overseas will be heavily diluted, though it will probably retain CMT which used to manage Orient's container ships. With the new vessels, Orient will have a modern fleet suited to the competitive needs of the Pacific and other key markets. Orient Overseas and Evergreen each have new ships with a capacity of nearly 3,000 TEU (20 foot equivalent units, the standard measurement). Each is hopeful that freight rates will move up now that cargoes have improved...

Restructuring proposals, likely to involve conversion of some debt into equity, will be put to creditor banks of the Tung companies later this month. Orient Overseas has

Andrew Fisher, recently in Taipei, reports on prospects for Asia's top container shipping lines

annual freight revenues of US\$700m and cash flow of \$70m before loan repayments. It was an inter-company loan of \$185m by Orient to the private side of the Tung empire that pulled the container company into the same financial mire as the rest of the over-extended group. But a firm helping hand has been extended with the promise of \$120m from Mr Henry Fok, a local businessman who has strong political and business links with China. Some \$20m will go towards paying debt on the ships under construction...

With the jump in capacity, to which Evergreen was a major contributor with its new ships and global services, rates slid by 25 per cent in the last quarter of 1985 alone. Its main round-the-world rival is United States Lines, which has also invested heavily. Conference lines, which agree rates and schedules, have set a 15 per cent rise from mid-April and a 30 per cent increase for the full year. Evergreen, however, pulled out of the Asia North America Eastbound Rate Agreement (ANERA). While accepting that rates need to rise, Evergreen agreed with Anera's tight rules on service contracts with cargo shippers. It needs higher rates to keep net income up to last year's \$77.4m (\$5m up on 1984). Under government pressure, it is also preparing to float 30 per cent of its stock...

Since Evergreen produces no balance sheets for outsiders and only the skimpiest profit figures, analysis of performance is tricky. But its finances seem healthier than those of US Lines, which lost \$67m last year. As well as new ships, Evergreen has spent heavily on its inland terminal and on containers to fill it. At its factory in Taipei, new containers roll off the production line every 25 minutes. Their colour? Green, like everything else associated with the group.

Chemical Bank, Pao in venture

BY DAVID DODWELL IN HONG KONG
CHEMICAL BANK OF THE US, with Bank of China and a company controlled by Sir Yue-Kong Pao, the leading Hong Kong shipowner, are due on Friday to announce details of a joint venture aimed at boosting US investment in China. The venture will operate as a merchant bank as well as offering investment consultancy services. It will be the third such group set up recently in Hong Kong. Chemical Bank and Bank of China will each hold a 35 per cent stake in the joint venture while Hongkong and Kowloon Wharf, Sir Y.K.'s property group, will hold 30 per cent. The venture will be capitalised at

US\$33m. While Sir Y.K. has chosen his publicly-quoted property company as the vehicle for his involvement in the venture, it is understood that this implies no bias towards property development projects. He has close diplomatic links with leaders in Peking, in China's shipping sector, and with officials in Ningsbo and Shanghai on China's eastern seaboard, where he was born and educated. He is involved in the venture because of these political links rather than any personal investment in China. Among US banks, Chemical Bank is one of the most closely

involved in China's development. It brings to the venture strong links with middle-sized US companies, few of which have the resources independently to evaluate investment opportunities in China. The venture will be competing with CCIC Finance, a merchant-banking joint venture set up five years ago by the First National Bank of Chicago, Industrial Bank of Japan, Bank of China, and the Hong Kong-based China Resources as well as China Investment and Finance, set up late last year as a joint venture between the Royal Bank of Canada and China International Trust and Investment Corporation (Citic).

Rauma-Repola earnings show slide of 30%

By Olli Virtanen in Helsinki
RAUMA-REPOLA, the Finnish metal and forest industry group, has reported a 30 per cent decline in profits before appropriations to FM 267m (\$54m) for 1985, on sales which increased by 8 per cent to FM 7.99bn.

Mr Antti Potila, the president, said the result was satisfactory considering the difficult global trends in marine and forest sectors. The Shipbuilding and offshore division, traditionally, the biggest unit at Rauma, lost its position as net sales fell 11 per cent to FM 1.9bn. This was due to an almost total lack of orders from the West, while the Soviet Union deferred orders for ships delivered 10 vessels during 1985. Engineering became the leading division with a 42 per cent increase in sales to FM 2.2bn. This was achieved through increased sales of wood-processing and forest machines as well as valves.

Japan's electric utilities lift spending

BY YOKO SHIBATA IN TOKYO
JAPAN'S NINE leading electric utilities intend to invest a total of ¥3,474.5bn (\$19bn) on new plant and equipment in the year to next April, up 14.2 per cent. The higher level is expected to be maintained for the 1987-88 year. Industry officials said the

plans were in line with a government request to boost capital outlays, and represented rises of ¥205.2bn and ¥218.2bn on the initial spending plans for 1986 and 1987 respectively. The companies have also accepted the Government's request to increase equipment repair expenses by ¥74bn for the second half of fiscal 1985,

¥96.6bn for the whole fiscal 1985 and ¥95.1bn for fiscal 1987. Adding a prospective ¥321.5bn outlay for equipment investment and repair expenses in fiscal 1985, the nine companies' spending increase is due to surpass the government target of ¥1,000bn to reach ¥1,010.6bn.

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New Straits Times slips
BY WONG SULONG IN KUALA LUMPUR
NEW STRAITS TIMES, Malaysia's largest newspaper publishing group, has reported a pre-tax profit fall of 58 per cent to 12.6m ringgit (\$4.8m) for the six months to February, hit by declining advertising and circulation revenues, as well as higher operating costs. The interim dividend is cut from 12 cents to 9 cents per share. Profits fell 3 per cent to 90.7m ringgit, and net profits were 54 per cent lower at 6.6m ringgit. The fall in profit was more severe than had been expected. Daily circulation, which was close to 200,000 copies two years ago, has fallen to around 150,000. The directors say second-half profits are expected to be about the same as those of the first half.

All of these securities have been sold. This announcement appears as a matter of record only.
March, 1986
L. F. ROTHSCHILD, UNTERBERG, TOWBIN HOLDINGS, INC.
7,676,325 Shares
Common Stock
L. F. ROTHSCHILD, UNTERBERG, TOWBIN, INC.
SALOMON BROTHERS INC
SHEARSON LEHMAN BROTHERS INC.
BEAR, STEARNS & CO. INC. THE FIRST BOSTON CORPORATION ALEX. BROWN & SONS DILLON, READ & CO. INC.
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SWISS BANK CORPORATION INTERNATIONAL TUCKER, ANTHONY & R. L. DAY, INC. UBS SECURITIES INC.
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NIPPON KANGYO KAKUMARU INTERNATIONAL, INC. SANYO SECURITIES AMERICA INC.
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BANCA UNIONE di CREDITO BANK FUER GEMEINWIRTSCHAFT BANK J. VONTOBEL & CO. AG, ZUERICH
BANQUE BRUXELLES LAMBERT S.A. BANQUE de GROOF S.C.S BANQUE PARIBAS BANQUE INDOSUEZ
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NORDFINANZ BANK AG PICTET INTERNATIONAL LTD PIERSON, HELDRING & PIERSON N.V. A. SARASIN & CIE
J HENRY SCHRODER WAGG and CO SWISS CANTOBANK VEREINS- und WESTBANK
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SKF
Notice of Annual General Meeting
Notice is hereby given that the Annual General Meeting of Aktiebolaget SKF will be held at SKF Kristinedal, Byfogdegatan 4, Göteborg, Sweden, at 3.30 p.m. on Tuesday, 29 April, 1986.
Agenda
Ordinary general meeting business will be transacted in accordance with Swedish law and the Articles of Association.
Other business is a Board proposal that Article 4 of the Company's Articles of Association be altered to set the lowest authorised share capital limit at 1,350,000,000 Swedish kronor and the highest authorised limit at 5,400,000,000 kronor, and that an amendment to Article 6 be made to limit the number of authorised 'A' and 'B' shares to a maximum of 108,000,000 respectively.
AGM acceptance of the Board's dividend proposal for 1985 would, in accordance with the Company's Articles, also require the conversion of all 'C' shares to 'B' shares. In the event of said dividends being declared, a Board resolution to invalidate the regulations governing 'C' shares by changing Article 6 will be put to the meeting.
The AGM is further to consider authorising the Board to decide - no later than the following Annual General Meeting - on a convertible bond issue in foreign currency not exceeding 650,000,000 Swedish kronor. The issue - to the exclusion of shareholders' preference rights - would be aimed at the international money market, with the bonds being convertible to non-restricted 'B' shares.
In conclusion, a matter raised by a shareholder concerning South Africa will also be taken up.
Notice of attendance
For the right to participate in the meeting, shareholders must notify the Board, at the Company's address in Göteborg, before noon on Thursday 24 April, preferably in writing, of their intention to attend, giving details of name, address, telephone and shareholding. They must also be recorded in the shareholders' register kept by the Securities Register Centre (VPC AB, S-171 18 Solna) by Friday 18 April.
Shareholders with holdings registered in banks or other authorized depositaries must temporarily re-register these in their own name by Friday 18 April to be able to participate in the Annual General Meeting.
Payment of dividends
The Board recommends that shareholders with holdings in the VPC AB records on 6 May be entitled to receive dividends for 1985. Subject to the Board's proposal being accepted by the Annual General Meeting, it is expected that the Securities Register Centre will send out notice of payment to recorded shareholders and listed depositaries on 14 May.
Proxy forms are available from
AB SKF, S-415 50 Göteborg, Sweden
Tel: +46-51-572755 & 371000

TECHNOLOGY

A HUMAN hand can undertake an astonishingly wide variety of tasks, anything from welding an axle to carving a baby. Robot hands, unfortunately for factory managers, are much more limited. Thus a robot which switches from picking up items from a conveyor to placing components on an electronics board will normally have to change tools to do the job properly—a factor which reduces the effectiveness of the machines in manufacturing industry.

The ambitious task of Renishaw, a small British concern which is one of the few UK success stories in high-technology manufacturing, is to devise a series of robot "end effectors" with something approaching the flexibility of their human counterparts.

The hands will incorporate tiny sensors, based on optical, ultrasonic or microwave devices, which instruct the machine's "fingers" to move in relation to the item which has to be handled. In this way, the hand will change configuration depending on the task given to it by a human controller.

Research into these devices, part of a series of developments under way by Renishaw, should lead to new products by the company. For commercial reasons, Renishaw is reluctant to divulge the details of the research.

The enterprise bases its plans for new products on a phenomenal success in the past five years in selling measuring probes for factory machinery, a business in which the company has some 80 per cent of the world market. The total market for such probes is estimated at about £20m annually, and growing at 10-20 per cent a year.

Although the probes business is small, the devices are vital in improving the performance of a wide range of factory equipment, the annual sales of which add up to hundreds of millions of pounds. The probes,



Renishaw triumvirate: (from left to right) John Deer, David McMurtry and Allen Roberts

Giving robots a helping hand

Peter Marsh on Renishaw, one of the few UK success stories in high-technology manufacturing

which cost from £1,500 to £25,000, are fitted either to co-ordinate-measuring machines or computerised machining centres. These systems may sell for anything from £10,000 to a thousand times that figure.

Among the machinery concerns which include Renishaw probes in their products are Cincinnati Milacron and Cross and Trecker of the US; Yamasaki, Mitani, Hitachi and Miyamoto of Japan; Britain's Ferranti; Dea of Italy; France's Siev (owned by Renault) and Schramm of Germany.

About the only significant competitor to the company in the probes business is Zeiss, the West German instruments concern.

Typically, the probes obtain measurements to within a millimetre of a metre of the dimensions of items turned out during

the various stages of a manufacturing cycle. The items could be anything—from car parts to radio receivers—where precision monitoring is important.

The data from the probes is either stored in a memory for quality control or is passed to another item of machinery in the next phase of a production routine.

A probe could, for example, record the dimensions of a metal component fresh from a casting operation before channelling the information to a computerised machine tool. The

latter takes the data into account when formulating how to cut the component in a further shaping process.

Formed 13 years ago by Mr David McMurtry and Mr John Deer, former employees in the aeroengine-design division of Rolls-Royce, Renishaw has experienced extraordinary growth in the past few years, seeing sales of its probes climb from £1.1m in 1979 to £15.5m last year. Of the latter figure, a remarkable £5.6m was profit.

Along the way, the company, which employs 480 people and

exports roughly 80 per cent of its output, has received plaudits both from the financial sector and from the international machinery community. The company is based in Wotton-under-Edge, a small country town in Gloucestershire.

Renishaw, which obtained a full listing on the Stock Exchange in 1984, raised £5.9m from the City about 18 months ago to fund the development of new products.

Besides novel robot "hands," the company is working on vision systems for factory inspection and new probes based on lasers that can monitor the position of fragile items such as paper products and fabrics.

The company has also signalled its interest in moving into full automation systems, developing some of the equipment itself and using some

items (such as individual robots) bought from established suppliers.

Renishaw is an extraordinarily exciting prospect," according to Mr David Hurst-Brown, an analyst at Rowe and Pitman, the stockbroker. He expects to see the company sustain an annual growth rate of about 25 per cent over the next few years.

Ms Laura Conigliaro, who monitors the automation industry for Prudential-Bache, a financial services concern in New York, calls Renishaw's performance "creditable."

They (Renishaw) have done a beautiful job," says Mr Frank Fanuele, producer support manager at Brown and Sharpe, of North Kingstown, Rhode Island, a measuring-machine company which uses Renishaw probes in its products.

Brown and Sharpe took a 20 per cent stake in Renishaw from 1981 and 1983 and was interested in acquiring the company outright. The US company was beaten off by the triumvirate which runs Renishaw—besides Mr McMurtry and Mr Deer, this includes Mr Allen Roberts, who joined in 1979 as finance director.

According to Mr McMurtry, an entrepreneurially minded engineer who has been responsible for about 100 inventions ranging from new fans for jet engines to central-heating boilers, the company intends to be extremely careful in its growth strategy. "We want to look first at the areas of automation that are not being tackled properly by anyone else. We will move into bigger systems only after this. There is no 'big bang' approach."

But Mr Deer—who is group managing director, leaving Mr McMurtry as Renishaw's chairman, to concentrate on new ideas—leaves no doubt as to the company's ambitions. "We want the company to grow into a major force in world markets," he says.

Four-point strategy for rapid expansion

FOUR KEY strategies are behind Renishaw's plans for growth.

● Manufacturing technology. In the past few years, the company has invested several million pounds on the latest automated equipment to turn out the precision parts for its probes and other products. The company uses computers both to design new parts and to programme the factory machines. In this way, it says, the thousands of tiny parts in the products can be turned out as precisely and as cheaply as possible.

As part of this emphasis on computerised manufacturing techniques, Renishaw last year acquired 75 per cent of Micro Aided Engineering, a small manufacturing systems company based in Thetford, Norfolk. Expertise from the company will help in the development of both new products and manufacturing processes.

"We are not just a seller of measuring probes," insists Mr John Deer, Renishaw's group managing director. "We invest very strongly in design, development and manufacture." About a quarter of the company's staff of 480 work in research and development.

Attention to detail. For each new product area the company aims to move into, the company builds up a bulky file which details every aspect of the product, including design, manufacture and marketing.

This philosophy is illustrated in the way Renishaw is approaching the development of its novel laser probes, robot "hands" and vision systems. The company has set aside a large area of its workshops in Wotton-under-Edge for a prototype production plant for the new items.

Once Renishaw's managers are confident the parts for the products can be made cost-effectively, the machinery will be transferred to a new factory in Cumbrian, south Wales, where the company plans to employ 600 people in the next year or so—doubling the current workforce.

● Patent protection. Renishaw assigns two people (shortly to be joined by a third) to protect its patents on probes and to take out

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patents on new inventions. This philosophy can be expensive. The company has spent several hundred thousand pounds fighting—through US courts—Valeron, a subsidiary of GTE, the US telecommunications concern, which Renishaw claims has infringed its patents. A ruling is expected shortly.

An earlier patent tussle with Dea of Italy was settled out of court in Renishaw's favour. The company believes it has strong patent protection for its probes in Europe and the US. It has spent 10 years battling to establish patent rights in Japan, a strategy which succeeded last year with the granting of two patents.

● Strengthening of management. Renishaw has hired an industrial manager, Mr Jim Stevenson, formerly with Flessey, to take over routine

responsibility for probe manufacture, the company's core business. Mr Stevenson is managing director of Renishaw Metrology, the group's main division.

Mr Ben Taylor, an ex-Bendix employee, was hired as the president of the company's US subsidiary. Renishaw is also unusual in having two professors on its staff. Prof Keith Rathmill, a robots expert formerly at the Cranfield Institute of Technology, last summer became managing director of Renishaw Research, the company's development arm.

Prof David Pitt, formerly manager of the sensors laboratory at STL, the development laboratories of STL, the electronics company, was taken on recently to run Renishaw Transducer Systems, another subsidiary concerned with new products.

Company takes initial boost from Concorde engine innovation

RENISHAW'S success can be traced directly to crucial engineering breakthrough in the early 1970s which permitted Rolls-Royce to develop its jet engines for the Concorde aircraft. Mr David McMurtry, now Renishaw's chairman, was responsible for this invention.

At that time Rolls-Royce's Bristol division was seeking a way to fit, extremely precisely, the fuel pipes of these engines to the rest of the motor assembly. In pre-Concorde motors, the pipes were fixed by rubber seals, a practice which did not require high accuracy.

For the new engines—the higher temperatures of which would have melted the rubber—the seals were ruled out. Engineers had to devise a tool to measure to within a few micrometres the widths of pipes, so they could be fitted snugly in the gaps left for them in the engine casing.

Mr McMurtry, then deputy chief designer at the Bristol division, came up with a seemingly simple mechanism, now protected by a series of about 30 patents owned either by Renishaw alone or jointly

with Rolls-Royce. A small pencil-type probe, with a ruby tip on the end, is joined to three subsidiary arms, to form the four axes of a tetrahedron.

The three arms fit snugly between a series of six tiny bearings on a ring to which is linked an electricity supply. When the ruby touches a solid surface, an electric signal is sent via the ring to a computer which records the position of the probe at that instant. By this mechanism, the shape of an item can be measured highly accurately.

After Rolls-Royce indicated it was not interested in commercialising the invention, Mr McMurtry discussed a joint venture with Mr Deer. The pair first broached the matter in a chance meeting in Rolls-Royce's library.

Renishaw formally started in 1973; initially, the company's sole premises comprised a spare room in Mr Deer's house in Chepstow. While Mr Deer ran the company, Mr McMurtry stayed with Rolls-Royce until 1979 and worked for Renishaw part-time.

Mr McMurtry is remembered at Rolls-Royce for his ingenuity. "Whatever the problem, he would come up with a new idea," according to Mr Derek Roberts, Rolls-Royce's chief designer.

These days much of the Renishaw chairman's time is spent scribbling designs for new products on loose pieces of scrap paper. His secretary has been instructed not to throw any of the drawings away, lest a notion for a new breakthrough should disappear into the rubbish-bin.

In 1978, Renishaw moved into its first premises in Wotton-under-Edge, taking over an old ice-cream factory before moving to a more up-market address, a disused mill which was formerly run by Courtaulds to turn out elastic for underwear.

From a staff of seven, and sales of £109,000, in 1977, the company gradually built up strength, in the process opening up offices in Japan and the US. About half the company's output goes to makers of measuring machines and the rest to machine-tool companies.

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UK COMPANY NEWS

UB calls on Hanson to spell out Imps plans

By Martin Dickson
United Biscuits, which is bidding for Imperial Group against a rival offer from Hanson...

Hanson yesterday bought some 15m more Imperial shares in the market. This, together with purchases on Monday, lifts its holding from 10.2 per cent to 13.05 per cent.

Sir Hector claimed that the Hanson and United offers were not virtually identical, though capital values can and would change by a few pence on a daily basis.

He asked Hanson to spell out what cost savings it could make to Imperial's business, other than through office overheads...

COLE VALLEY WATER is raising £10m through a 25m issue of 61 per cent redeemable preference shares 1992-94 and a 25m issue of 10 per cent debenture stock 1992-94.

Lonrho is flattered by 'friendly' US stake of 20%

By Martin Dickson
MR "Tiny" Rowland, chief executive of Lonrho, believes some 20 per cent of the company's shares are in American hands...

Mr Rowland, speaking to reporters after Lonrho's annual meeting, said he did not know who held the shares, but he believed they were mainly sympathetic to the company.

It is the first time the company has commented on the composition of its share register since it reported in March a pattern of aggressive buying of its shares and suggestions that a consortium was being organised to bid for a bid.

WPP now runs by former Satchi & Satchi finance director "Tim" Rowland and stockbroker Mr Preston Rabi...

knowledge of any plans for a takeover. It was "somewhat flattered and not a little amused" by the American interest.

He told shareholders that while there was an awakening realization by institutional investors of the merits of the company, Lonrho's share price was still undervalued in relation to the trading success and asset value.

Mr Robin Miller, chief executive of Emap, said: "We decided that we weren't doing magazine printing very well and we either had to invest heavily or pull out."

Margins in publishing, he added, tend to be better than printing which is labour and capital intensive. Publishing is about good ideas and we have been good at creating a kind of cottage industry atmosphere...

Syphon in agreed bid for Marshall's

By Terry Povey
British Syphon has made an agreed £18.5m offer for Marshall's Universal in the latest move by Mr Bryan Morral to expand by acquisition his paper-based activities.

Both Syphon and Marshall's also produced results yesterday for the 12 months to December. Syphon's pre-tax profits almost doubled to £2m (£1.07m) on a turnover of £76.5m (£52.3m).

Marshall's has reported pre-tax profits of £1.3m (£1.8m) on a turnover of £55m (£66.5m), including in 1985 £1.1m (£1.6m) from the sale of pre-tax profits and £19.5m of sales through an East African operation sold during 1985.

EMAP has also moved into the exhibition industry in the past two years which it claims has considerable synergy with its business magazines.

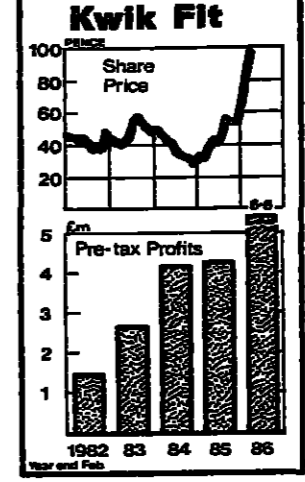
Kwik-Fit lifts market share and makes £6.6m

By increasing its position as market leader and benefiting from stronger management and financial controls, Kwik-Fit (Tyres and Exhausts) Holdings has lifted its operating profit by 44 per cent and its pre-tax balance by 57 per cent in the year ended February 28 1986.

Turnover expanded from £61.2m to £88.76m on which an operating profit of £7.32m (£5.07m) was earned. Investment income was £1.38m (£1.18m) while interest charges were held at £2.07m (£2.02m) to give a pre-tax balance of £6.63m (£4.23m).

At the end of 1985-86 the group was trading from 318 outlets in the UK and Holland and had a further 27 under development. It estimates that 2.5m motorists will use Kwik-Fit in the current year and plans to introduce new services, including MOT testing wherever practical, which will put it in a good position to benefit from changing trends in retail automotive parts business.

In the initial five weeks of this year there has been significant increases in turnover and profitability, compared with 1985. In 1985-86 the group opened 33 new depots. Of these, 22 (including the nine bought from Monarch Motoring Centres) were opened during January and February and made no real contribution to results.



share. Extraordinary losses total £446,000 (£487,000). A final dividend of 1.1p lifts the net total from 1,725p to 2.1p per share.

After tax profit of £4.6m, net current assets of £4.6m, and shareholders' funds of £5.5m.

Mr Harvey Schein, Lexicon's finance director, said yesterday that the decline in profits had resulted from severe competition in one of the group's product lines. However, he said that sales of the other products had been unaffected.

More detailed information will be sent to shareholders in four to six weeks, and dealings are expected to begin shortly afterwards.

Metsec's first annual figures since coming to the Unlisted Securities Market last October show profits for 1985 at £1.38m—in the prospectus, the directors made a forecast of £1.3m. In 1984, the group had pre-tax profits of £655,000.

Turnover of the group—its principal activities are design, manufacture and marketing of the Metsec range of structural components and systems—rose from £12.3m to £14.89m, and operating profit advanced from £700,000 to £1.4m for the year.

After tax up from £315,000 to £607,000, attributable profits came out at £773,000 against £343,000. A final dividend of 1.3p net is being recommended—if the ordinary shares had been dealt on the USM for the whole year, then the directors would have recommended a net dividend of 2.46p ordinary share.

EMAP buys six more titles

By David Goodhart
EMAP, the magazine and newspaper publisher, yesterday paid a net £2m for Scarborough and District Newspapers in a move which further underlines its shift away from retailing and printing.

The Scarborough group, which has six titles, made pre-tax profits of £269,000 on turnover of £2.74m in the year to March 1985. Emap has agreed to pay about £4.5m for the company but will inherit £2.5m cash in the bank which has been boosted by Scarborough's sale of its Reuters shares.

EMAP has also written to shareholders explaining its decision to concentrate on publishing and exhibition activities. The company grew out of local newspaper publishing but in recent years has diversified into contract printing and retailing which together last year accounted for nearly one-quarter of turnover.

EMAP has also moved into the exhibition industry in the past two years which it claims has considerable synergy with its business magazines.

Mr Robin Miller, chief executive of Emap, said: "We decided that we weren't doing magazine printing very well and we either had to invest heavily or pull out."

Margins in publishing, he added, tend to be better than printing which is labour and capital intensive. Publishing is about good ideas and we have been good at creating a kind of cottage industry atmosphere...

value per 50p share rose from 47p to 56p at February 28 1985. The interim dividend is raised from 4.125p to 4.75p net and stated half year earnings per share were .703p (6.13p). Revenue before tax was up from £42.212 to £50.97m. Tax took £156,020 (£135,488).

LONDON & PROVINCIAL Shop Centres (Shops) made pre-tax profits of £454,000 (£1.11m) for the half year to December 25, 1985. The fall arose because the group has ceased capitalising interest on Cornwall House and Edinburgh House, Slough, Berkshire and net rental income achieved on these buildings is initially substantially less than the related cost of borrowing.

ASTBURY & MADELEY, distributor for the engineering and plumbing trades, increased pre-tax profits from £1.5m to £1.87m in 1985. Turnover rose from £15.7m to £26.02m.

BEAUFORD GROUP, maker of heavy machine tools, raised pre-tax profits to £818,000 (£710,000) in 1985, on turnover of £9.69m (£8.39m). Tax took £227,000 (same) and earnings per 10p share were 15.1p (£11.9p). A final dividend of 3.5p makes a total of 5.25p (4.5p) net. A one-for-one scrip issue is proposed.

SUNLEIGH ELECTRONICS, manufacturer and distributor of optical equipment, reports pre-tax profits up from £179,316 to £188,056 for 1985. No dividend (0.245p) being paid. Stated earnings per 10p share are 2.1p (3.34p) and the interim dividend is 2.1p (2p)—a final of not less than 2.6p (same) is forecast.

McKECHNIE BROTHERS has placed the 6.85m shares (14.97 per cent) which it owned in Newsum Week, at around 138.5p net per share.

Syphon in agreed bid for Marshall's

By Terry Povey
British Syphon has made an agreed £18.5m offer for Marshall's Universal in the latest move by Mr Bryan Morral to expand by acquisition his paper-based activities.

Both Syphon and Marshall's also produced results yesterday for the 12 months to December. Syphon's pre-tax profits almost doubled to £2m (£1.07m) on a turnover of £76.5m (£52.3m).

Marshall's has reported pre-tax profits of £1.3m (£1.8m) on a turnover of £55m (£66.5m), including in 1985 £1.1m (£1.6m) from the sale of pre-tax profits and £19.5m of sales through an East African operation sold during 1985.

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Lexicon shareholders to get partial reimbursement

By Lucy Kellaway
Lexicon, a US-based maker of digital sound equipment, is planning to return to shareholders part of their investment in the company, which was floated on the stock market less than four months ago.

It will be the second time a US company has taken this route after running into difficult trading conditions. Lexicon's shares were suspended in February at 118p, 3p higher than the issue price. The stock exchange, to the company's dismay, announced that the suspension had been "pending clarification of the company's financial position."

Mr Harvey Schein, Lexicon's finance director, said yesterday that the decline in profits had resulted from severe competition in one of the group's product lines. However, he said that sales of the other products had been unaffected.

More detailed information will be sent to shareholders in four to six weeks, and dealings are expected to begin shortly afterwards.

Chemical Method Associates, a California dishwasher manufacturer, offered investors their money back after its USM flotation in 1983, after it became clear that it would not meet its profit forecast.

Metsec beats forecast with £1.4m profit

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NOTICE TO HOLDERS OF NISSHINO INDUSTRIES, INC. 2-1/2 Per Cent. Convertible Bonds due 1995

WPP claims bid victory
WPP now runs by former Satchi & Satchi finance director "Tim" Rowland and stockbroker Mr Preston Rabi...

First Leisure
Lord Delfont, chairman of First Leisure Corporation, told yesterday's AGM that he was particularly encouraged by the trading results for the first four months of the current year...

McKECHNIE BROTHERS has placed the 6.85m shares (14.97 per cent) which it owned in Newsum Week, at around 138.5p net per share.

BOARD MEETINGS
Today:
Intervist: Ferry Pickering, Smiths Industries.

Table for London & Edinburgh Trust PLC Preliminary Announcement of Consolidated Profits for the 12 months ended 31st December 1985. Columns for 1985, 1984, and %. Rows include Turnover, Rents Receivable, Profit Before Taxation, Profit After Taxation, Dividends, and Cost of Dividends.

The Colne Valley Water Company. Offer for sale by tender of £5,000,000. 6 1/2 per cent Redeemable Preference Stock, 1992/94. Minimum Price of Issue £100 per £100 of Stock.

The Colne Valley Water Company. Placing of £5,000,000 10 per cent Redeemable Debenture Stock, 1998/98 at £100 per cent. (£10 per cent paid).

STAT-PLUS GROUP PLC. Share Capital. Authorised £425,000. Issued and Fully Paid £358,333 in Ordinary Shares of 5p each.

UK COMPANY NEWS

London & Edinburgh tops £9m with 80% growth

BOOSTED BY the sale of the Billingsgate, London, property and the pre-letting of the high technology facility in Bracknell, the London and Edinburgh Trust group of property developers and investors has lifted its pre-tax profit to £9.2m in 1985.

Packard at a record rent and the subsequent completion of construction works.

Turnover in the year surged from £33.38m to £72.06m and rents received rose from £1.11m to £1.44m. It is forecast that the substantial additions made during the year will increase net rental income to £2.5m in a full year.

Operating profit came to £7.31m (£4.36m) with an additional £37,000 (£118,000) from associates, and there was net interest credited of £113,000, compared with a net charge of £471,000.

Arenson returns to dividend list

Arenson Group, office furniture and equipment maker, lifted pre-tax profits from £90,000 to £236,000 in the six months to February 2, 1986 and as predicted in December the company has returned to the dividend list after a four year absence.

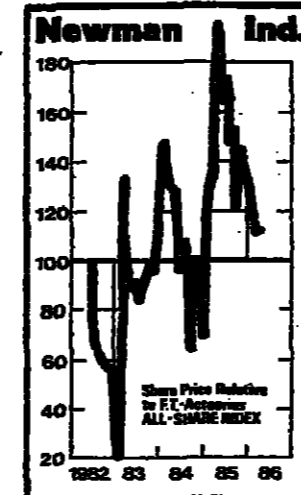
Scanro shakes off higher charges to move ahead

IMPROVED pre-tax profits, up from £414,286 to £550,281, are reported by Scanro Holdings, windsurf board manufacturer, for 1985. A goodwill write-off of £68,276 reduced the pre-tax figure—in the previous year there was a Trade Mark write-off of £35,000. Interest charges more than doubled from £20,781 to £43,008.

been impressive but they were less spectacular than the market had expected. The goodwill write-off and sharply increased tax charge were also unwelcome surprises, and the shares, which had had their customary run-up ahead of the results, closed 7p down at 163p. The gradual acceptance of windsurfing as a sport rather than a craze is adding to the perceived quality of Scanro's earnings and its entry into the sailmaking market is bringing turnover growth at higher margins. The group is nevertheless sensitive to criticisms that it is a one-product company that the current year will mark a major attempt at diversification into leisure goods with its entry into the tennis and casual shoe market. This is an ambitious and expensive departure for a company whose previous experience has been wholly aquatic and its chances of success have to be weighed against the intensive competition. In the meantime, £900,000 is in sight for the year on a tax charge of 37 per cent. This puts the shares on a prospective p/e ratio of 9, a rating which suitably reflects the City's caution.

Second half decline only temporary says Newman Industries

Newman Industries, which was rescued through a refinancing three years ago, yesterday reported a sharp fall in second half profits. Mr Nigel McLean, the chairman, was again adamant that this was "only a temporary setback in performance."



Second half profits tumbled to just under £600,000, leaving the result for 1985 down from a restated £5.1m to £3.1m — the first time in five years that profits had not moved ahead, said the chairman.

Ash & Lacy rises to £3m

A RECOVERY in the second six months of 1985 enabled Ash & Lacy to lift its full year profits from a depressed £2.57m to £3.01m pre-tax.

Bodycote ahead of forecast with £3m

Bodycote International boosted pre-tax profits from £1.76m to £3.05m in 1985, against a forecast of more than £2.8m made at the time of the rights issue in November. As predicted, there were improved contributions from all divisions.

Westwood Dawes sets sights on growth. Westwood Dawes, mechanical handling engineering group, has earned a profit of £40,000 in the second half of 1985 to give a year's total of £102,000. This is the first surplus for a number of years and compares with the £82,000 loss last time.

All-round growth for L&C Advertising

SUBSTANTIAL growth has been shown by the London and Continental Advertising Holdings group in 1985, with turnover ahead from £17.64m to £28.66m and profit before tax surging from £1.8m to £3.5m.

balance at £2.3m (£978,000), or 9.33p (6.27p) per share. There are extraordinary debits of £686,000 (£436,000).

Table of Base Lending Rates for various banks including A&W Bank, Allied Dunbar & Co., Allied Irish Bank, American Express Bk., Amru Bank, Bank of America, Bank of Australia, Bank of Canada, Bank of India, Bank of Ireland, Bank of Japan, Bank of Korea, Bank of London, Bank of Montreal, Bank of New York, Bank of Oman, Bank of Persia, Bank of Singapore, Bank of South Africa, Bank of Spain, Bank of Taiwan, Bank of Thailand, Bank of Tokyo, Bank of Victoria, Bank of Western Australia, Bank of Yugoslavia, Bank of Zambia, Bank of Zimbabwe, Bank of Kuwait, Bank of Bahrain, Bank of Brunei, Bank of Hong Kong, Bank of Macao, Bank of Maldives, Bank of Mauritius, Bank of Oman, Bank of Pakistan, Bank of Qatar, Bank of Saudi Arabia, Bank of Sri Lanka, Bank of Sudan, Bank of Swaziland, Bank of Tanzania, Bank of Uganda, Bank of Zimbabwe, Bank of Guyana, Bank of Suriname, Bank of Guyana, Bank of Suriname, Bank of Guyana, Bank of Suriname.

SANDVIK: OUR PERFORMANCE CONTINUES TO SOAR. The Sandvik Group's turnover in 1985 went up by 11% to 12,560m Swedish kronor compared to the previous year. Order intake rose by 9%. The Group's profits before non-recurring items increased by 59% to 1,610m Skr. This corresponds to a return of 21.3% (20.0% in 1984) on investment. The rate of return on adjusted equity capital was 20.5% (15.4% in 1984) after providing for taxation. We didn't reach this level of profitability by chance. It's the result of a deliberate policy of concentrating our resources on very specialised fields. Take cemented carbide inserts for metalworking in modern industries such as aerospace. We are world leaders with our cemented carbide tools. Likewise we lead the world in high-performance stainless steel. Our rock-drilling tools are used all over the world. Our saws and tools are renowned. And we supply advanced process systems to a variety of industries. We may be Swedish in origin but we are international at heart. We have subsidiaries in more than 40 countries and over 90% of our sales come from overseas operations. For the present year, we foresee a slower growth in world demand but profits maintained at the same level as in 1985.

Latest prices: Mindful that share prices can vary daily, we are publishing a bulletin showing the value of our offer for Imperial. The value we've quoted is based on our best possible offer. The next closing date of our offer is April 11 at 5 pm. IMPERIAL SHARE PRICE: 347.0p. HANSON BID WORTH: 369.0p. HANSON BID HIGHER BY: +22.0p. HANSON TRUST

FT LAW REPORTS

Argyll fails to stop Guinness bid for Distillers

ARGYLL GROUP PLC AND OTHERS v DISTILLERS CO PLC

Outer House of the Court of Session: Lord Jauncey: April 4 1986

ABUSE OF dominant position in the Common Market does not arise out of merger between two companies unless it would lead to a significant and abnormal alteration in the level of competition...

Lord Jauncey so held in the Outer House of the Court of Session in Edinburgh when refusing an application by Argyll Group plc and its subsidiary, Amalgamated Distillers Products plc, for an interim order restraining Distillers Company plc and Guinness plc from taking steps towards a merger.

The application came before Lord Jauncey at the interim stage of an action to interdict the merger as being contrary to EEC competition law. It was made ex parte in the Scottish sense that information was laid before the court unaccompanied by affidavits. Distillers, having lodged events, was entitled to be heard.

Article 86 of the Treaty of the European Economic Community (EEC) provides: "Any abuse by one or more undertakings of a dominant position in a substantial part of it shall be prohibited..."

LORD JAUNCEY said that Argyll and Guinness had both made takeover bids for Distillers. April 18 was the final day for acceptances.

Argyll owned two malt distilleries which were not in production. It also sold whisky blended to its own order in Belgium and elsewhere.

Guinness owned Bells, which distilled and blended Scotch whisky. Bells owned five malt distilleries.

There were 117 malt distilleries in Scotland of which 84 were in production. Of those 84, Distillers owned 24, 21 of which were out of production.

but 10 of which could be returned to production without undue difficulty. A further 12 distilleries owned by others were also out of production. Argyll maintained that the proposed merger would amount to a contravention of article 86 of the EEC treaty in its effect on the market for malt fillings in the UK; and in its effect on the market for blended whisky in Belgium.

"Malt fillings" were the malt whiskies acquired by blenders to make the appropriate blend. Since most blended whiskies contained a number of different malt fillings it was normal in the trade for distillery owners to swap malt fillings rather than pay cash.

Argyll contended that Distillers was in a dominant position within article 86 in the malt fillings market and in the Belgian blended whisky market; that the merger would constitute an increase in the strength of Distillers' dominant position amounting to an abuse; and that it would affect trade between member states.

It asserted that the results of merging Distillers and Bells would be that (1) the structure of the malt fillings market would be altered in as much as Distillers would be strengthened by the addition of Bells' five distilleries, whereas the remainder of the market would be reduced with consequent greater difficulty to persons requiring malt fillings on a swap basis; (2) the sweeping into the Distillers fold of Bells, a competitor, would alter the structure of the Belgian market to Argyll's detriment.

Looking at the arguments and having regard to the further information, there was considerable doubt as to whether the proposed merger could ever be said to constitute an abuse for the purposes of article 86.

The advantages and disadvantages to either party of granting or refusing interim interdict remained to be considered.

If interim interdict were granted, the way was likely to be clear for the Argyll bid to proceed. If it were refused, both bids remained open to Distillers shareholders.

The court was informed that the cost incurred by Guinness in connection with its bid had been enormous. If its bid proceeded and Argyll's was accepted, Argyll lost nothing by not obtaining interim interdict. If Argyll's bid failed, its possible loss as competitor and operator in the two markets would appear in comparison with that sustained by Guinness in the event of its being prevented from presenting its offer.

If the merger were ultimately held to be an abuse, Argyll could probably recover any quantifiable loss by way of action for damages (see *Gorden Cottage Foods* [1984] 1 AC 130).

Having regard (1) to his doubts as to whether Argyll had made out a prima facie case for Distillers being in a dominant position in the relevant markets; (2) to his doubts as to whether, if Distillers were in such a position, a proposed merger would constitute an abuse; and (3) to the possible consequences of granting or refusing interim interdict, Lord Jauncey concluded that the balance of convenience required that Argyll's motion be refused.

For Argyll: W. Prosser QC and Drummond Young (Dorman Jeffrey).

For Distillers: A. C. Hamilton QC (McGrigor Donald and Moncrieff).

For Guinness: J. G. Milligan QC and D. A. O. Edwards QC (W. and J. Burgess).

By Rachel Davies Barrister

In re L. E. Holliday, FT March 25 1986 solicitors for Holliday (Holdings) were Manches and Co, for Hetherington and Dempsey, York.

the Belgian product market, for the purpose of the petition, was Scotch whisky and not general spirit as argued by Distillers. The predominant feature of a dominant position had been held to be the ability of an undertaking to act without taking account of competition, and independently of its consumers (see *United Brands and Hoffman-La Roche* [1979] 3 CMLR 211).

Taking the arguments in the petition and the information provided during the debate, it was doubtful whether Argyll had a prima facie case as to the dominance of Distillers in either of the two markets.

Assuming however, that it was in a dominant position, the question was whether there had been an abuse of that position within article 86.

That a merger of two undertakings could per se amount to an abuse as an abuse of its dominant position was established in *Continental Can* [1973] 2 CMLR 199. But looking at other cases it seemed reasonably clear that something more than mere alteration, albeit measurable, in the level of competition was required before the event producing that alteration could be categorised as an abuse. See *Commercial Solvents* (1984) 13 CMLR 309; *Michelin* (1985) 42 CMLR 288; *Felixstowe Dock and Railway Co* [1976] 3 CMLR 655.

From those cases it was taken that an abuse for the purposes of article 86 must be constituted by some act which had a significant and abnormal effect on the market, to the extent that the degree of competition was not only altered, but was distorted in a manner which could only be achieved by the exercise of a dominant position.

Looking at the arguments and having regard to the further information, there was considerable doubt as to whether the proposed merger could ever be said to constitute an abuse for the purposes of article 86.

The advantages and disadvantages to either party of granting or refusing interim interdict remained to be considered.

If interim interdict were granted, the way was likely to be clear for the Argyll bid to proceed. If it were refused, both bids remained open to Distillers shareholders.

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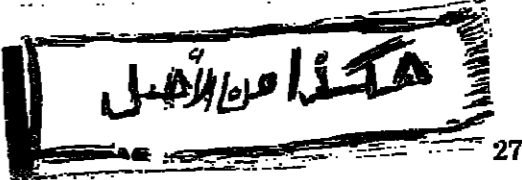
AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Argyll Unit Trust, Guinness Unit Trust, and others, with columns for name, manager, and other details.

TOURISM in Britain 22 & 23 April, 1986. Financial Times Conference Organisation. Minister House, Arthur Street, London EC2A 4BA. Alternatively, telephone 01-621 1355 or telex 2734 FTCONF G.

F.T. CROSSWORD PUZZLE No. 5992. PROTEUS. A crossword puzzle grid with clues for Across and Down.

Biotechnology Publication date: May 2, 1986. Advertisement copy date: April 14, 1986. FINANCIAL TIMES proposes to publish this Survey on the above date. For further details, please apply: WILLIAM CLUTTERBUCK on 01-248 8000 ext 4148 FINANCIAL TIMES Europe's Business Newspaper

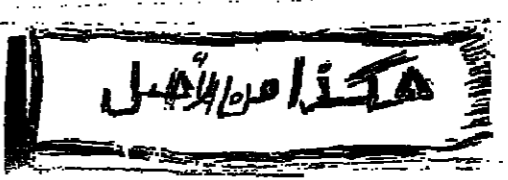


AUTHORISED UNIT TRUSTS & INSURANCES

Main table containing financial data for various unit trusts and insurance companies, including columns for company names, fund names, and numerical values.

INSURANCES

Handwritten signature or stamp at the bottom of the page.



INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds, including Standard Life Assurance Co Ltd, Teachers' Assurance Company Ltd, and Transatlantic Life Assurance Co Ltd.

Table listing insurance and overseas funds, including Zurich American Insurance Co, Zurich American Insurance Co, and Zurich American Insurance Co.

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Table listing money funds, including Money Market Trust Funds, Money Market Bank Accounts, and Money Market Bank Accounts.

Table listing traditional options, including 3-month call rates and various market rates.

OFFSHORE AND OVERSEAS

NOTES

TRADITIONAL OPTIONS

3-month call rates

COMMODITIES AND AGRICULTURE

Oil prices see-saw in volatile markets

By Dominic Lawson
OIL MARKETS on both sides of the Atlantic fluctuated wildly yesterday as traders attempted to weigh up the impact and duration of the Norwegian offshore oilworkers strike...

Miners' strike threatens Australian coal exports

BY PATRICIA NEWBY IN MELBOURNE
COAL EXPORTS from some Australian ports will be disrupted from tomorrow following the decision yesterday by mass meetings of coal miners in New South Wales to strike for seven days in support of pay claims...

Western Mining workers down tools six days ago in protest

QUEENSLAND port stockpiles are probably sufficient to withstand a seven day stoppage at the mines. At this stage the outlook for a quick settlement looks gloomy. No further talks between the parties are scheduled...

LONDON MARKETS

THE LONDON coffee futures market was basically weak all day. A strong recovery in New York overnight meant that London values were "due" to rise somewhat more than £100 a tonne at the opening...

INDICES FINANCIAL TIMES

Table showing financial indices: April 7, 8, 9 and year to date. Includes DOW JONES and REUTERS data.

MAIN PRICE CHANGES

Table listing price changes for metals: Aluminium, Copper, Gold, Silver, Nickel, Platinum, Rhodium, Tin, Titanium, Zinc, and other commodities.

ALUMINIUM

Table for aluminium prices: Official closing (am), cash, 3 months, 6 months, and 9 months.

COPPER

Table for copper prices: Official closing (am), cash, 3 months, 6 months, and 9 months.

CATHODES (AM)

Table for cathode prices: Official closing (am), cash, 3 months, 6 months, and 9 months.

LEAD

Table for lead prices: Official closing (am), cash, 3 months, 6 months, and 9 months.

NICKEL

Table for nickel prices: Official closing (am), cash, 3 months, 6 months, and 9 months.

ZINC

Table for zinc prices: Official closing (am), cash, 3 months, 6 months, and 9 months.

GOLD

Table for gold prices: Gold bullion, gold bars, and gold certificates.

GOLD AND PLATINUM COINS

Table for gold and platinum coins: Kruggerand, Gold Panda, and other bullion coins.

SILVER

Table for silver prices: Silver bullion, silver bars, and silver certificates.

WHEAT

Table for wheat prices: Wheat, barley, and other grains.

MEAT

Table for meat prices: Pigmeat, beef, lamb, and other animal products.

US MARKETS

ANOTHER FIRM show on the oil market in the wake of both the Norwegian production shutdown and repeated American prices for stable market...

ORANGE JUICE 15,000 lbs

Table for orange juice prices: Futures and spot prices.

PLATINUM 500 oz

Table for platinum prices: Futures and spot prices.

SILVER 5000 oz

Table for silver prices: Futures and spot prices.

SUGAR WORLD 111 12,000 lbs

Table for sugar prices: Futures and spot prices.

LIVE CATTLE 40,000 lbs

Table for live cattle prices: Futures and spot prices.

LIVE HOGS 30,000 lbs

Table for live hog prices: Futures and spot prices.

MAIZE 500 bushels

Table for maize prices: Futures and spot prices.

SOYABEAN MEAL 100 tons

Table for soyabean meal prices: Futures and spot prices.

SOYABEAN OIL 60,000 lbs

Table for soyabean oil prices: Futures and spot prices.

WHEAT 6,000 bushels

Table for wheat prices: Futures and spot prices.

SPOT PHOSPHORUS-Chicago

Table for spot phosphorus prices: Chicago and other markets.

CRUDE OIL

Table for crude oil prices: WTI, Brent, and other grades.

HEATING OIL

Table for heating oil prices: Futures and spot prices.

GRAPES

Table for grape prices: Futures and spot prices.

FRUIT

Table for fruit prices: Apples, oranges, and other produce.

Bonn worried over farm prices following EMS realignment

BY PETER BRUCE IN BONN

WEST GERMANY has become seriously concerned that it may lose the support of the new French Government in its efforts to lock any price cuts during European negotiations...



Mr Ignaz Kiechle, West German Agriculture Minister

Mr Kiechle's job during the price round extremely difficult. And it raises the prospect of Bonn having to exercise a veto in the Council of Ministers for the second successive farm price negotiation...

World Bank's warning to copper industry

BY STEFAN WAGSTVL

THE COPPER industry faces a decade of steady but spectacular growth according to a draft report from the World Bank...

which would be brought back into production if prices started rising. This would moderate the extent of any price increase...

There could be a further dramatic increase in the state-owned companies' share of production since more cuts will come from privately-owned companies...

Looking at the copper industry in individual countries, the World Bank says that US mine capacity will decline further from 1.45m tonnes at the end of 1985 to 1.05m tonnes by 1996...

COPPER MARKET PROJECTIONS (excluding centrally-planned economies) table showing production and demand from 1983 to 1995.

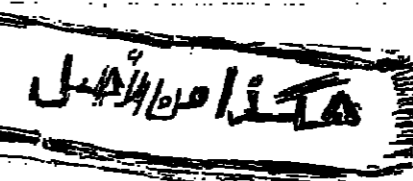
Table with 3 columns: Year, Production, Demand.

The report says that one of its most important conclusions is that copper prices over the next 10 years are likely to be much lower in real terms than in the past two decades...

FOREIGN Dollar

FOREIGN RATES

CURRENCIES, MONEY and CAPITAL MARKETS



FOREIGN EXCHANGES

Dollar falls sharply

The dollar weakened on the foreign exchange yesterday, on technical selling after the realignment of the European Monetary System at the end of last week...

£ IN NEW YORK

Table showing exchange rates for £ in New York, including columns for Close, April 8, and Prev. Close.

DM-DMARK - Trading range against the dollar in 1986 is 2.4719 to 2.1990...

On Bank of England figures the dollar's index fell to 119.7 from 120.1...

POUND SPOT-FORWARD AGAINST POUND

Table showing pound spot and forward rates against the pound, including columns for Day's spread, Close, One month, and %.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table showing dollar spot and forward rates against the dollar, including columns for Day's spread, Close, One month, and %.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies including UK, Ireland, Netherlands, Belgium, Denmark, Spain, West Germany, Portugal, Norway, Sweden, Japan, Austria, and Switzerland.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies and terms (Short term, 3 Months, 6 Months, 1 Year).

MONEY MARKETS

Base rates cut to 11%

Clearing bank base rates were cut by a point to 11 per cent yesterday. National Westminster Bank was the first UK bank to cut its rate...

NEW YORK RATES

Table showing New York rates for Prime rate, Fed funds, Treasury Bills & Bonds, and Treasury Bills.

MONEY RATES

Table showing money rates for various currencies and terms (One, Two, Three, Six, Twelve months).

FINANCIAL FUTURES

Further rise

Prices of sterling and dollar interest rate contracts rose on the London International Financial Futures Exchange yesterday. Long gilts for June delivery opened at 127.10...

LIFE LONG GILT FUTURES OPTIONS

Table showing Life Long Gilt Futures Options with columns for Strike, Call, Put, and various dates.

LIFE £/S OPTIONS

Table showing Life £/S Options with columns for Strike, Call, Put, and various dates.

PHILADELPHIA SE £/S OPTIONS

Table showing Philadelphia SE £/S Options with columns for Strike, Call, Put, and various dates.

CHICAGO

Table showing Chicago market data including Treasury Bonds and Treasury Bills.

OTHER CURRENCIES

Table showing other currencies including Argentina, Australia, Canada, Denmark, Hong Kong, India, Japan, Korea, Luxembourg, Malaysia, New Zealand, Norway, Saudi Arabia, Singapore, South Africa, Switzerland, Taiwan, and Thailand.

EMU EUROPEAN CURRENCY UNIT RATES

Table showing EMU European Currency Unit Rates for various currencies and terms.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates for various currencies and terms.

LONDON MONEY RATES

Table showing London Money Rates for various currencies and terms.

Treasury Bills (sell): one-month 10 1/2 per cent; three-months 10 1/4 per cent; six-months 10 1/4 per cent; one-year 10 1/4 per cent.

126-16 on Monday

Three-month sterling deposits for June opened at 90.60, and rose to a peak of 90.67, before closing at 90.61.

LONDON SE £/S OPTIONS

Table showing London SE £/S Options with columns for Strike, Call, Put, and various dates.

LIFE EURO-DOLLAR OPTIONS

Table showing Life Euro-Dollar Options with columns for Strike, Call, Put, and various dates.

THREE-MONTH EURO-DOLLAR

Table showing Three-Month Euro-Dollar rates with columns for Date, Close, High, Low, and Prev.

US TREASURY BOND

Table showing US Treasury Bond rates with columns for Date, Close, High, Low, and Prev.

CURRENCY FUTURES

Table showing Currency Futures rates for various currencies and terms.

STERLING INDEX

Table showing Sterling Index rates for various currencies and terms.

Company Notices

F. & C. ORIENTAL FUND S.A. Société anonyme d'investissement Régistrée Office LUXEMBOURG 14, rue Aldringen...

THE ROYAL BANK OF CANADA

US\$350,000,000 Floating Rate Debentures due 2005 In accordance with the terms and conditions of the Debentures...

THE COMMERCIAL BANK OF THE NEAR EAST PLC

NOTICE IS HEREBY GIVEN that the 15th Annual General Meeting of the Company will be held at 100, Lombard Street, London EC3A 3AB...

Legal Notices

AITKEN HUME INTERNATIONAL PLC In the Partition of AITKEN HUME INTERNATIONAL PLC for confirmation of reduction of share premium account...

CLUBS

EVER has notified the clubs because of a policy of fair play and value for money. Some clubs are 10-20 p. Also some musicians, sponsors, investors, existing members, 169, Regent St. W. 01-734 0857.

THE GUINNESS BID FOR DISTILLERS. LATEST PRICES.

Advertisement for Guinness featuring share price information: Distillers share price worth 698p, Guinness best and final offer worth 757p, Guinness higher by +59p.

The Guinness offer is unanimously recommended by the Board of Distillers. The closing date is April 18th at 3pm.

GUINNESS PLC advertisement with detailed text regarding the offer and company information.

BRITISH FUNDS

Table of British Funds with columns for Name, Price, Dividend, and Yield. Includes sub-sections for 'Shorts' (Lives up to Five Years), 'Five to Fifteen Years', and 'Over Fifteen Years'.

AMERICANS—Cont.

Table of American Stocks with columns for Name, Price, Dividend, and Yield. Includes sub-sections for 'CANADIANS', 'BANKS, HP & LEASING', 'CORPORATION LOANS', 'COMMONWEALTH & AFRICAN LOANS', and 'LOANS'.

FOREIGN BONDS & RAIS

Table of Foreign Bonds and Rais with columns for Name, Price, Dividend, and Yield.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS—Cont.

Table of Building, Timber, and Roads stocks with columns for Name, Price, Dividend, and Yield.

DRAPERY & STORES—Cont.

Table of Drapery and Stores stocks with columns for Name, Price, Dividend, and Yield.

ELECTRICALS

Table of Electrical stocks with columns for Name, Price, Dividend, and Yield.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics stocks with columns for Name, Price, Dividend, and Yield.

DRAPERY AND STORES

Table of Drapery and Stores stocks with columns for Name, Price, Dividend, and Yield.

BUILDING, TIMBER, ROADS

Table of Building, Timber, and Roads stocks with columns for Name, Price, Dividend, and Yield.

BEERS, WINES & SPIRITS

Table of Beers, Wines, and Spirits stocks with columns for Name, Price, Dividend, and Yield.

AMERICANS

Table of American Stocks with columns for Name, Price, Dividend, and Yield.

BUILDING, TIMBER, ROADS

Table of Building, Timber, and Roads stocks with columns for Name, Price, Dividend, and Yield.

AMERICANS

Table of American Stocks with columns for Name, Price, Dividend, and Yield.

AMERICANS

Table of American Stocks with columns for Name, Price, Dividend, and Yield.

ENGINEERING—Continued

Table of Engineering stocks with columns for Name, Price, Dividend, and Yield.

INDUSTRIALS—Continued

Table of Industrial stocks with columns for Name, Price, Dividend, and Yield.

FOOD, GROCERIES, ETC

Table of Food, Groceries, and Etc stocks with columns for Name, Price, Dividend, and Yield.

HOTELS AND CATERERS

Table of Hotels and Caterers stocks with columns for Name, Price, Dividend, and Yield.

ENGINEERING

Table of Engineering stocks with columns for Name, Price, Dividend, and Yield.

INDUSTRIALS (Miscel)

Table of Industrial (Miscellaneous) stocks with columns for Name, Price, Dividend, and Yield.

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Table of Industrial (Miscellaneous) stocks with columns for Name, Price, Dividend, and Yield.

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INDUSTRIALS—Continued

LEISURE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Cont.

FINANCE, LAND—Cont.

MINES—Continued

Table of Industrial stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Leisure stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Property stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Investment Trusts including companies like British Airways, British Petroleum, and British Telecom.

Table of Finance and Land stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Mines stocks including companies like British Airways, British Petroleum, and British Telecom.

MOTORS, AIRCRAFT TRADES

Commercial Vehicles

Components

SHIPPING

SOOTH AFRICANS

TEXTILES

Table of Motors, Aircraft Trades stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Commercial Vehicles stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Components stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Shipping stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of South Africans stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Textiles stocks including companies like British Airways, British Petroleum, and British Telecom.

NEWSPAPERS, PUBLISHERS

PAPER, PRINTING, ADVERTISING

SHOES AND LEATHER

TOBACCO

TRUSTS, FINANCE, LAND

PROPERTY

Table of Newspapers and Publishers stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Paper, Printing, Advertising stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Shoes and Leather stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Tobacco stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Trusts, Finance, Land stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Property stocks including companies like British Airways, British Petroleum, and British Telecom.

INSURANCES

PROPERTY

PROPERTY

PROPERTY

PROPERTY

PROPERTY

Table of Insurance stocks including companies like British Airways, British Petroleum, and British Telecom.

Table of Property stocks including companies like British Airways, British Petroleum, and British Telecom.

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LEISURE

PROPERTY

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Table of Leisure stocks including companies like British Airways, British Petroleum, and British Telecom.

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Notes section containing various financial and market-related information.

Regional and Irish Stocks section listing various international market data.

Recent Issues and Rights Page 30 section with additional market news.

Final footer text including publication details and contact information.

LONDON STOCK EXCHANGE

MARKET REPORT

Account Dealing Dates

Table with columns: First Declared, Last Account Dealings, Dealing Dates. Rows for Apr 10, Apr 11, Apr 14, Apr 24, Apr 25, May 6, Apr 28, May 8, May 9, May 19.

Leading stocks changed course noticeably in London yesterday, moving from early strength to marked late easiness on speculation that leader ICI was contemplating a major fund-raising operation. Rumours spread quickly during the afternoon business of the group being ready to announce a large rights issue in order to finance a pending acquisition, which many thought could be pharmaceutical leader Beecham.

Gilts strong but equities lose early rises to close lower again

82p on hopes of an increased offer from Lloyds or a possible counter bid; Lloyds closed 5 off at 95p. Midland were also fairly active on continuing takeover speculation but failed to hold an initial firm level of 56p and closed a few pence off at 56p. Among merchant banks, Westminster rose 10 to 300p following demand in a thin market, while Hambros ended 8 down at 280p, having earlier touched 275p on bid hopes.

FINANCIAL TIMES STOCK INDICES

Table showing stock indices for Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. Div. Yield, Earnings, P/E Ratio, Total bargains, Equity turnover, and Shares traded. Columns for Apr 8, Apr 7, Apr 6, Apr 5, Apr 4, Apr 3, Apr 2, Apr 1, year ago.

HIGHS AND LOWS S.E. ACTIVITY

Table showing high and low prices for Govt. Secs, Fixed Int., Ordinary, and Gold Mines. Columns for High, Low, and S.E. Activity.

at 463p. Fillingham, however, still recorded a gain of 4 at 466p, after touching 473p at one stage. Elsewhere, Pentland Industries, reflecting comment on the preliminary figures and the announcement of quarterly results from Reebok, advanced 30 to 540p. Following news of the major share-stake change, Continuum Stationery featured a gain of 16 at 43p. Bank of Ireland was supported and put on 20 to 577p, but Williams Holdings, a good market of late, fell 7 to 633p on suggestions that the company may bid for other West Group members.

RECENT ISSUES

Table listing recent issues with columns for Issue Price, Date, and Stock Name.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns for Issue Price, Date, and Stock Name.

RIGHTS OFFERS

Table listing rights offers with columns for Issue Price, Date, and Stock Name.

NEW HIGHS AND LOWS FOR 1986

Table listing new highs and lows for 1986 across various sectors like British Funds, Overseas Govt. Stk. Issues, etc.

Further selling connected with the deferment of capital gains was well absorbed but heavier offerings from professional operators later found the market sensitive. Most dealers went with the downturn and some traders were forced to accept low prices to close their short-term positions.

Government securities responded from the outset to the trend towards lower international interest rates. Slightly firmer North Sea oil prices enabled sterling to resist the effects of cheaper borrowing costs and widespread demand took short and longer bonds sharply higher. The gains were clipped by profit-taking in the late afternoon but the ground lost was fully recovered during the unofficial trade. Longer-dated stocks were the sporting rises stretching to 21 points while the shorts were a point or so up on the session.

Bid for Our Price

Our Price, the record, tape and compact disc chain introduced to the market some two years ago at 2.30 pm today. The authorities later sanctioned the base rate moves and the key three-month interbank rate reacted to 10 1/2 per cent.

chaser at 85p, but Harris Greenway improved 12 to 310p amid revived speculation that Woolworth may launch a defensive offer for the company. Mail orders made fresh progress under the lead of Gratian which rose 14 to 454p ex-rights issue; the new dil-paid opened at 70p premium, touched 88p premium and closed at 80p premium. Next dipped a few pence to 290p despite revealing interim profits in excess of most market estimates, but takeover hopes continued to bolster Feders 4 up on a two-day gain of 12 to 72p. Asprey, the jewellers, spurred 70 to 600p, amid speculation surrounding Sears' 25 per cent stake in the company.

Press comment on Amstrad's purchase of Sir Clive Sinclair's research

Press comment on Amstrad's purchase of Sir Clive Sinclair's research into renewed demand for Amstrad shares which raced ahead to touch a new peak of 510p before closing 18 up on balance at 496p. SUSA advanced 8 to 151p following persistent speculative buying fuelled by talk of an imminent bid from Automated Security, 2 up after 245p, on news of the joint venture with Dovers while Aselst, injection houses left Smithgate 2 1/2 dearer at 32p, after 32 1/2p.

relatively well, but Vickers, partly reflecting a "take profits" recommendation, dipped 20 to 515p. In contrast, secondary issues recorded several firm features. Takeover talk left Pegler Hattersley 20 higher at 458p, after 465p and West Group, 8 higher at 141p, after 144p. Satisfactory trading statements helped Ash and May rise 12 to 295p, after 290p, on a similar advance to 128p, while Delta advanced 9 to 254p on talk of a broker's visit to the company. Favourable comment on the preliminary figures left Glyward 8 higher at 388p, but selling in an unwilling market prompted a fall of 20 to 301p in Laird.

Beecham fluctuate

Beecham, still reflecting bid rumours, eased to 398p before recovering on fresh speculative demand to close 3 dearer at 408p. Other leading miscellaneous industrials followed the general trend, quotations drifting back from firm start. GIB settled 2 lower at 97 1/2p, while BTR finished 8 cheaper

Proceedings in Motor Components featured Kwik-Fit which attracted a lively turnover in the wake of the preliminary results and closed 3 to the good at 100p. Distributors were keen to buy on Thursday, support in a narrow market lifted Jessops 12 more to 115p. The proposed mergers between Addison Page and Chetwyn Harris and Pen and Good Relations stimulated fresh interest in Shandwick, the USM quoted PR consultancy, which advanced 10 to 208p. London City Property, advertising rose 9 to 150p, after 155p, following the near-doubled full-year profits.

The emphasis in Properties switched to the leaders where REPC revived strongly and closed 10 higher at 350p, higher on balance at 345p. Stock Conversion attracted late support and finished 25 up at 630p. Elsewhere, London and Edinburg touched 745p on the good annual results and proposed one-for-five scrip issue before easing back on profit-taking to close 2 lower on balance at 700p. Estate agents were excited by the base rate cuts. Commercial annual results due on Friday, gained 15 to 230p, after 235p, while Mann & Co rose 25 to 315p. Macintosh continued to close 10 lower at 485p. A prospect in Yorkshire with a fresh rise of 35 to 810p, while Edmond Holdings, still responding to Press comment, added 10 to 20p. Absent attentioned fresh speculative support and touched 50p before closing 2 dearer at 47p, while Five Oaks put on 3 to 62p.

FT-ACTUARIES SHARE INDICES

Table showing FT-Actuaries Share Indices for various equity groups and sub-sections. Columns include Index No., Day's Change, and Year Ago.

FIXED INTEREST

Table showing fixed interest rates for various maturities and types of securities. Columns include Price, Index, and Yield.

YESTERDAY'S ACTIVE STOCKS

Table listing yesterday's active stocks with columns for Stock Name, Price, and Change.

MONDAY'S ACTIVE STOCKS

Table listing Monday's active stocks with columns for Stock Name, Price, and Change.

EUROPEAN OPTIONS EXCHANGE

Table showing European options exchange data for various series and dates.

LONDON TRADED OPTIONS

Table showing London traded options data for various options and dates.

RISES AND FALLS

Table showing rises and falls in various markets and sectors.

TRADITIONAL OPTIONS

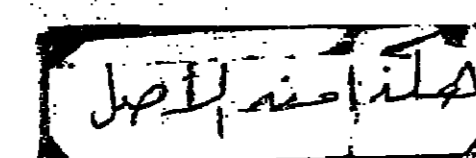
Table showing traditional options data for various options and dates.

YESTERDAY'S

Table showing yesterday's market activity and volume.

Opening time 10.30 a.m. 1700.5. 11 a.m. 1675.5. Noon 1407.7. 1 p.m. 1405.0. 2 p.m. 1402.7. 3 p.m. 1398.2. 4 p.m. 1392.0. 5 p.m. 1385.2. Base 1385.2. 4 p.m. 1385.2. Day's High 1413.4. Day's Low 1382.2. Base 1385.2. 15/10/75. Fixed Interest 1522. 2 p.m. 1702.8. Gold Mines 12/9/85. SE Activity 1974. Latest Index 01-246 8026. "Nil" = 12.70.

† Flat yield. High and low record, base rates, yields and constant changes are published in Saturday issues. A new list of constituents is available from the Publishers, the Financial Times, Bracken House, Cannon Street, London EC4A 3DF, price 15p, by post 25p.



WORLD STOCK MARKETS

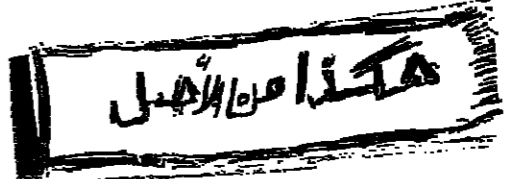


Table of stock market data for Australia, Germany, Norway, and Australia (continued). Columns include stock names, prices, and changes.

Table of stock market data for Japan (continued), Canada, and Hong Kong. Columns include stock names, prices, and changes.

Table of stock market data for Singapore, South Africa, and New York Dow Jones. Columns include stock names, prices, and changes.

Table of stock market data for various indices including Australia, Austria, Belgium, Denmark, France, Netherlands, and others.

Table of stock market data for MONTREAL, listing various stocks and their prices.

NOTES - Prices on this page are as quoted on the individual exchanges and are last traded prices. \$Dealing suspended.

Notes regarding stock market data, including information about the NYSE-Consolidated 1500 Actives and other market indicators.

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On behalf of all those business travellers who use their flying time profitably, the Financial Times would like to say thank you to the following airlines for carrying copies all over the world!

List of airlines including Aerolineas Argentinas, Air Afrique, Air Canada, Air France, Air India, Air Lanka, Aer Lingus, Air New Zealand, Air UK, Air Zimbabwe, Alia Royal Jordanian Airlines, Alitalia, American Airlines, Austrian Airlines, Bangladesh Biman, Birmingham Executive, British Airways, British Caledonian, British Midland Airways, British West Indian, Brymon Airways, Canadian Pacific Air, Cathay Pacific, Continental Crossair, Cyprus Airways, Dan-Air, Delta Air Lines, Eastern, Egyptian, El Al, Ethiopian Airlines, Finnair, Ghana Airways, Gulf Air, Iberia, Iceland Air, JAT, Yugoslav Airlines, Japan Air Lines, Kenya Airways, Kuwait Airways, KLM, Lufthansa, Luxair, Maersk, Malaysian Airlines, Middle East Airlines, Northwest Orient Airlines, Olympic Airways, Pakistan Airlines, Pan American World Airways, Peoples Express, Philippine Airlines, Qantas, Royal Air Maroc, Scandinavian Airlines System, Sabena, Saud Arabian Airlines, Singapore Airlines, South African Airways, Swissair, TAAG Angola Airlines, TAP Air Portugal, TWA, Thai Airways International, Tower Air, UTA, Varig Airlines, Viasa, Virgin Atlantic World Airways, Zambia Airways.

Chief price changes in LONDON. Table listing various stocks and their price movements.

Special Subscription Hand Delivery Service of the FINANCIAL TIMES EUROPEAN BUSINESS NEWSPAPER in MADRID. Details on how to obtain a subscription copy.

Advertisement for Special Subscription Hand Delivery Service of the Financial Times, featuring a map of Spain and Portugal and contact information for John Rolley.

Prices at 3pm, April 8

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table of stock prices with columns for stock name, price, change, and volume. Includes sub-sections for 'D D D' and 'K K K'.

Continued on Page 37

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change. Includes sub-sections like 'Continued from Page 36' and 'S S S'.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change. Includes sub-sections like 'Continued from Page 36' and 'S S S'.

OVER-THE-COUNTER Nasdaq national market, 2pm prices

Table of Over-the-Counter prices listing various stocks with columns for stock name, price, and change. Includes sub-sections like 'S S S' and 'X Y Z'.

AMSTERDAM/DELFT/EINDHOVEN GRONINGEN/DE HAGUE/HAARLEM/HEEMSTED/ LEIDEN/LEIDERDORP/OEGSTGEST/ ROTTERDAM/UTRECHT/WASSENAAR THE NETHERLANDS

"What's special about these Danish companies?"

ABN Bank Copenhagen Branch, Assurandri-Societet, Barclays Finans AS, Berlingske Tidende, Biskopen, Boliden, Buch-Deichmann, Danish Steel Works Ltd., Danish Telecom International AS, Danish Turkey Dairies Ltd., Dannebrog Shipyard Ltd., AS De Danske Sukkerfabriker, Doms AS, Duracell-Daimon ApS, East Asiatic Co. Ltd. (AS Det Oestasiatiska Kompagni), AS Elizabeth Arden, Ess-Food, F.L. Smith & Co. AS, Forlaget Management AS, Frisko Sol Is AS, Ginge Brandt & Elektronik AS, Granges Danmark AS, Grundfos International AS, Haldor Topsøe AS, Hellenrup Bank AS, Henriques Bank A/S, Kreditforeningen Danmark AS, Kommunedata, Midtbank AS, Nitro Atomizer, Norsk Hydro Danmark AS, Nykredit, Price Waterhouse, Privatbanken AS, Revisionsfirmaet C. Jespersen, Støndinavisk Tobaksskompagni, Statsanstalten for Livsforsikring, The Jutland Technological Institute, Aktieselskabet Varde Bank.

They are all regular readers of the FINANCIAL TIMES • European Edition

For further information about subscription rates in Scandinavia, please contact K. Mikael Heintz in Copenhagen.

01-13 44 41

FINANCIAL TIMES WORLD STOCK MARKETS

WALL STREET

Oil fuels wave of enthusiasm

FINANCIAL MARKETS surged ahead yesterday on a new wave of optimism over world oil prices and domestic interest rates, writes Terry Byland in New York. Federal bonds gained 2 1/2 points in early trading, driving long-dated yields down towards their lowest levels for the present cycle. The stock market soared, gaining nearly 30 Dow points before mid-session. At 2pm, the Dow Jones industrial average was up 29.22 ahead at 1,764.73. Turnover in stocks was not dramatically above recent levels, however and traders saw the rebound as a technical correction rather than an upturn in the market. The rebound was broadly based, with the American Stock Exchange index sharply higher, reflecting gains in many second-line technology issues. Confidence in the downward trend of oil futures was reconfirmed when crude oil futures fell sharply on the New York Mercantile Exchange. In Bahrain, US Vice President George Bush backed the White House line that oil prices must be left to free market forces. The Soviet Union was reported to have abandoned fixed-price oil contracts. Also driving credit markets forward was renewed conviction that the Federal Reserve will soon cut its discount rate again. Speculation on the discount rate heightened when federal funds dipped to 7 per cent, without any sign of intervention by the Fed. The NYSE market was led by strong upturns in the same blue chip stocks which have shown weakness recently. IBM at \$151 1/4 jumped \$1 1/4. General Motors gained \$1 1/4 to \$82. Chrysler \$ 1/4 to \$41 1/4. Monsanto \$ 1/4 to \$59 and Merck \$ 1/4 to \$185 1/4. Bullishness was not checked by the opening of what is expected to be a season of weak quarterly results from US industry, which is unlikely yet to have seen the benefits of lower oil prices. International Paper edged up \$ 1/4 to \$58 1/4 and Mead Corporation \$ 1/4 to \$48 1/4, despite lower earnings from both the leaders of the paper industry. But among the leisure stocks, CBS eased \$ 1/4 to \$137 after disclosing disappointing profit figures. Pharmaceuticals benefited from a renewed downturn in the US currency, Bristol-Myers adding \$ 1/4 to \$72 1/4 and Abbott Laboratories \$ 1/4 to \$82 1/4. Despite the drop in crude oil futures, the main US oil issues held fairly steady. At \$55 1/4, Exxon was \$ 1/4 better and there was little selling of Atlantic Richfield, \$ 1/4 lower at \$53 1/4. Mobil, down \$ 1/4 to \$29 1/4. Chevron, after warning of distortions in first-quarter profits, was unchanged at \$37 1/4. Airline stocks, traditionally the beneficiaries of lower oil prices, began to

move ahead. American gained \$ 1/4 to \$54 1/4, and United \$ 1/4 to \$54 1/4. There was a rebound in General Electric, \$ 1/4 higher at \$74 1/4. Improvements among the defence-aerospace issues were headed by Boeing, up \$ 1 to \$55 1/4. Grumman, the Long Island-based commercial vehicle and defence group, jumped \$ 1 to \$28 1/4 after winning a \$1.1bn contract for the US postal service. In computers, NCR, up \$ 1 1/4 to \$44 and Digital Equipment, up \$ 2 to \$181 1/4 followed IBM's lead. Other major names looked hesitant, however, as Control Data fell \$ 1 1/4 to \$22 1/4 after its auditors qualified the accounts. Lacklustre performers included Honeywell, unchanged at \$72, and Burroughs, \$ 1/4 firmer at \$64 1/4. The NYSE active stocks list was headed by Genstar, down \$ 1 1/4 to \$38 1/4 as speculators piled out of the stock on hints that the Canadian authorities might block Imasco from acquiring Genstar. In the credit markets, Treasury bill rates slid lower as the Fed failed to intervene at noon, its traditional time for signalling its views by means of market operations. The return on three-month Treasury bills fell to 6.11 per cent, the lowest level since rates began to fall five years ago. Bonds also extended their early gains and the long yield was down to 7.41 per cent at mid-session, challenging the low touched a fortnight ago.

TOKYO

Economic plans fail to excite

A WAVE OF small-lot selling drove share prices lower in Tokyo yesterday, despite the Government's announcement of a package of economic measures to buoy the Japanese economy, writes Shigeo Nishiwaki of Jiji Press. The Nikkei average finished at 15,014.06, down 47.92 from the previous day, after losing 84 points to slip below 15,000 at one stage. Volume totalled 398.97m shares compared with Monday's 386.11m. Gainers outnumbered losers by a narrow margin of 420 to 416, with 128 issues unchanged. The Government adopted a seven-point package at yesterday's meeting of the Ministerial Council on Economic Measures which calls for, among other things, the concentration of public works in the first half (April-September) of this fiscal year and the return of windfall profits which electric power and gas firms have enjoyed because of the strong yen and lower crude oil prices. The news failed to make a favourable impact on the stock market, as investors had already made anticipatory moves. Despite evident uncertainty in trading, many investors sounded bullish about the market's future direction, saying it would continue to see an inflow of surplus funds. On the trading floor, leading domestic demand-oriented stocks, such as Mitsubishi Estate and Tokyo Electric Power, lost strength. Asset-heavy Mitsubishi Estate came under heavy profit-taking pressure, shedding ¥110 to ¥1,720. Nippon Express fell ¥15 to ¥767. Large-capital shipbuilders, electric powers and gases lost popularity, with Mitsubishi Heavy Industries dropping ¥12 to ¥377, Tokyo Gas ¥14 to ¥382 and Tokyo Electric Power ¥120 to ¥3,420. Penta-Ocean Construction, which had attracted buying interest on investor anticipation of the domestic demand-boosting package, plunged ¥33 to ¥585 amid profit-taking. The issue was the second busiest with 8.18m shares changing hands. Ohbayashi fell ¥18 to ¥580 and Kajima ¥18 to ¥712. Conversely, blue chip electricals and precision instruments firmed, supported

EUROPE

Foreigners emerge as catalyst

FOREIGN INVESTORS acted as a catalyst on European bourses yesterday, boosting West Germany to another peak and forcing a second day of price punting in France. Virtually every centre had a helping of corporate news to digest. Frankfurt continued its record-breaking form amid a wave of company developments. Car makers and banks, the latter due to report this week, underpinned the rally and produced a 26.2 point rise in the Commerzbank index to 2,191.0. Volkswagen remained a feature as speculation continued that Olivetti might buy its Triumph-Adler subsidiary. VW put on a further DM 11 to DM 836. Daimler, thought likely to orchestrate a capital increase soon, also gained DM 11 to DM 1,420, while BMW managed a more dramatic DM 27.50 leap to DM 579.50. Among banks, Deutsche Bank confounded early market reports that it would increase its dividend for 1985 by revealing an unchanged DM 12 payout ahead of this week's full results. West Germany's leading retail bank firmed DM 7 to DM 877. Commerzbank added DM 2 to DM 343.50 on higher profit and dividend figures, while BHF's dividend boost from DM 10.50 to DM 12 a share resulted in a DM 5 gain in its bourse quotation to DM 549. The bond market was revived by the plunge in the dollar, although the easier overnight close in the New York bond market failed to have much of an impact. Prices rose by up to 50 basis points and the Bundesbank returned with a vengeance selling DM 189.6m worth of paper compared with a meagre purchase of DM 200,000 on Monday. The return of foreigners to Paris had a less pleasing effect. Prices tumbled as profit-taking moved into higher gear and on fears that interest rates may not fall soon. Oils managed to display some strength with Elf picking up FF 9 to FF 245 and Screeg weaker on Monday, recovered almost 7 per cent to FF 123.50. Profit-takers induced a painful hang-over in Brussels as prices staged a broad retreat. Oils proved the exception. Société Générale de Belgique dropped BFr 155 to BFr 2,940 amid plans to buy a 50 per cent stake in the New York investment bank Dillon Read. Pressure on the dollar weighed heavily on Amsterdam, although trading remained relatively quiet. Gist-Brocades lost Fl 7 to Fl 283.50 despite a healthy profits statement and Fokker fell Fl 2.30 to Fl 82.80 on reports that production of its new F-100 airliner was six months behind schedule. Milan turned cautious in the wake of the Fiat rights issue. The transport group lost Lit 225 to Lit 2,400 and Olivetti gave up Lit 20 to Lit 1,980. Stockholm managed yet another record-breaking session with institutional investors setting the pace. SKF, most active, rose SKr 2 to SKr 327 on details of a merger of its troubled steel subsidiary with Ovako, the Finnish special steels group. A higher Zurich was partially aided by a dividend rise for Nestlé, which added SFr 40 to SFr 8,950. Oslo and Madrid eased.

LONDON

Base rate cuts offset by ICI

EARLY strength in London gave way to late easiness on speculation that ICI might be planning a large rights issue in order to finance an acquisition, which many thought could be pharmaceutical leader Beecham. The FT-SE 100, up 13.3 at one stage, slipped back to finish 12.8 down at 1,675.7, while the FT ordinary share index shed 12.8 to 1,388.1. Prospects of cheaper money following a cut in bank base rates from 11% to 11 per cent provided the initial brightness. W.H. Smith, the newsagent chain, led 20p to 338p after paying 688m for the records and tapes group Our Price, 79p higher at 648p. Glits rose with longs posting gains of around 2 1/4 points. Chief price changes, Page 35; Details, Page 34; Share information service, Pages 32-33.

AUSTRALIA

THE EASIER trend continued in Sydney yesterday and the All Ordinaries index shed 0.6 to 1,147.9. BHP was quiet at A\$5.58. Bell Resources, which has bid for part of the industrial group, added 5 cents to A\$6.85 and parent company Bell Group rose 10 cents to A\$7.40. In the mining sector, CRA put on 2 cents to A\$6.78 while Western Mining was steady at A\$3.45 as a dispute at its nickel operation at Kambalda, Western Australia, spread to a smelter and gold mine.

CANADA

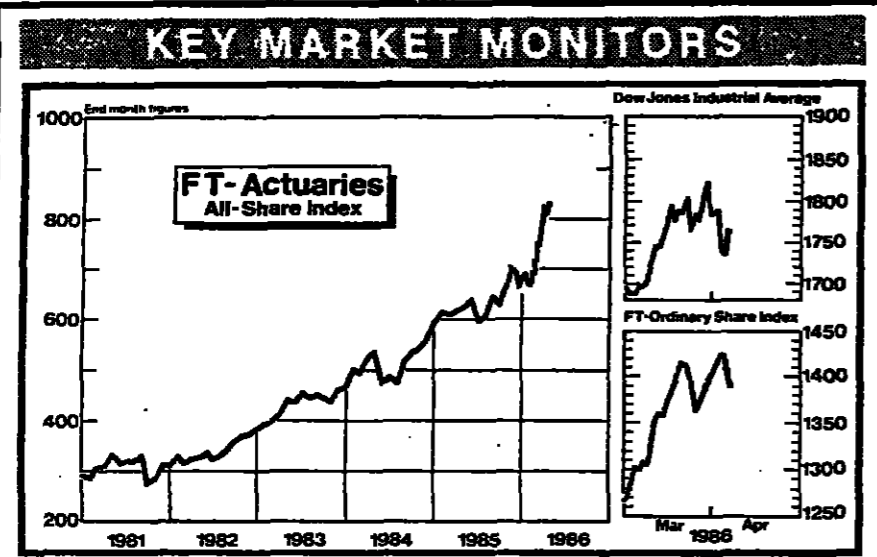
A HIGHER TREND developed in Toronto in early trading yesterday as Wall Street turned higher. Speculation of a cut in the US discount rate assisted the advance among banks with Nova Scotia C\$4 higher to C\$14. Royal Bank up a similar amount to C\$22 and National C\$4 stronger to C\$27 1/2. Genstar dropped C\$1 1/4 to C\$34 1/4 after a parliamentary committee recommended the federal Government to block Imasco's proposed takeover of Genstar.

HONG KONG

STRONG BUYING from overseas institutions contributed to another rally in Hong Kong yesterday and pushed the Hang Seng index through the 1,700 barrier. At the end of this second consecutive higher session, the Hong Kong index stood at 1,733.82, up 22.99, while the Hang Seng index shot up 38.33 to 1,727.93. Property issues were again sought after with Cheung Kong 50 cents higher at HK\$20.20 and Hongkong Wharf up 40 cents at HK\$6.80. Swire Pacific was most actively traded ahead of the flotation of its Cathay Pacific subsidiary. It rose HK\$1 to HK\$37.50, while Hutchison Whampoa added 90 cents to HK\$26.90 and Jardine 10 cents to HK\$12.80.

SINGAPORE

A LACK OF any clear direction left Singapore mixed as investors seemed reluctant to enter into the market. Worries over the state of the stockbroking industry and political uncertainty in east Malaysia continued to overshadow trading. The Straits Times industrial index shed 3.86 to 581.36 with advances outnumbering declines 70 to 48. Raleigh topped the active list on turnover of 618,000 shares. It rose 6 cents to S\$1.80. Also busy was IJM up 2 cents at S\$1.18 and Wynnian Holdings 1 cent higher at 30 cents.



STOCK MARKET INDICES table with columns for Country, Index Name, April 8, Previous, and Year ago. Includes New York, London, Tokyo, Australia, Austria, Belgium, Canada, Denmark, France, West Germany, Hong Kong, Italy, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, and World.

CURRENCIES table with columns for Currency, April 8, Previous, and April 8, Previous. Includes US Dollar, Sterling, Euro-currencies, FT London Interbank fixing, Interest Rates, and US Bonds.

FINANCIAL FUTURES table with columns for Location, Instrument, Latest, High, Low, and Prev. Includes Chicago US Treasury Bonds, US Treasury Bills, and South Africa.

FT FINANCIAL TIMES CONFERENCES Telecommunications and the European Business Market - Planning Tomorrow's Trade Routes. London, 28 & 29 May, 1986. Includes speaker list and contact information.

SECTION III

FINANCIAL TIMES SURVEY

South Korea

Economic progress has brought developed nation status within reach. A stern test of the country's political maturity will come, however, in 1988 when President Chun has promised to step down.

Ready for a major role on the world stage

By STEVEN BUTLER in Seoul

THE EMERGENCE of South Korea as a developed nation and as a mature member of the world community is now within sight, and the anxiety and anticipation are palpable.

That watershed is symbolised by 1988 — and the countdown has begun.

In 1988 President Chun Doo-hwan promises to step aside to make way for the first peaceful transfer of presidential power in Korea's history. Yet what lies after is shrouded in uncertainty. The political opposition has found its voice and is pushing hard for democratic reforms at a pace far beyond what the Government will allow.

The year 1988 will mark a coming out for the nation in another respect. The Seoul Olympics will draw international attention to Korea in a way it has never known. An intense awareness that Korea is putting itself on display affects almost every government decision and the government now cites the Olympics as a reason to postpone political debate.

Lying behind both of these events is a broader trend of history that now appears unstoppable. The recent upturn in the world economy has dramatically boosted the outlook for Korea's economic development. The years of good growth that promise to lie ahead will give Korea the means to correct basic structural weaknesses in the economy, giving it the resilience to absorb shocks that even a few months ago would have sent it reeling and caused severe damage.

The day is now in sight when Korea will become a fully industrialised nation, a member of the economic big-leagues, with an economy that is large, complex, and dynamic across a range of industries from textiles to automobiles, from high-tech electronics to aircraft production.

Nothing illustrates Korea's rise as a nation better than the arrival in London this week of the South Korean President, on the first ever official visit to Europe by a Korean head of state. The visit had been sought by both sides for several years in recognition of an important development. Korea has gradually become an independent worldwide actor and is no longer simply an appendage to the security concerns of Japan and the US.

Rapidly rising trade, of course, has provided the main impetus for expanding relations with the EEC. Bilateral trade in recent years has expanded by over 9 per cent annually to reach about \$6bn. Korea has become the world's 15th largest trading nation.

It is now recognised that as the Korean economy becomes larger and more sophisticated, the opportunities for trade and co-operation with the EEC will expand even faster, and that the historic and geographic factors that tied Korea to Asia and



● SOUTH KOREA'S PRESIDENT CHUN: his country aims to become a world exporter in such industrial sectors as electronics and motor vehicles

North America are becoming obsolete.

This is a remarkable achievement for a nation that was utterly destroyed by war 35 years ago, and whose tragic division arbitrarily robbed the south of virtually all natural resources and industrial facilities. It was left with nothing but native wit and sheer determination. Yet these have served Korea incredibly well.

Development hardly came overnight. The economy floundered dangerously for a decade after the Korean war, when the government finally accepted failure over import substitution. Instead, taking advantage of a cheap, highly-motivated labour force, the government promoted high-volume exports to lead economic growth. Korea became a trading nation par excellence, with an export volume that currently exceeds 35 per cent of the gross national product.

The results speak for themselves. The economy expanded by 8.4 per cent annually between 1982 and 1984. Now, with several years of good growth almost certain for the world economy, Korea should finally be able to resolve the structural weaknesses left over from the days of high inflation and expensive energy during the last decade—the chronic trade and current accounts deficits, low rates of savings, the worrisome growth of foreign debt, which reached \$48.7bn last year, and the sometimes dangerous gearing of its large companies. The stage is now being set for sustained growth that will make Korea a fully developed nation.

And yet, with the prize so close at hand, anxiety about the future has never been greater, as though a horrible twist of fate will snatch it away. In about five years South Korea will be able to close the military gap with North Korea,

riding on the strength of its vastly superior economic growth. Yet, until then, North Korea will continue to enjoy a marked advantage in troop strength, tanks, armoured vehicles and artillery.

North Korea has recently completed a massive forward redeployment of troops, reducing reliable early warning time for an attack from several days to several hours. Its low flying aircraft, helicopters, and small submarines could place thousands of troops behind South Korean lines, and there is little that can stop it.

Military strength
It has acquired new offensive weaponry from the Soviet Union—Mig-23 aircraft and Scud-8 missiles that can strike Seoul from Pyongyang.

If North Korea wishes to impose a military solution to the Korean conflict, it has only until the end of the decade to

try, after which it will be faced with an enemy whose strength will surpass it and pull farther ahead each year. It would also keenly like to deny South Korea the international prestige that comes from hosting the Olympics.

North Korea itself must now be calculating the risks of South Korea being able to march north in just a few years. The communist state now has the ability to launch a blitzkrieg war that could destroy a horrifying amount of what South Korea has achieved. While the outcome of a war in Korea would by no means be certain victory, by any measure, for North Korea, Pyongyang has acted in desperation before.

This threat adds to the tension of South Korean politics. Mr Lee Ki-Baek, the defence minister, recently issued a powerful and eloquent appeal

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● Photographs by Glyn Gwin and Hugh Routledge

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SOUTH KOREA 2

Popularity eludes the President

Political scene
STEVEN BUTLER



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them from attending meetings. The Government has since backed off and is trying to project a more conciliatory stance. Mr Chun's inability to win broader political support has puzzled many foreign visitors to Korea. Surely there are few heads of state in the world who receive so little credit from their own people for such an impressive slate of achievements.

Mr Chun took the helm of state when Korea was in its worst economic crisis in 20 years. The crew of economists that he recruited into the Government has engineered a remarkable turnaround. The President, with the powers of state heavily concentrated in his office, provided the political clout needed to back a set of policies that proved unpopular in virtually every sector of society. Today, few would question the wisdom of those policies.

Mr Chun has also followed an active course of foreign diplomacy that has vastly raised South Korea's international profile. This success has been aided by developments outside of Korea — the opening of China, and the rise of sympathetic conservative leaders in Japan and the US. Mr Chun has refrained an instinctive anti-Communism born from years in the Korean military and has taken steps to promote trade and cultural exchanges with Communist nations.

The President revealed an extraordinary steady hand in October 1983 when a bomb blast in Rangoon, believed to have been initiated by North Korea, killed 15 of his senior advisors and cabinet officials, missing by just five minutes his main target—Mr Chun himself. Mr Chun quickly rebuilt his government and won international praise for restraining the impulse to take military reprisals against North Korea, which could easily have provoked a war.

Koreans who know the President personally describe him as a decisive man, and a quick learner. In private he can be informal and reflective, and can listen to criticism, although it is not clear how much he receives. He has easily won the loyalty of those who have worked for him, and his inner circle of advisers and supporters has been noticeably free of internecine strife.

Yet, this image of a likeable, intelligent man has utterly failed to find its way through the government-controlled media. Instead, many Koreans complain that the government's sugar-coated propaganda about the president is an insult to their intelligence, and there is growing resentment over clumsy government controls on the press. Koreans complain about a president who appears remote and autocratic and sometimes out of touch.

Heavy-handed

Many intellectuals have turned against the government for its heavy-handed policies towards campus affairs. Professors' promotions will now be affected by their ability to prevent student demonstrations, something the professors feel is largely beyond their control. Many military men who found their way into the government come from poor farm families, and they have rubbed against Korea's traditional respect for educated, mandarin, elites.

One ruling party member admits the President continues to be unpopular because of the burden of his rise to power. On the night of December 13 1979, Mr Chun, who was a general in the army, seized control of the government in a coup that ended 18 years of dictatorial rule.

In the process several hundred people died. Mr Roh Tae-woo, a former general who played a key role in the coup and currently heads the ruling Democratic Justice Party, has said that the military had no desire to seize power. This was forced upon them by the chaos that erupted after the October 1979 assassination of President Park that ended 18 years of dictatorial rule.

This claim is hotly disputed by the opposition, which says the coup was a healthy, if sometimes belated, process of democracy. The stains of blood have embittered many,

making it impossible for them to accept Mr Chun as their President, but the opposition is now less concerned with Mr Chun's rule than the shape of the government that will follow.

Mr Chun has promised South Korea an historic first—a peaceful, constitutional transfer of presidential power when his term of office ends in 1988. Every other presidency in Korea has ended in assassination, mass uprising, or military coup. Increasingly, the opposition has accepted Mr Chun's repeated promises and most Koreans expect that he will leave office as the constitution he promulgated requires.

Yet, the opposition believes a fair election cannot be held under the current constitution and that Mr Chun will be able to name his successor. They have vowed an all-out struggle to amend the constitution before the next election to allow for a direct presidential election.

Mr Chun has yet to budge. He says that establishment respect for law and a tradition of peaceful transfer of power is far more important than instituting hasty democratic reforms, and in January he called for a moratorium on political debates until 1989—after his term of office expires, and after the 1988 Seoul Olympics. Mr Chun fears that a divisive debate on the constitution could lead to social unrest that would upset both these events.

The opposition sees in these arguments only a self-serving desire to maintain control over the succession process.

To ally these suspicious Mr Chun recently vowed that the ruling party would vouch for

constitutional reform in 1989 "if the people wish," and that any DDP presidential candidate would promise to step down wide in office to allow for new elections under a new constitution.

Meanwhile, the question of constitutional reform could be studied in the national assembly and in a special presidential commission, which would choose a presidential system, a cabinet system, or a dual executive system, with authority split between a president and a prime minister.

The opposition rejected Mr Chun's offer, calling it a trick and some now accuse him of planning to run for office again under a new constitution.

The President's broadening of the debate beyond the question of the method of presidential election touched a sensitive nerve because the opposition itself is deeply divided on the question. Nothing has illustrated so plainly just how little political consensus Korea has, and nothing has thrown Korea's political future into greater confusion.

Just where the Korean people stand is still unclear. The results of last year's national assembly elections demonstrated that most people want political reform, but even some opposition leaders say privately they are willing to wait a few years if they can really achieve it. This clearly is not a sentiment that fuels the sort of mass demonstrations that brought down Marcos.

Still the anger is there and unpredictable events or miscalculation by the government could provoke it.

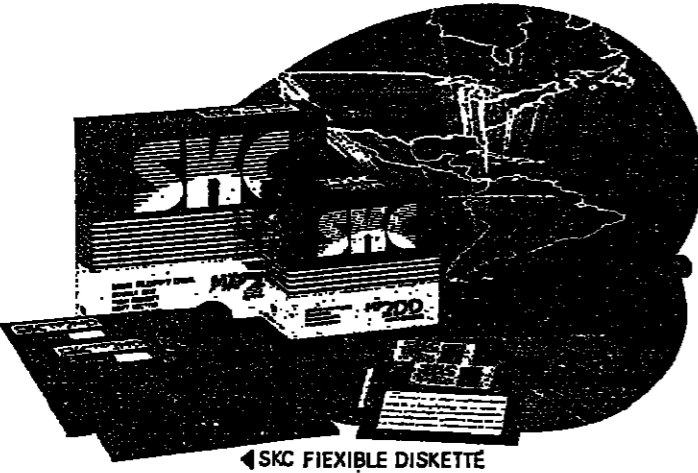
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Of the two opposition leaders, Kim Dae-jung is the one more associated with a hard-line confrontational stance. When he returned from his self-imposed exile in the US, his supporters crowded on to a Seoul street to welcome his airport bus



Brinkmanship game involves risks

Rise of the Opposition

STEVEN BUTLER

SOUTH KOREA'S opposition burst upon the political scene last year like a sudden storm, and the thunder continues to grow. The new Korea Democratic Party made unexpected gains in recent elections. In February 1984, and has pressed forward aggressively on what it sees as a mandate for democratic reform.

So far, it has achieved little beyond drawing widespread domestic and international attention to its cause, and there is little wonder at that. The party won nearly 30 per cent of the national vote, compared to the ruling Democratic Justice Party's 65 per cent. A system of bonus seats gave the DJP a majority in the assembly, and the NKDP does not have the votes to push anything through the legislature.

The party is also plagued by internal divisions — some based on personal factions and others on policy differences. Until recently the party's two main faction leaders, dissidents Kim Dae-jung and Kim Young-sam, controlled the party from the outside. Neither joined the party, Kim Dae-jung barred by the terms of a suspended sentence for sedition, and Kim Young-sam out of a show of solidarity.

A defection of 12 MPs from the party to form an independent new conservative club, however, forced a change. Recognising that the party faced a crisis, Kim Dae-jung gave his reluctant blessing so that his sometime-rival, sometimes ally Kim Young-sam could formally enter the party to give it backbones.

That has led to the opposition's stepped-up signature campaign for constitutional revision. Beset by internal problems and unable to press its case through institutional channels, the party turned to the public at large, where no opponents, it still retains widespread support.

The opposition's cause has also been boosted by support from religious groups. The National Council of Churches and Stephen, Cardinal Kim Sou-

wan, chief prelate of the Roman Catholic church in Korea, have come out publicly in favour of an early revision of the constitution. Christians account for over one quarter of the population and their ranks are growing rapidly.

The two Kims, especially Kim Dae-jung, have pushed the party into a hard-line, confrontational stance against the government. Some minor-party members would be willing to accept half a loaf. They believe it possible to move gradually towards a fuller democracy in Korea—compromising with the government, building confidence and trust, and then pressing to move forward again.

Kim Dae-jung, the charismatic leader who returned from exile in the US year ago, however, argues this strategy will fail. That the Government will use piecemeal compromises to its own propaganda advantage, consciously postponing meaningful reform. He points to an opposition split in the national assembly building in January as a case point.

Assembly brawl

The opposition occupied the assembly to protest against detention warrants issued against several opposition members in connection with an investigation into a brawl in the assembly in early December, when the ruling party passed the budget in a locked chamber without the opposition present.

Opposition MPs finally left the assembly and agreed to submit voluntarily to questioning after the ruling party agreed to seek a political settlement to the crisis. Several days later, however, the MPs were indicted, and if convicted, they could lose their assembly seats.

Kim Dae-jung says the opposition should have followed his advice and held out in the assembly for a withdrawal of the warrants and a government promise of no indictments. If police stormed the national assembly in an attempt to enforce the warrants, so much the better for the negative publicity that would have raised down on the government.

The opposition's only real weapons are unfortunately based on confrontation—the

ability to provoke the government into actions that reap international criticism on Korea, and its implied ability to provoke social unrest.

Opposition leaders say publicly that they oppose anti-government student demonstrations, which have become increasingly violent over the past year. Demonstrations have persisted despite the jailing of hundreds of student leaders. Opposition members have called on students to stay out of the campaign to revise the constitution, and many are genuinely horrified by the emergence among students of a hard core of Marxist radicals, something new for Korea.

Yet, opposition members admit that student demonstrations help them. The government has to take into account student reaction when it moves against the opposition, and the threat of broader trouble, some argue, could force the government to compromise with a more moderate alternative.

Still the opposition runs a risk that in playing brinkmanship it could touch off a chain of events that runs beyond its control. The coup that brought President Chun to power was not a conspiracy, but a collective action by senior professional military officers. By all indications, the military continues to stand firmly behind the president and few doubt the ability of the army to restore order in a crisis.

This stark reality has dampened hopes of rapid reform in Korea, despite the opposition's euphoria over events in the Philippines. In January, a normally buoyant Kim Dae-jung appeared sombre. "This house is a kind of prison," he said. Police sometimes prevent him from leaving home, and when he does get out, he is never without his official watchers and handlers. He does not expect political freedom for Korea.

The opposition does not have the ability to topple the government, or place the government into a position where it is difficult to continue," says one Korean political scientist. "They only have a vague idea of popular support."

"The government will not give in just because the opposition pushes harder," says another.

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SOUTH KOREA 3

A combination of cheap oil, cheap money and the high-priced yen brings the prospect of a trade boom for several years ahead.

Suddenly the gloom has lifted

Economic scene

STEVEN BUTLER

GLOOM USHERED in 1986. Some forecasters had already resigned themselves to a second year of poor profits and rising unemployment. Newspapers openly ridiculed the Government's growth projections of 7 per cent for the year, based on a 10 per cent expansion in exports. Economic performance in 1985 had fallen below Government targets in every category.

Yet now, just months later, the gloom has vanished. An infectious enthusiasm has spilled into the stock market, where investors have fallen over each other bidding share prices to historic highs.

The reasons are simple: cheap oil, cheap money, and the high price of the Japanese yen. The three will combine to save Korea hundreds of millions of dollars on its trade and current accounts, and should rapidly boost overseas demand for Korean manufactured goods, particularly in Europe. Research organisations throughout Seoul

are busily raising their growth projections for the year, with the Government now expecting 8 per cent.

The boom, which should continue for several years, means far more than just a run of good growth. That growth will provide the resources to correct fundamental structural problems that only a few months earlier had clouded the long-term outlook for Korea's economy.

Korea is expected this year for the first time to register a trade surplus and to balance its current account, removing one of the principal causes of the worrisome increase in the country's foreign debt, which hit \$46.7bn at the end of last year.

New resources

Several years of good corporate profits will give Korea the resources to pare down its bloated overseas construction industry, and to help banks write off bad debts that are measured in the billions of dollars. Government moves to restrict the expansion of highly leveraged big business groups, and boost a vibrant, flexible

small and medium company sector will be far less painful. "I think this is the best time for Korea to strengthen our industrial competitiveness," says Mr Kim Mahn-Je, who was appointed to the post of Deputy Prime Minister for Economic Planning in January. "Our industry, some of our light industries, need readjustment, need rationalisation."

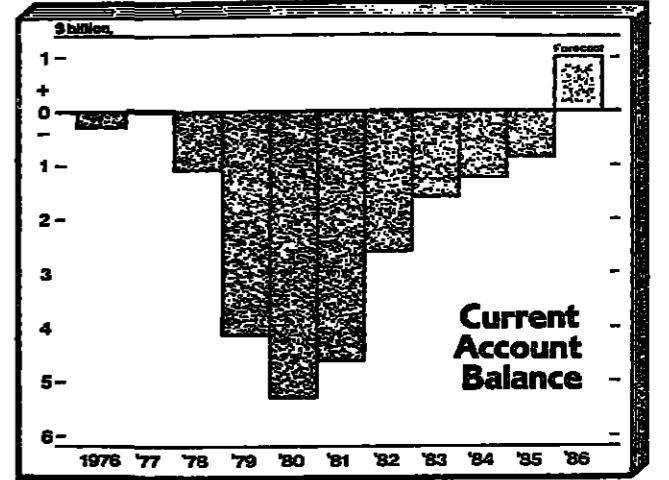
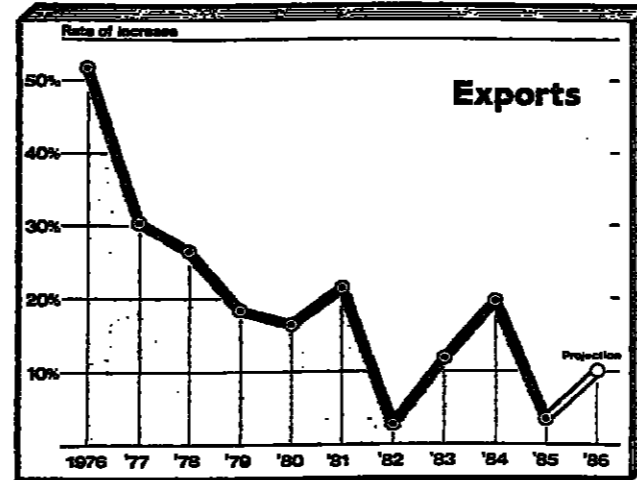
The arithmetic for all this is plain. South Korea's annual oil bill runs around \$6bn, equivalent roughly to a quarter of all imports and some 9 per cent of the gross domestic product.

The Korea Institute of Economics and Technology has calculated that each \$5 per barrel drop in the import price of oil

improves the current account by \$1.1bn through a combination of a reduced import bill and stimulated exports. This calculation takes into account the expected sharp fall-off in construction revenues from the Middle East.

Korea is shielded from the full benefits of the dramatic plunge in oil prices, because it signed long-term supply contracts in the early 1980s. Yet if international oil prices stabilise at \$18 per barrel, as one Government projection indicates, Korea's current account in 1986 could end the year with a \$1.2bn surplus.

Much of the country's \$46.7bn debt is pegged to US prime or Euromarket rates. A one point



decline in rates could save Korea \$300m a year.

The topsy-turvy realignment of international exchange rates has a more complex, but distinctively positive, effect on Korea. In the short run, the trade deficit with Japan has shot up in dollar terms because of Korea's reliance on Japanese components and machinery for its own manufactured goods. The use of Japanese components in many export electronics means that prices of some items may have to go up,

but not as quickly as those of its competitors in Japan. Yet also in the short run, exports to Europe are mushrooming ahead as the Korean won falls in value with the dollar; and Korea should pick up market share against Japanese consumer electronics and automobiles in the US. In the first two months of the year, exports overall rose 38 per cent over the previous year.

Exports to Japan should rise, and the high price of Japanese goods will stimulate Korea to search for those goods in Europe and the US. That should in time help to reduce imbalances and alleviate trade frictions.

More strength

The rise of prices for imported components should also speed up plans to foster a local import-substitution industry for components. Already, surveys of companies are showing sharply increased plans to invest in new manufacturing facilities, a trend spurred along

by new tax incentives. This could be the most welcome news of all. In real terms, new manufacturing investment this decade has never reached the peak hit in 1979, when business enthusiasm was fuelled by negative real interest rates.

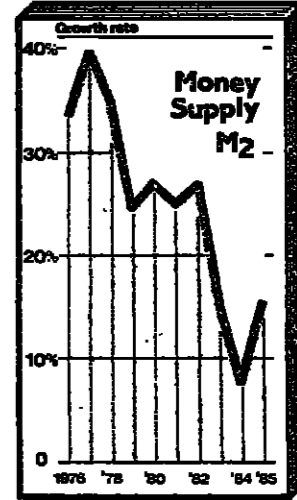
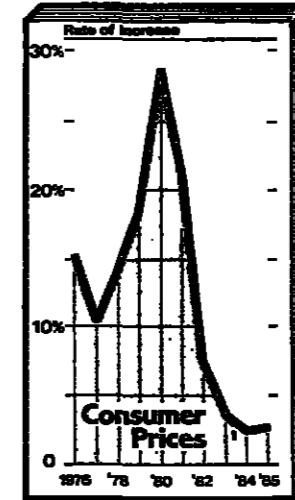
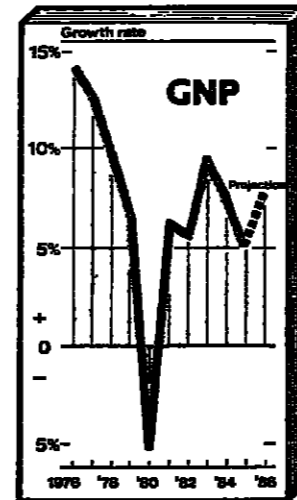
With the brakes applied hard on inflation by restricting the money supply, real interest rates have gone up sharply, leading businessmen to take a far more cautious attitude to investment, especially in recent years with export prospects uncertain. Now, despite the high rates, they are spending.

All of this dreamlike news has emboldened Government economists to pick up, and fight to the finish, the battle with a set of economic monsters left over from the days of high inflation and excessive government involvement in the economy in the 1970s.

Mr Kim Mahn-Je has refused to bow to business pressures and lower interest rates sharply. Artificially reducing interest rates, he says, would inevitably roll back impressive recent gains made in boosting the national rate of savings, which he counts as one of his main achievements during his tenure as Finance Minister.



Throngs of shoppers in Myongdong, Seoul's busiest shopping district, reflect the relative affluency which South Korea's progress has brought to its people. The new economic boom will provide resources to correct structural problems which only a few months ago had clouded the long-term outlook for the country's economy.



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SOUTH KOREA 4



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Profile : KIM MAHN-JE' Deputy Prime Minister

Keen industrial promoter

KOREA'S economic miracle has always been a child of the Government. And even though the Wunderkind is now reaching late adolescence, it is still very much a Korean youngster, with respect for authority part of a long Confucian tradition.

The new economic cabinet that President Chun appointed in January has it in mind to cut the child free, just a bit, but nothing too drastic. That, too, is properly Confucian.

"I would be dishonest if I said we will give up all promotional policies," says Mr Kim Mahn-Je, the new Deputy Prime Minister, who runs the powerful Economic Planning Board.

Mr Kim is stamped from a mould that has become very familiar in Korea. He is an academic economist with a Ph.D. from the University of Missouri, in the US.

He headed the Korea Development Institute, a Government-funded think-tank for 10 years before taking a short detour as President of a joint-venture commercial bank.

As Minister of Finance since late 1983, he helped lay major pieces of the groundwork for a strengthened financial system. With inflation held low, the domestic savings rate has risen sharply. Money has cascaded out of treasury and underground markets into the banking system.

But growth also faltered last year, and Mr Kim has shifted his focus. "We need to promote mass-producing investment, which has been slow in recent years," he says.

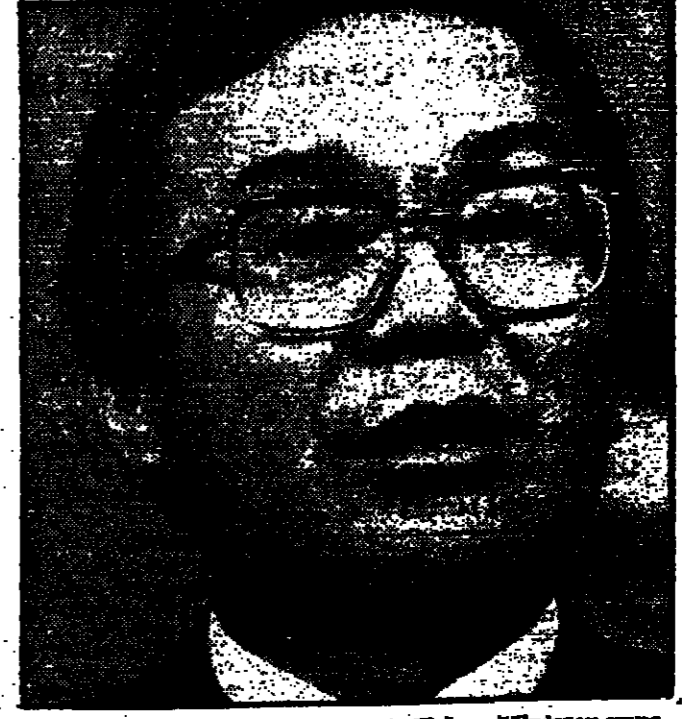
He says with a laugh that he is now far less of an economist than he used to be—and that is obvious from a

quick glance at the daily papers in Seoul. He has taken a public profile far more prominent than his predecessor, making public speeches, attending seminars and meetings almost daily.

He believes that part of the responsibility of his new job is to build a public consensus, and the business community has taken kindly to this attitude. He meets business leaders weekly to discuss policy.

But this, clearly, is not a painful duty for the new Deputy Prime Minister. He is an enthusiastic man, who steps forward to the edge of his chair, gesturing with his hands to make a point, and he likes to laugh. He obviously enjoys his job.

He also has extraordinary luck, with the prospects for Korea's economy sharply improving since he took office due largely to external factors. But Mr Kim plans to turn his good fortune into an opportunity—a time to revamp Korea's industrial structure, and to push industry toward a higher plane of technology.



Kim Mahn-Je. The new Deputy Prime Minister runs the powerful Economic Planning Board. For 10 years, he headed the Korea Development Institute, a Government-funded think-tank.

promoting a new relationship between Government and the private sector. "It is more appropriate now to concentrate on technology, price mechanism and taxes instead of direct credit allocations to certain industries," he says.

"In the past five years, we have concentrated on emphasising stability programs, always cutting down. Now is the right time for promotional policies." Steven Butler

Profile: CHUNG IN-YONG, Minister of Finance

Change of role for top civil servant

IF KIM Mahn-Je comes from one classic mould of Korea's top economic bureaucrats, then the new Finance Minister, Mr Chung In-Yong, comes from the other. Mr Chung is a professional civil servant who has spent 23 years working in the Ministry of Finance.

Following the footsteps of his father, he was recruited into the Government at a time when an official career still attracted the best and brightest graduates from Korea's top universities.

Times have changed. Now, the private sector can offer prestige and far more attractive salaries. But the loyal and evenly competent contribution of civil servants has been at least as important a factor in Korea's economic success as the stimulus of ideas-men like Kim Mahn-Je, who joined the Government from outside.

Mr Chung rose through the ranks during a period when government dominated all aspects of economic management, and he believes government must continue to assume a heavy responsibility.

Speaking of the colossal failure last year of Kukje, Korea's seventh largest conglomerate at the time, he says: "When this kind of big company is involved, particularly when involved in overseas transactions, at a time when our government's reputation and creditworthiness in overseas markets, or without giving

due consideration to social factors, unemployment, and related business transactions."

The collapse of Kukje, which had interests in everything from overseas construction to footwear, was prevented by massive injections of bank funds, although the group was split up and taken away from the company's former owners. Mr Chung says that such massive foreign banks promptly withdrew their funds.

Mr Chung expects that foreign involvement in Korea's capital markets will continue to expand under his stewardship, as those markets continue to mature. He still worries about the market "overheating," however, and recent government moves to cool an explosive stock market rally provoked sharp criticism from those who say it is inconsistent with efforts to draw more companies into the stock market so they can improve their financial structure.

Mr Chung expects to see a gradual evolution in the role of foreign banks, although this is an issue about which Mr Chung is plainly piqued.

Foreign banks in Korea are pushing hard for greater access to local currency, at a time when their higher profitability relative to Korean banks, has come under sharp public attack.



Chung In-Yong. The new Finance Minister is a professional civil servant with 23 years at the Ministry of Finance.

While foreign bankers admit that business is attractive in Korea, they say branch profit calculations do not take into proper account all costs.

"In how many countries in the world are central bank facilities open to foreign banks, except in advanced countries of international money centres?" Mr Chung asks. "In how many countries are foreign banks guaranteed profits and protected from exchange risks?" he asks, referring to guaranteed margins on currency swap transactions. "How many countries have no national employee requirements? So far, I don't see any foreign banks making a loss except in the first year of operation."

Mr Chung helped draft rules for foreign banks two decades ago, and he says the burning issues of the day have now been forgotten. "In one or two years time, all of these issues will be solved," he says. "There will be more problems."

Steven Butler

Why the stock exchange rally 'looks more spice than meat' Access limited for foreigners

Capital markets CARLA RAPOPORT

KOREA'S CAPITAL markets are something like Korean food—highly regulated, and difficult to anticipate. Korean capital markets are strictly side-door only, at the moment. Indeed, at the end of last year, Korea moved into direct foreign investment back wards by allowing Samsung Electronics to issue a \$20m convertible Eurodollar bond. Holders of these bonds will be allowed to convert them into shares in late 1987, at which time, the Stock Exchange says, foreigners will be allowed direct, but limited, access to Korean shares.

Nonetheless, if the potential growth of Korea's capital markets could be bottled and marketed, someone would become very rich. It is this potential which is giving the Korean stock market its spice and, as of early 1986, its aroma was close to overpowering.

After spluttering along for years in a no-man's-land of very little growth, Korea's stock exchange took off in late 1985. By Spring, 1986, even the most seasoned index watchers were surprised by the strength of the rally. W. I. Carr, the UK-based stockbroker, predicted at the beginning of March that the Korean Composite Stock Index would top 200 by the year's end. When that mark was nearly exceeded by the end of the month, analysts had to think again.

Put into some context, however, the rally looks like more spice than meat. Enthusiasts can point out that Korea's market capitalisation had climbed from \$8.2bn at the end of 1984 to just over \$9bn in the second quarter of 1986.

Tougher-minded individuals would counter that \$9bn will account for less than 10 per cent of Korea's GNP this year. (In Japan, market capitalisation

was equal to about 60 per cent of GNP last year.) And while the market's average price earnings ratio has been climbing and the net yield falling, those figures are an uninspiring 6.8 and 4.7 per cent respectively, as of the beginning of April.

But most importantly, for the foreigners who have been strictly side-door only, at the moment, Korea moved into direct foreign investment back wards by allowing Samsung Electronics to issue a \$20m convertible Eurodollar bond. Holders of these bonds will be allowed to convert them into shares in late 1987, at which time, the Stock Exchange says, foreigners will be allowed direct, but limited, access to Korean shares.

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Table with columns: Month/year, Composite Stock Index. Data for Dec 1982, Dec 1983, Dec 1984, March 1985, June 1985, September 1985, December 1985, February 1986, March 1986.

Investing and increases the volatility of the market. In 1985, for example, only 11 companies went public, raising a total of \$5bn. Won down from \$1bn Won in 1985. At the end of 1985, only 342 companies were listed on the KSE and less than 1.8 per cent of the population held shares.

Despite the tiny number of institutional investors (pension, life and investment trust companies are limited by the government on how much they can invest in the stock market), nearly 90 per cent of the stock are held by less than 10 per cent of the holders.

Ministry of Finance officials react somewhat defensively when these statistics are cited. On the issue of enlarging the market, MoF now says that 25 companies will go public this year, raising a total of \$5bn Won. To this end, the Securities Supervision Board, the Office of Bank Supervision and Examination and commercial banks will co-operate to urge suitable companies to go public.

If the companies concerned decide not to go public, the banks will put restrictions on loans to them. MoF's senior official at one of Korea's largest investment trust companies, says: "We believe that... the Korean Stock Market is one of the most exciting in Asia, especially for foreign investors."

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SOUTH KOREA 5

Korea is looking beyond the Sea of Japan and the Pacific for new trade partners. The Government hopes the visit to Europe of President Chun, along with 30 businessmen, will give a lift to trade and technological relations

A new impetus for joint ventures

Trade with Europe

ANDREW FISHER

THE IMBALANCES in Korea's trade with the US and Japan are measured in billions of dollars, numbers which are making the country's businessmen, politicians, and economists increasingly nervous.

As Korea has striven for constant industrial growth, so its exporters have swarmed into the ever-inviting US market. They have sold textiles, shoes, and a whole host of other consumer goods to price-conscious Americans. Recently they have entered the market for more advanced products such as video cassette recorders and cars.

The result was a trade surplus of \$4.2bn in Korea's favour last year, accompanied by a swelling volume of calls for curbs on the inflow of Far Eastern goods. Korea's neighbour, Japan, is also on the receiving end of US trade criticism.

But for the Koreans, Japan is the major source of imports, providing much of the machinery and technology behind its export surge into the US. Last year, Korea's trade deficit with Japan was \$3bn. As with the surplus in its US trade, Korea has become uneasily aware that this is just too much.

Wider markets

So Korea is now looking beyond the Sea of Japan and the Pacific for other trade partners. Its trade with Europe is already sizeable, but nowhere near the volume reached with both Japan and North America.

The Government is hoping that the current visit to Europe of its President, along with Ministers and some 30 businessmen from leading Korean companies, will give trade and technological relations between the two areas a new impetus.

It is not, however, simply a case of Korea seeking to widen its market and thus ward off criticism from the US and reduce dependence on Japan, important though these considerations are.

In seeking to develop its industries beyond the labour-intensive stage and to put itself several steps ahead of its non-Japanese neighbours, Korea is keen to encourage European investment, joint ventures, and technology exchanges.

"Until now," says Mr Kim Mahn-Je, the Deputy Prime Minister, "our trade has been lopsided." The emphasis on the US and Japan has been far

more marked than in the case of Taiwan and Hong Kong, two equally vigorous, though much smaller, economies. Both trade heavily with European countries.

"We are missing these potential opportunities for trade with Europe to the benefit of both sides," notes Mr Kim. "Now that we are reaching the stage of more sophistication, we can see the greater technological importance of trade with Europe."

Korea's trade with the EEC last year totalled \$6.1bn, less than the volume of the country's imports from the US of \$6.5bn (against Korean exports there of nearly \$1.1bn) and from Japan of \$7.5bn (against Korean exports of \$4.5bn). The EEC trade was nearly in balance, with Korean exports of \$3.2bn and imports of \$2.9bn.

The recent strength of the yen has made Korean goods much more competitive against those from Japan. But the higher cost of imports offsets a good deal of this advantage. Hence the increased Korean desire to buy from Europe.

In the EEC, the country's biggest trade partner is West Germany. Korea buys machine tools, chemicals, precision instruments, packing machinery and trucks, and sells mainly electronic products, leather, and textiles.

Korean imports from Germany have grown sharply at around 20 per cent a year in 1984 and 1985 to reach \$960m, with its exports up 6 per cent last year (after 19 per cent in 1984) to \$980m. As in other markets, Korea has come up against strong resentment from textile companies who complain that trade is too one-sided in Korea's favour.

Selling into Europe will prove a lot more taxing for Korea than has the US market. European countries differ in language, culture and taste, and while the total market is large, it is highly fragmented. Thus, Korean exporters have to be more flexible, dealing in smaller amounts and becoming more specialised.

This fits in with the Korean Government's desire that the country should move up the industrial and technological scale. With its growing emphasis on the contribution that small- and medium-sized companies can make on economic development, Korea sees a clear future in Europe.

But there is a long way to go. Whereas Korea last year drew over 22 per cent of its imports from the US and 23 per cent from Japan, only 9 per cent came from the EEC. As for ex-

ports, the EEC took only 11 per cent compared with the 36 per cent going to the US and 16 per cent to Japan.

Many Europeans have only a hazy idea of Korea and its economy, vaguely perceiving it as a second Japan, equally threatening in trade terms and operating at even lower cost. Labour is certainly cheaper, and Korea has, like its neighbour, come to exercise a dominant position in such heavy industries as steel and shipbuilding.

Many European owners have turned to the big, new Korean yards for their ships. Korean shipbuilders have also bought much marine equipment from Europe, though most comes from Japan.

Opportunities

The Seoul government hopes that the official visit to Europe this month will be educational as well as useful for both sides. At present, Korea's trade share of European markets is under 1 per cent, and ministers are eager that this should be boosted.

They do not want Europe to look on Korea as a younger version, in economic terms, of Japan. For historical reasons, Korea and Japan are by no means the closest of friends. Korea has been painfully under the thumb of its neighbour too often.

In the field of business, Koreans are tough—some would say stubborn—negotiators. They are less willing than the Japanese to compromise," says Mr Peter Elias, a director of the Korean-German Chamber of Commerce and Industry in Seoul. "Koreans are not so sophisticated, but this is changing. There is a new generation of people who know the Western mentality."

A number of European ventures have been set up in Korea and more companies are looking around for opportunities. Two things are important in setting up a joint venture, stress those who have done so: finding the right partner, and settling down for the long term. While Koreans may be looking for a quick profit, the foreign partner is ill-advised to do the same.

And for all the famed work ethic, with Koreans working long hours and taking minimal holidays, there are inefficiencies. The retail and transport networks are under-developed, the financial system is often inadequate for business needs, and lack of warehousing space causes headaches.

But with a population of some 40m people, Korea's own consumer market will provide opportunities for outsiders to do business. Many top European companies are represented in Korea, such as British Petroleum and Unilever from the UK, and Bayer, Hoechst, BASF and Siemens from Germany.

Joint venture investments from Germany, France, and the UK now total some \$40m each. EEC companies represented in Korea have formed an EEC Business Group to co-ordinate their views and put these across to the Government in an attempt to counter the dominance of the US and Japan.

Clearly, Korean trade will continue to be dominated for many years by Japan and the US. "The Japan-Korea trade imbalance has been intractable in our rapid growth," says Mr Man-Soon Chang, director-general of the European Affairs Bureau in the Ministry of Foreign Affairs.

Koreans have found it convenient to use technology from nearby Japan, a country they know, though have not always seen eye to eye with. And the US, a powerful supporter during the Korean War in the 1950s, has been an obvious market.

But, says Mr Chang, "this year is the year of Europe for us." UK Prime Minister Mrs Thatcher will visit Korea on her way to the Tokyo economic summit in May. Korea is keen for Europeans to understand that it still regards itself as a developing country, though a fast-moving one, but differs from Japan in important ways. It has a \$45bn foreign debt, spends about 6 per cent of its GNP on defence, and is the capitalist half of a divided country.

On a practical level, the government in Seoul has been trying to ease the bureaucratic hindrance to doing business and to widen the market for foreign banks. It has also been liberalising imports, though tariffs on some goods remain high. The rest is up to the businessmen.



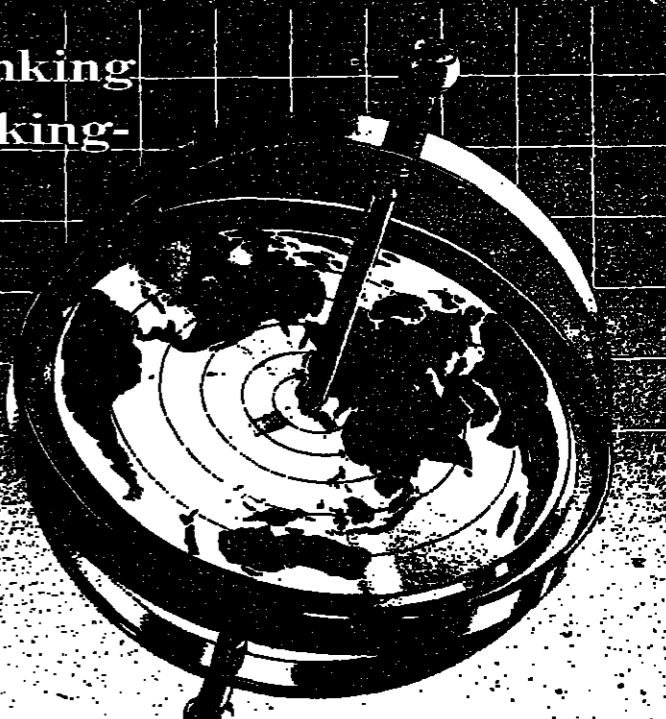
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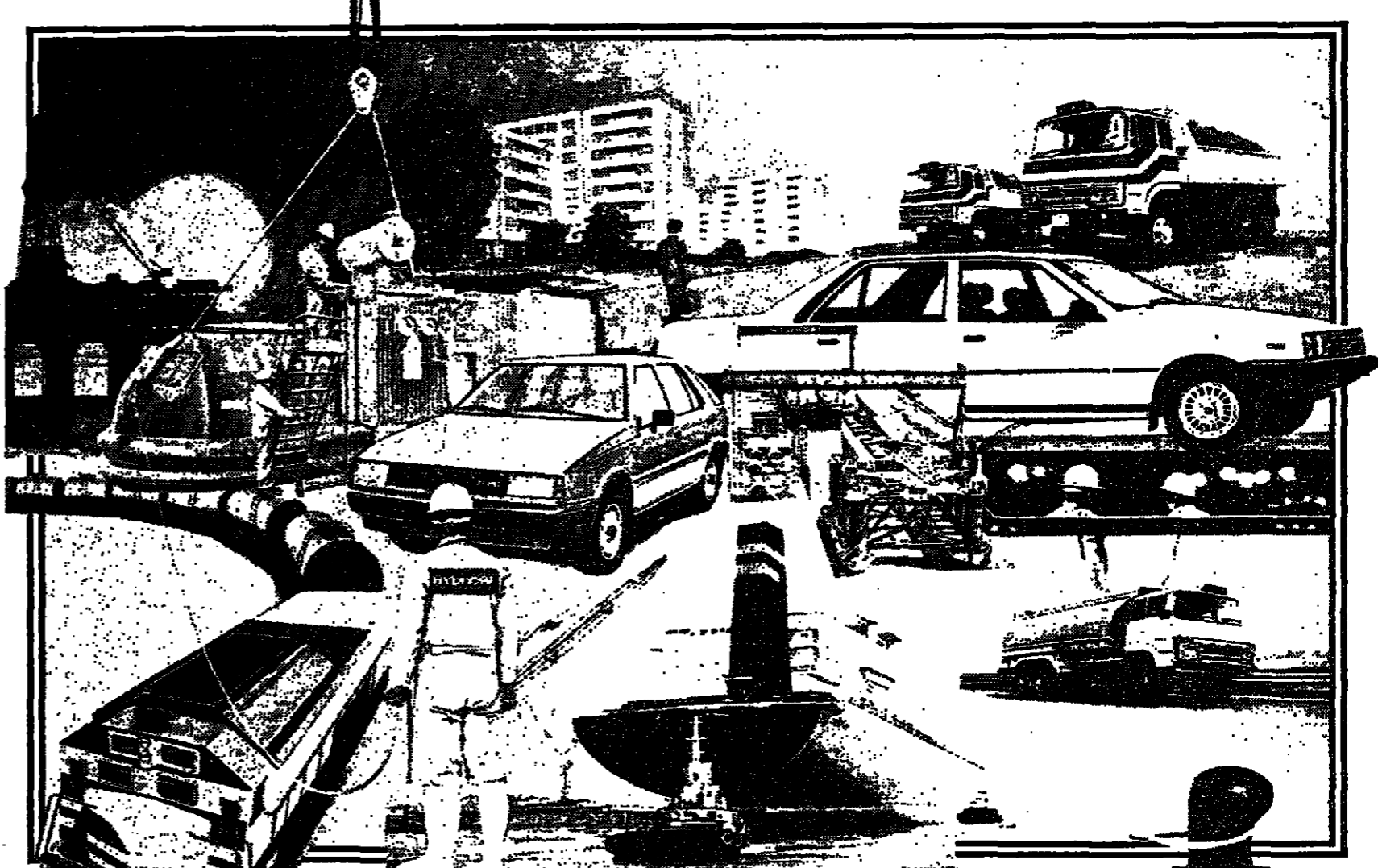
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SOUTH KOREA 7



Assembling colour television sets at the Samsung plant.

Shift towards more upmarket products

Electronics industry
CARLA RAPOPORT

THE BANNERS stretched from one end of the vast factory to the other. "Samsung's VCRs are Samsung's self-respect" and "The company's face and the country's face are on the products I produce."

Korean electronics companies are hell-bent on becoming grown-up members of the international electronics industry. The exhortations displayed at the Samsung factory are just one part of an industry-wide campaign to move out of the cheap export business and into more sophisticated consumer and industrial electronics markets.

Signs of this shift are already taking place. Not very long ago, for example, exports of inexpensive televisions and radios accounted for as much as half of total Korean electronic exports. Next year, according to industry estimates, televisions and radios should slip to just 25 per cent of total exports while microwave ovens, computers and VCRs should account for around a third of total exports (see chart).

Components

In the components arena, a similar shift is underway. Rather than concentrate on simply importing raw materials from Japan and exporting modified goods such as 64K semiconductor chips, Korea's electronics firms are fast developing their own domestic sources for raw materials and in-house research capabilities. With the aid of joint ventures and licensing agreements, Korean scientists are now developing sophisticated custom-made chips as well as the new super-high powered chips which are now under development in Japan and America.

Nonetheless, this shift will take some time, and last year ahead of these developments, Korea's young electronics industry suffered more than a little pain. Of the three major Korean companies in semi-conductors—Samsung, Lucky-Goldstar and Hyundai—none made money last year and industry observers estimate that losses in the sector were the rule, not exception. The problem was created by ill-timed launches of new products against the background of falling prices worldwide in memory devices. The masters, however, remain undaunted. All three are part of colossal Korean conglomerates,

whose businesses stretch from machine tools to equity trading. Mr P. June Min, senior managing director of Goldstar Semiconductor (GSS) admits that last year was poor, but says: "By the end of the year, we think people will be screaming (for chips) again." Indeed GSS has just purchased a government facility which will boost its semi-conductor fabrication capacity by around 50 per cent. Although still small by international standards, GSS forecasts 30 per cent compound annual growth for its semi-conductor business over the next few years, aided by a concentration on specialised chips. GSS's exports this year, he says should more than triple to between \$30m and \$100m.

a research facility it established in Santa Clara, California. The lab has nearly 200 employees, including experts in semi-conductor sales into research. By the end of 1985, its Gihung factory had a capacity to produce 4m integrated circuits (ICs) per month and this figure should increase this year. Thanks to growth in sales of computer and telecommunications, SST forecasts 35 per cent compound growth per year until 1990 when sales are expected to reach \$1.7bn a year. Semi-conductor sales, which were less than \$100m last year, are expected to reach \$240m this year. SST's parent, Samsung Electronics has similar growth targets. According to Samsung Electronic's new president, Mr

Setting goals helps to focus the workforce's energy and attention, creating a cohesive atmosphere of comrades-in-arms. Consider the case of Mr Sung Kyu Park, executive vice-president of Daewoo Telecom, part of the huge Daewoo group. "When I came here in 1980 our sales (of Daewoo Telecom) were \$2.2m. Next year they will be \$140m." Mr Park stresses that Korea's advantage in the international marketplace is its relatively low labour costs and slim management structures. Low labour cost, he points out, is not only on the shop floor but also at the executive level. A top semiconductor designer in America earns five times that of an American-educated Korean designer, he says.

Consider the case of a much smaller company, Korea Electronics, which concentrates on exporting inexpensive televisions and semiconductors. According to Mr Won Young Yoo, KEC's president, spending on R&D is going to increase by 3 to 6 per cent of sales and the group is moving into the production and export of 8 mm audio/visual products. The biggest companies in the business have yet to cast their ballot on the future of 8 mm, which can be used as a video or audio tape. It is currently on the market as a home-movie product but threatens to overtake the VHS format in video cassette recorders.

Good record

"Nobody knows the future of 8 mm, so companies are afraid to invest and plan. But to succeed you must make a plan, so we are going into this business. We hope to be ready to (for the exports) within two years," says Mr Won.

So far, Korean companies have done remarkably well in the VCR market and, increasingly, in computers. VCR exports started from Korea in March of last year and reached 1.2m units by the year's end. Samsung alone expects to export 2m units this year and 2.5m next, with the industry as a whole expected to account for about 20 per cent of the worldwide VCR market by the end of this year or early next.

Computers are also coming down the outside lane. Daewoo is shipping 30,000 units a month of a low bit PC compatible called Model D, while SST is up to 30,000 units a year of a more upmarket PC called the David System. Korea, it seems, is determined to be represented in every sector of electronics.

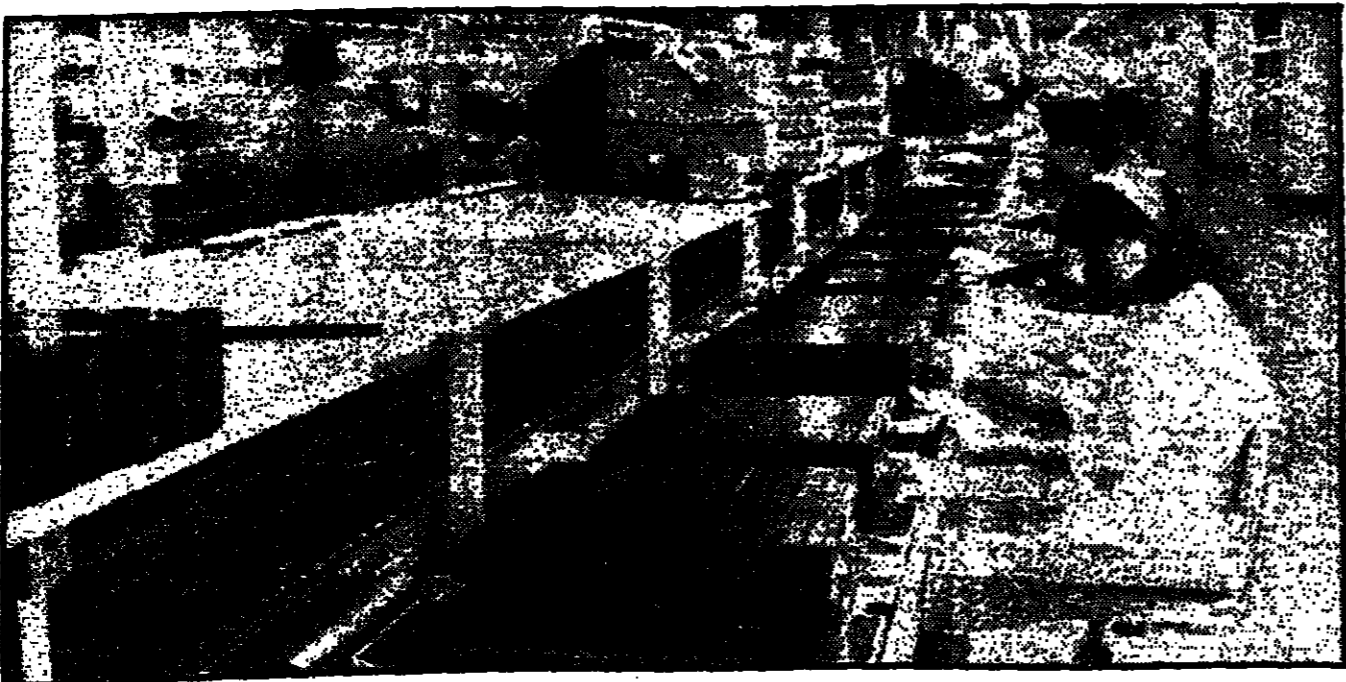
Electronics exports growth

	1984	1985	1986 (est)
PRODUCTS			
Colour TVs	443	392	400
B & W TVs	263	216	190
Radios	544	499	520
Audio and video cassette recorders† (VCRs incl. as of 1985)	121	334	500
Computers	218	397	610
Telephone and communication equipment	87	109	125
COMPONENTS:			
Semiconductors	1,258	971	1,300
Audio tape	170	238	300
Cathode ray tube	75	163	200
Microwave ovens	238	212	264
Subtotal	3,406	3,531	4,400
Total electronics output	4,585	4,730	5,800
Ratio of exports to total output:	74.6%	74.7%	75.5%

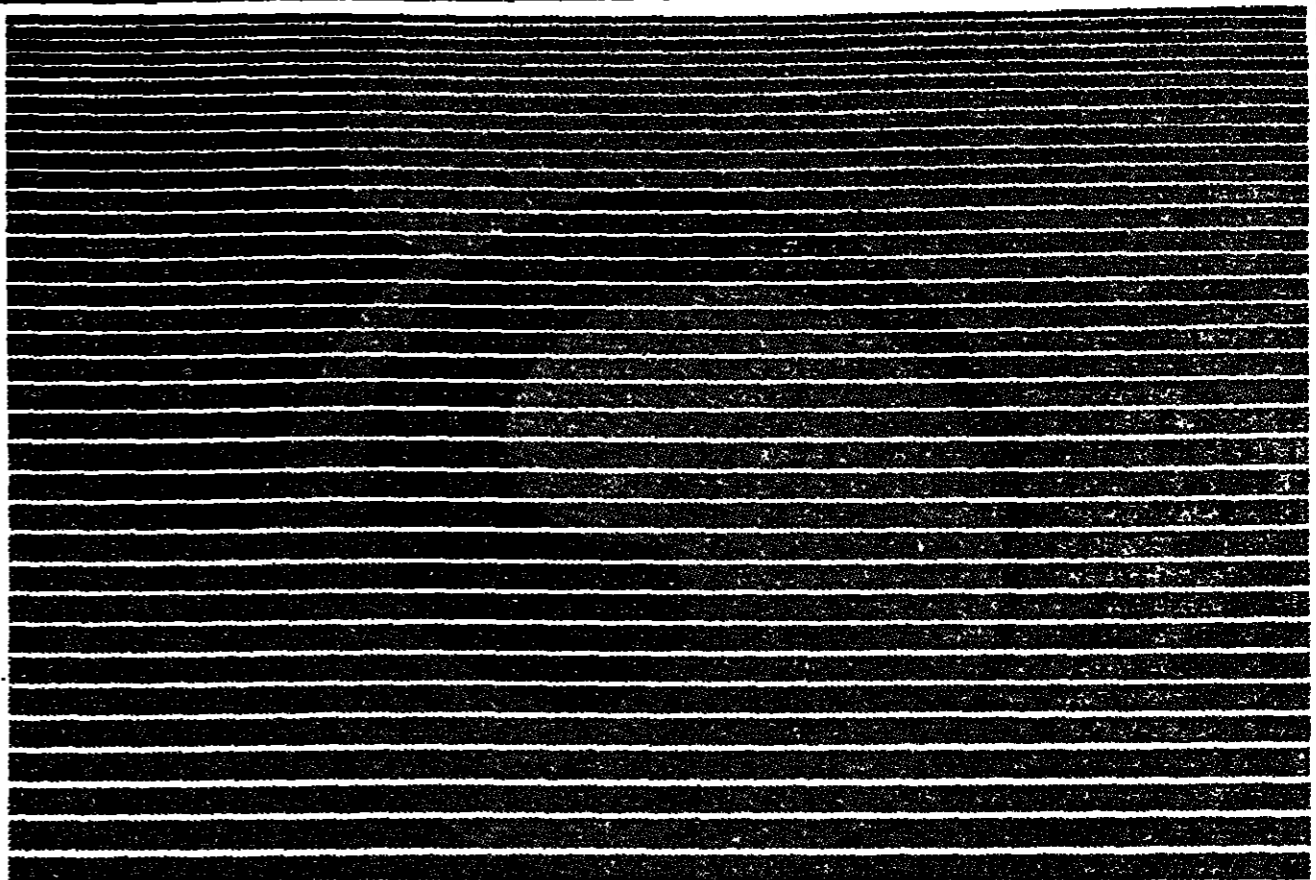
Source: Korean Electronics Industry Association

According to a survey by the US embassy in Seoul, the three major electronics firms invested around \$680m in very-large-scale integrated (VLSI) fabrication circuits in 1984 and will be spending close to \$1bn through 1987 for further expansion. "The exceptionally large investment and the initial difficulty experienced in marketing 64K—rings has proved a basis to question whether Korean firms should continue in the risky and unprofitable front-end microelectronics business," the report states. In order to minimise the risk, Korean firms are increasing their links with US and Europe. Samsung Semiconductor and Telecommunications (SST), for example, is now developing a 1-megabit 4-ran with the aid of

Han Hyoung Soo, the group intends to increase its sales from \$1.5bn a year last year to \$5bn by 1990. Much of this growth, he says, will come from Samsung's push into industrial electronics, such as new media products and telecommunications equipment. Mr Han would like to see consumer products sink from 85 per cent of its sales currently to 70 per cent of sales by 1990. "My goal is to become one of the seven giant electronics firms in Asia, next to Matsushita, Hitachi, Toshiba, Sony, Sharp and Sanyo," says Mr Han, ticking off the Japanese firms on his fingers. If these goals seem unrealistic, it is important to remember that setting high goals is part of Korean management tech-



A video cassette recorder assembly line at Goldstar, one of the three major Korean electronics companies. Korean companies have done remarkably well in the VCR market.



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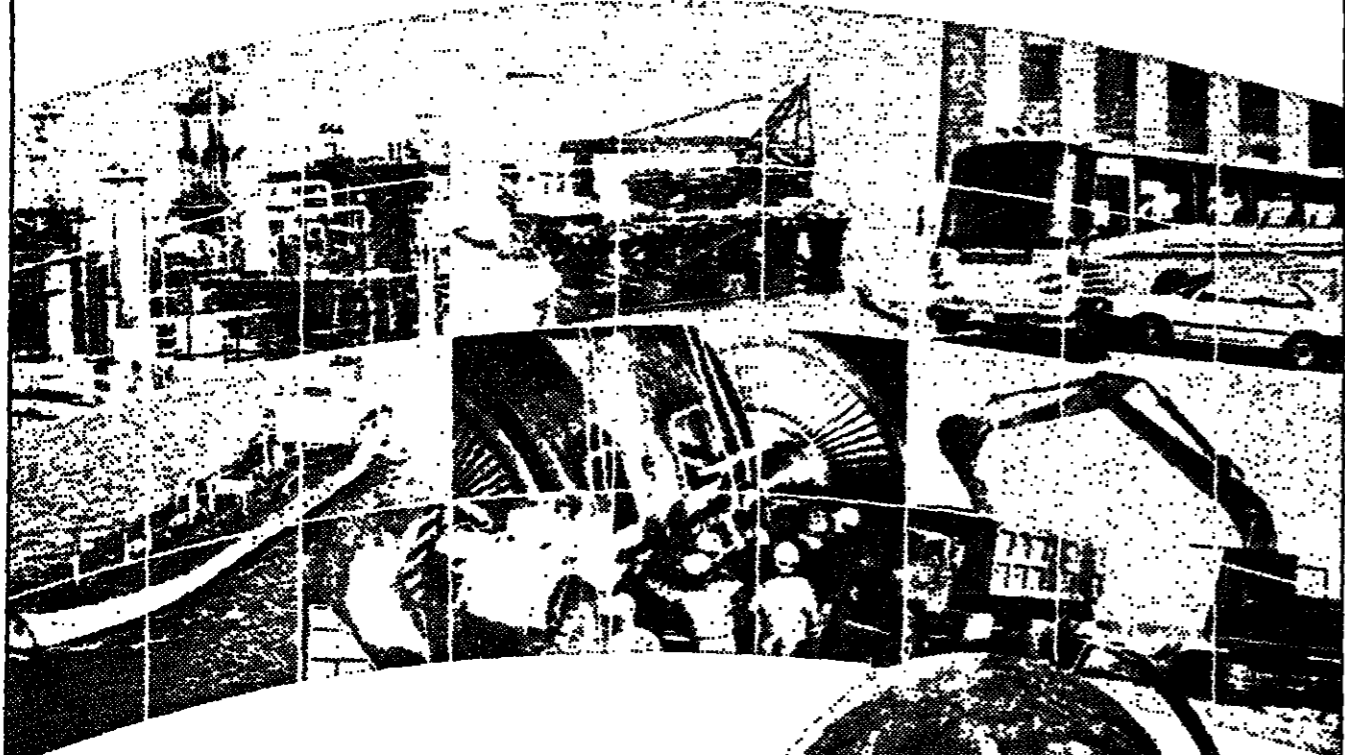
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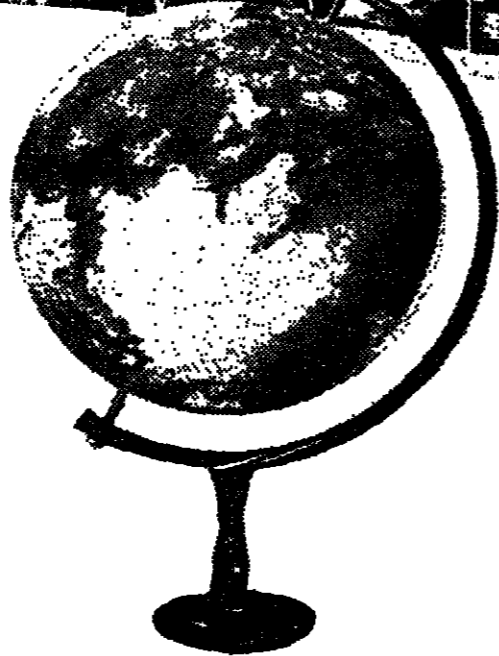
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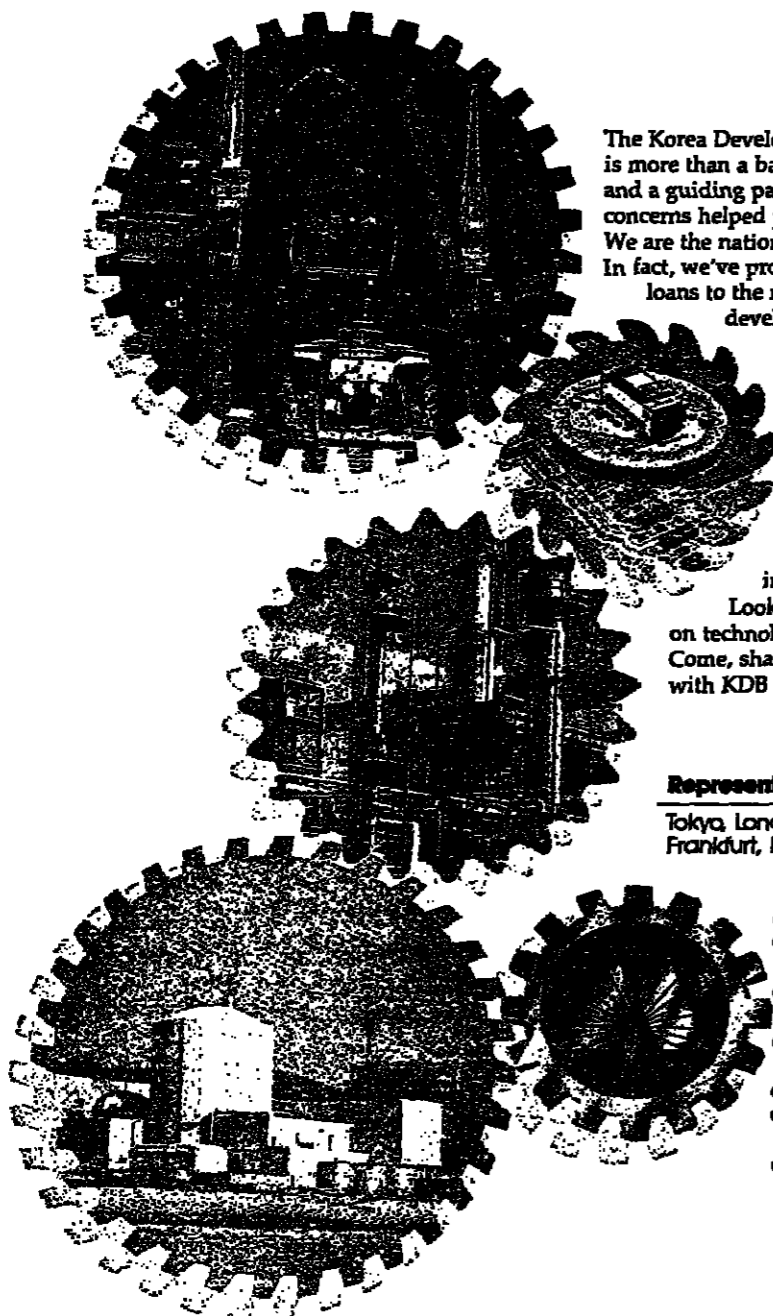
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SOUTH KOREA 8

In the 1970s the Koreans plunged into shipbuilding, shipping and overseas construction. All are now weak.

A time for high-tech and damage control

Declining industries

ANDREW FISHER

KOREA'S DEDICATION to economic growth has sent shivers through the world's developed countries and caused many industries to scurry for protection.

But the Koreans themselves are now faced with severe problems in three of the industries they plunged into heavily in the 1970s: overseas construction, shipbuilding and shipping.

All are in worldwide decline and Korea remains a major participant. The country's future expansion, however, will rest far less heavily on these crisis-hit sectors than in the past.

In two of the industries, construction and shipping, the Korean government, banks and businessmen have been engaged in a desperate retrenchment exercise, aimed at limiting the financial damage and ensuring that a more streamlined operation survives for the future.

As for shipbuilding, where Korean yards creamed off some of the world's biggest merchant orders in the 1970s and early 1980s, the emphasis has switched from growth at any price to cost-cutting, increased productivity, and diversification away from vessel construction.

The government actively promoted expansion in these industries, when success there was seen as essential to the country's economic advancement. But it is now keen to nurture more high-technology industries such as electronics, computers, and automotive components.

Heavy cost

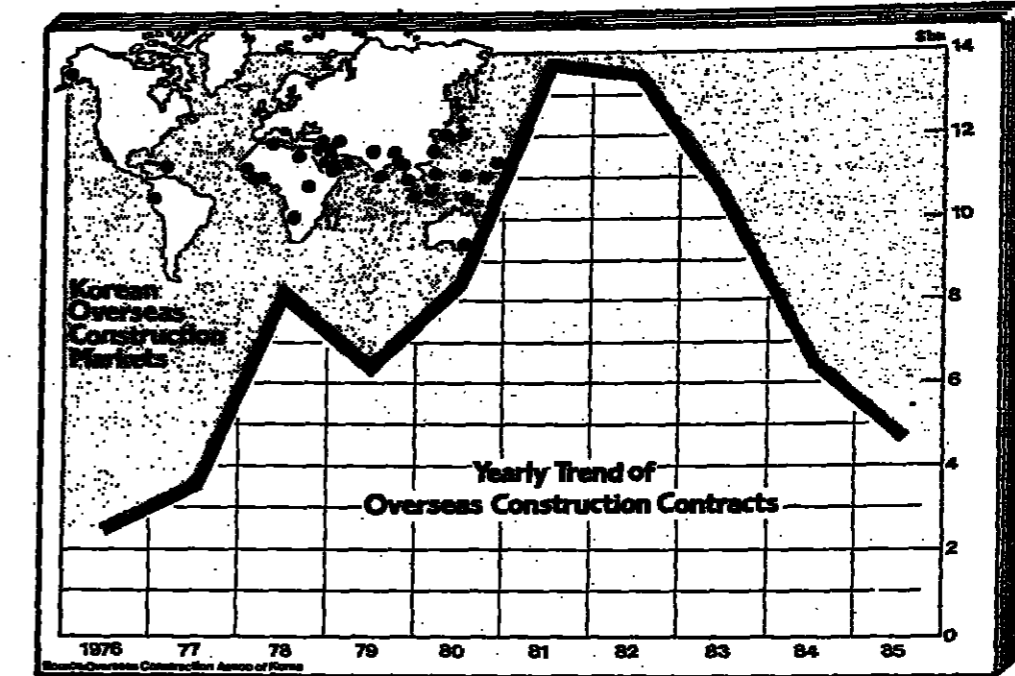
The three problem industries are also being encouraged to move up the technological scale. Thus, overseas construction groups are trying to go for more sophisticated projects such as industrial plant, while ship-owners are scrapping old vessels and investing in efficient new ones.

But this type of restructuring bears a heavy cost. Under government direction, the number of shipping companies has been sharply reduced and banks directed to help out where necessary. Loans have also been extended to hard-pressed construction groups, as foreign orders have slumped and contract payments dwindled.

"The government has got to be careful," says Mr Suh Sang-mok, vice president of the Korea Development Institute. "If there are major bankruptcies, the banks will suffer. The losses have to be absorbed by the companies, banks, and taxpayers."

Conscious that it was the government which helped propel these industries' expansion in the first place, ministers are aware of their responsibility to help the rescue or rehabilitation process, now that times are harder.

In each case, expansion was ambitious and rapid. Overseas construction. With growth in the industry seen as a way of helping the country



adapt to the oil price rises of the 1970s, Korean companies pushed hard for business, mainly in the Middle East.

Orders shot up from around US\$2bn in 1976 to peak levels of over \$12bn in both 1981 and 1982. But last year, new business slumped further from \$6.5bn to \$4.7bn. Falling oil prices will certainly not help the industry, now suffering as the past surplus of projects is exhausted. Jobs have dropped from 170,000 to around 100,000.

There are still some big orders around, however, and companies are now trying to concentrate more on south-east Asia. Falling commodity prices have, however, hit Far Eastern economies and thus further affected the industry's prospects.

Hyundai Engineering and Construction picked up some useful contracts last year and gained about half of Korea's overseas construction business. Recent work has included transport stations and a ship-repair yard for Iraq, a new air terminal and a marina centre for Singapore, (both using local sub-contractors), and a new headquarters for the Asian Development Bank in Manila.

Dr Seung-Yun Lee, the former foreign minister who heads the Overseas Construction Association of Korea, reckons a yearly order intake for the industry of about \$4bn is sustainable—"the right and maximum amount we can do."

Shipping. Surrounded by sea on three sides and with an implacable North Korean Communist regime across its land border, the industry was seen as a natural form of expansion for an export-dependent country.

The government encouraged owners to buy more ships and enter more cargo trades. Yet the industry remained in crisis former times and a ship-ordering spree of the 1970s and early 1980s was not matched by rises in business or freight rates.

So in 1984, the Government hit the bulge, enforcing a re-grouping of 63 ocean-going

shipping companies into 11 new concerns. Forty-eight small and medium-sized owners, mainly in the Korea-Japan trade, were merged into nine lines.

Not that this has solved the problem. Lines are still heavily in debt and much of the 7m gross ton fleet needs to be modernised. Companies have had to sell off some 265bn won (\$300m) of property securities, and other assets to keep afloat. The cost to the government in moratoria to give lines a three-year breathing space on debt payments has been some 570bn won.

By the end of last year, some 520,000 tons of old and uneconomic vessels had been sold, the target being 970,000 tons (90 ships) by end-1987. Government-backed loans are also available for investment by owners in new ships.

With oil prices in decline, fuel costs are coming down sharply but this is an advantage that foreign firms also enjoy. A surge in export cargoes has benefited Korean companies—some of which, like Hyundai Merchant Marine and Hanjin Container Lines, are ready to expand—though rates remain low.

Shipbuilding. Hyundai's entry into the industry in 1974 gave Korea a sharp rise in capacity, the start of its advance into the number two ranking in the world league behind Japan.

Then Daewoo spent \$500m on the Okpo yard near Pusan, round the coast from Hyundai in Ulsan, and put the Korean industry even further ahead of most competitors in the 1980s.

But as the shipping industry has slumped, so has world shipbuilding. The Korean yards, with Samsung and Korea Shipbuilding and Engineering (KSE) also in the industry, found their order intake sharply diminished last year.

Both Hyundai and Daewoo have enough orders to last them well into 1987, but need new work to maintain the backlog. The companies have won more business this year,

but world prices are low and profit margins tight or non-existent.

As with shipping, shipbuilding is an industry that the Government wants to survive in a streamlined, healthy state. With Korea heavily dependent on seaborne trade, the maritime industries are seen as important for the economy.

But shipbuilding is no longer regarded as a vehicle for economic expansion. "The industry grew too fast," believes Mr T S Chung, director of the shipbuilding division at the Ministry of Trade and Industry.

The industry was viewed in the 1970s as a powerful growth stimulator, along with steel and cars. Korea wanted to outdo the Japanese in all these sectors. "The government strongly supported the industry, that's why these industries grew so fast."

The strength of the year has given the Korean industry hope that it can edge the Japanese out in bids for new orders. But to mitigate the effects of the world crisis, the two main shipbuilding countries are also negotiating agreements to limit orders and output.

Both Hyundai and Daewoo have shed labour, with the fall in employment more marked at the latter as sub-contract workers have gone, and a major productivity plan has been put in place.

The industry is keen to develop links with Europe in the desire to loosen its ties with Japan. It imports machinery and equipment for vessels in its yards from both areas. As for China, with a growing shipbuilding industry, Korean builders reckon it will be up to 10 years before their own competitiveness is threatened.

The battering suffered by these three industries has certainly given Korea's economic self-confidence a severe jolt. But growth in overall production and exports has picked up sharply this year, and the country is turning its attention to those industries likely to sustain its expansion in the future.

Three ways to cast off the cheap-and-cheerful mantle...

Loans, design and dye

Textile industry

ANDREW FISHER

AIMED at tourists and GIs, the lively and garish Itaewon area of Seoul is a magnet for anyone seeking cheap clothes, shoes or other goods. From fur coats and leather garments to sportswear and shirts, Itaewon has them all. For foreigners, it is the capital's bargain basement. But the cheap and cheerful image is one that Korea's textile industry is gradually trying to shed. Despite being one of the country's biggest exporters and employers, much of the thrust has gone out of the industry.

Lower-cost competition from other Asian nations like China, Taiwan and Sri Lanka has intensified, and protectionist pressures have grown in major markets like the US and Europe.

"This is very serious for us," laments Mr Eiyong-il Paik, executive director of the Korea Federation of Textile Industries. "Competition is getting tougher—the way we have to compete is to change to new machines, improve productivity and make better goods."

Thus, more emphasis is being put on design and the dyeing process to improve colours. Low-interest loans are being made available to encourage new investment. The aim is to increase textile and garment exports, static last year at \$7bn, to around \$11bn in 1990 and \$25bn by the year 2000.

Over the next five years, the Government and the industry have set a target of some 1,400bn won (\$1.6bn) to be invested in modernisation. Local fashion designers are also being encouraged in a bid to penetrate the up-market sectors of the US and European markets.

This year, with exports on the move again, total foreign sales are expected to be some 5 per cent higher. Taegu, the main textile city in the south of the country, is reported to be thriving.

As in other industries, there is a drive to boost smaller and medium-sized companies. Over 70 per cent of loans are being directed there. As factory automation has increased, however, employment has gone down. The industry

accounts for some 20 per cent of total manufacturing employment, with 730,000 people.

One obvious concern for Korea's textile and clothing manufacturers is the future of the Multi-Fibre Arrangement (MFA), which controls much of the world trade in the industry. The present agreement runs out in July.

"We expect tough talks," says Mr Paik ahead of the negotiation. He is hoping that developing countries—a category that Korea is progressing away from—will receive a better deal under MFAS. The US wants tighter restraint on textile imports, while the EEC has been making more liberal noises. For Korea, the US market is

dominant. Last year, the industry's exports to the US were \$2.6bn, or 37 per cent of the total. Sales to Japan totalled \$970m (14 per cent) and those to the EEC \$890m (13 per cent).

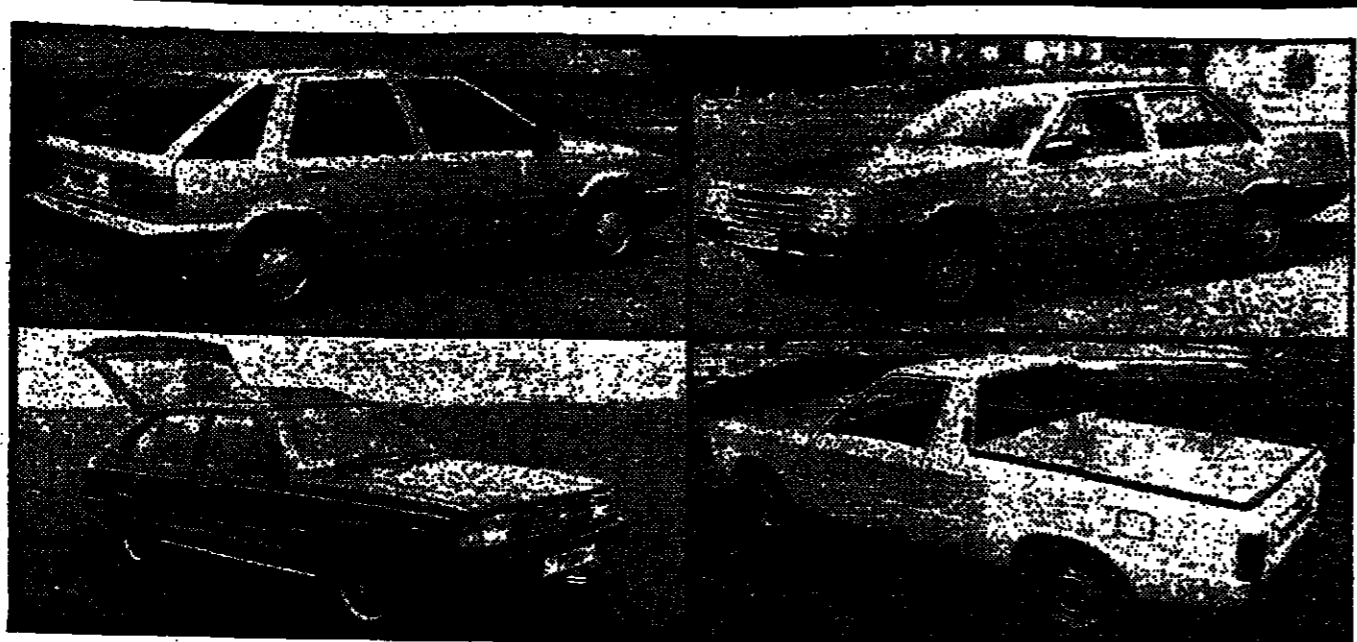
Certainly, the strength of the yen has improved Korea's competitive position against Japan. Korea, among the world's top 10 textile countries, would like to export more to Europe, but finds itself hampered by quotas.

Hence the drive to move up-market. Instead of low-budget Itaewon, the image now sought by much of the industry seems to be that of the little boutiques, chic but pricey, in the smart shopping centres under the Chosun and Lotte hotels in Seoul.



Knitwear being produced for export at the Morado company.

SOUTH KOREA 9



Four-in-hand from Hyundai. Above, the Pony (left) and the Stellar 1600 GSL. Below, the five-door 1400 GLS limited-edition Pony and the Pony pick-up

Exports this year will more than double

Motor vehicle industry

CARLA RAPOPORT

THE KOREAN car industry is growing faster than the Koreans themselves want to admit. Although few say so openly, Korea is aiming to become one of the world's major car exporters within the next five years.

Korea's auto industry is keeping a low-profile about its ambitions partly out of fear of igniting protectionist sentiments against its cars from the US and partly out of the fear of igniting the wrath of Japanese vehicle-makers.

As a result, Korean auto-makers answer official requests for information with responses ranging from rudeness, to "no comment" to "inaccuracies". However, thanks to loquacious auto-component manufacturers, government officials and foreign businessmen based in Korea, it is not too difficult to compile a picture of an auto industry on the make.

Korea would like 10 per cent of the US (car) market, says Mr J. M. Lee, senior manager in the export department of Tong Il, one of Korea's largest auto component companies. "Our company, like most companies in the business, is looking beyond the domestic market for our growth."

Indeed, according to Government and industry estimates, automobile exports from Korea are about to move into the fast lane. From almost nothing a few years ago, exports this year will more than double last year's figure to around 300,000 units. By the end of the decade, industry executives expect to see exports at more than 720,000 cars, with the total industry output at triple its 1985 level at around 1.2m units.

And these are the conservative estimates. To put these figures in perspective, Japan, which has been exporting cars for more than 20 years, is selling 1.8m cars to the US until two years ago, when it was allowed to export 2.3m cars. Many in Korea believe that its

auto industry, which will be exporting a less expensive car, can relieve Japan of a healthy chunk of its market share in the US, especially as the year has recently strengthened by about 25 per cent against the dollar.

Some observers are saying that Korea could export as many as 1m units of cars and trucks to the US by late 1989, if all goes well, a volume that would put Korea in the big league in a hurry.

If Korea achieves this kind of success, it will be the first time a major player has entered the international car market

companies are well equipped to put significant resources into their auto companies.

Although Hyundai itself does not answer any questions about its own investment plans, a recent issue of Korea Business World, a Seoul-based business magazine, says the company (1985 sales: Won 15,000bn) is planning to invest Won 300bn in a new car plant with capacity to make 300,000 cars for export. This amounts to a 70 per cent expansion for Hyundai alone next year in capacity.

Hyundai launched the Korean car exports to the US earlier

maker, Kia, is currently making only vans and trucks after the government ordered it out of the auto market a number of years ago. It is shortly to be let back into the domestic passenger car market and is being aided by Mazda in setting up facilities to make about 80,000 cars a year, with an engine size of 1200 cc, for export in 1987, using Ford dealers.

A few more players are waiting in the wings. Chrysler, through a link-up with the Samsung Group, has spent more than a year investigating parts sourcing and possible vehicle manufacture in Korea. So far, very little concrete has emerged, but industry executives expect some decision to be reached this summer.

It is understood that Samsung is very keen to expand its automobiles with or without Chrysler. Speculation that Samsung may be interested in buying Dong-A Motor, a specialty vehicle manufacturer, has sent Dong-A's shares soaring on the Korean stock exchange.

"The only thing Samsung isn't involved in is religion and motor cars," observed a foreign businessman in Seoul recently.

Considering that Korea's first front-wheel drive passenger car was only developed two years ago, the challenge ahead of Korea's auto-makers is daunting. An American businessman who has studied the Korean auto industry for more than three years says that as late as 1983, he visited auto-part suppliers working on dirt floors with almost no heating in winter.

"Today, those dirt floors are gone. Companies are putting in sophisticated equipment in those parts suppliers. It's not a lack of competency in Korea, it's a lack of familiarity," he says. "They are bright and tenacious. There is a great willingness to excel here. They are not a sloppy people. This is not Mexico."

Even the Japanese admit that Korea will present stiff competition in the future. The Japanese could not hide a smile when Hyundai had to recall a number of its Pony Excels in the US recently for a minor defect.

"But it won't be long," said a Japanese auto executive, "before we really start to feel the heat."

Car industry: in the fast track

● Sales figures and forecasts

Year	Domestic sales	Exports	Total
1985	140,000	120,000	260,000
1986	150,000	170,000	320,000
1987	180,000	460,000	640,000
1988	225,000	540,000	765,000
1989	290,000	620,000	910,000
1990	326,000	720,000	1,046,000
1991	460,000	800,000	1,260,000

Source: Korean Ministry of Trade and Industry and industry sources.

without the benefit of a large domestic market. But Korea has something going for it that many young entrants have not had: foreign partners.

All three of the major Korean automakers, Hyundai, Daewoo and Kia, are tied up in some way with foreign car-makers. In Hyundai's case it is a marketing arrangement with Mitsubishi Motors of Japan, Daewoo is linked with General Motors and Kia is part-owned by Mazda, which in turn is part-owned by Ford Motor of the US.

In the auto components arena, nearly every major auto parts-maker has a Korean joint venture. Tong Il, for example, has joint ventures with Rockwell International of the US and GKN in the UK. Mando Machinery, a major auto parts maker, recently set-up a 50-50 joint venture to make radiators, with Ford Motor in Korea.

Further, Hyundai and Daewoo, number one and two in the domestic market, are not simply auto-makers but parts of huge Korean conglomerates whose activities stretch from finance to semiconductors. Both

this year with its Pony Excel. The company says it is only planning to sell 100,000 Ponys this year, and would not comment on how the cars have been initially received in the US. But it is understood that Hyundai is planning to diversify its model range in the US as soon as possible and that it is planning to boost exports to Europe significantly within the next 18 months.

Daewoo also has ambitious plans for the international auto market. In a 50-50 joint venture with GM, Daewoo plans to make a "world-class" subcompact car by the end of this year at a rate of around 167,000 vehicles per year initially. Further, Daewoo and division of GM have formed three joint ventures to make auto components both for export.

Not surprisingly, Korea's auto parts industry is gearing up for a boom itself. Industry executives estimate that auto parts exports will increase from \$150m last year to \$200m this year and reach \$500m by 1988. The remaining major auto-

partners in the research area with no luck so far. "They think we are a baby. They don't want to disclose their research, it is not worth it. They want to sell bulk material. They don't want to talk. We have to earn their respect," says Mr Shin-Hong Min, managing director of Dong-A's R and D department. Dong-A will this year invest \$10m in a new research laboratory. The group currently spends about 2 per cent of its sales on research, but this is expected to increase to 3 or 4 per cent soon.

In the meantime, major companies are seeing their sales fragmented by their own joint ventures on the packaging and marketing side. Yuhuan, for example, has four joint-ventures with difficult foreign firms, with all the sales channelled through the same distribution network. Not surprisingly, some of the joint-ventures have worked out better than others.

Looking ahead, however, most predict that substance patents will have to be accepted in Korea within the next few years. This will give the industry a well-needed boost into the international league. From then on it will be a case of home-grown talent running hard to catch up with the rest of the international pharmaceutical industry. Considering the Korean thirst for success, it is not unreasonable to expect new Korean drugs to begin emerging by the end of the decade.

An industry seeking a tonic

Pharmaceuticals

CARLA RAPOPORT

SOUTH KOREA's drug industry is going through important changes, some of which will bring welcome advances. However, those who expect Korea's drug market to march into overseas markets with scores of new or cheaper drugs may have a long time to wait. While Korea's appetite for drugs is growing at an impressive rate, the state of Korea's drug industry itself is not healthy.

Thanks to spirited growth of between 20 and 30 per cent per annum between 1975 and 1985, Korea has emerged as the world's 13th largest drug market, on a par with such countries as India and Brazil. Currently, with annual sales of ethical (prescription) drugs of around \$1bn a year, the market is projected to grow by at least 10 per cent per year over the next 10 years, boosting it from 13th to 6th place worldwide.

South Korea is one of the fastest growing markets in the region, says Mr Alan Barcock, managing director, Glaxo Orient, the southeast Asian arm of Glaxo, one of Britain's largest drug companies. Not surprisingly, with all the major international drug makers are now represented in Korea, in the form of joint-ventures with local companies

to manufacture, package and market drugs. These joint-ventures number around 32 and account for between 15 and 20 per cent of the market. Their growth, however, has come at the expense of the domestic industry, and at a time when they least need it.

Some 300 companies make up the Korean pharmaceutical company, making for an extremely fragmented market. The largest company in the market, Dong-A, had just about 10 per cent of the total ethical and over-the-counter market in 1984 with sales of \$124m. The number two and three in the market, Chung Kun Dang and Yuhuan Corp, have just 5 per cent of the market each.

Research

Most of the largest companies also derive as much as half of their business from the belated Korean tonic drinks. Dong-A, for example, says that 40 per cent of its sales come from Baechus, a "liver tonic" drink, which it admits has no proven medicinal value but may be better for you than cola or lemonade.

To date, no Korean company has had the funds or capacity to develop new chemical entities. Most are poorly capitalised and heavily geared. Until recently, the companies have made generic (non-patented) drugs or patented drugs under licence from foreign firms, a guaranteed way not to develop

in-house capacity for original research. Now the major companies want to develop their own research capabilities and advance into overseas markets. But they are the first to admit the obstacles ahead are daunting.

The general rule of thumb for the cost of coming up with a new drug these days is \$100m of research. "At that rate, the Koreans would have to spend 10 per cent of the total market sales, and it would take 10 years to come up with a new drug," says Mr Miklos Gyorgy, representative director of Sandoz Korea, the Swiss drug maker's subsidiary. An effort to rationalise the domestic industry through mergers and acquisitions would have little effect, he says, because most of the companies have similar product lines.

Furthermore, the Korean companies are bound by a kind of catch-22. Currently, there is no substance patent law in Korea, in order to protect the domestic industry during its developing stages. But, without patent protection, foreign firms are loath to share their sophisticated research techniques with Koreans for fear of losing the fruits of their costly research. To date, no research joint-ventures between Korean and foreign firms have been signed.

Take Dong-A's case. The company has been actively seeking



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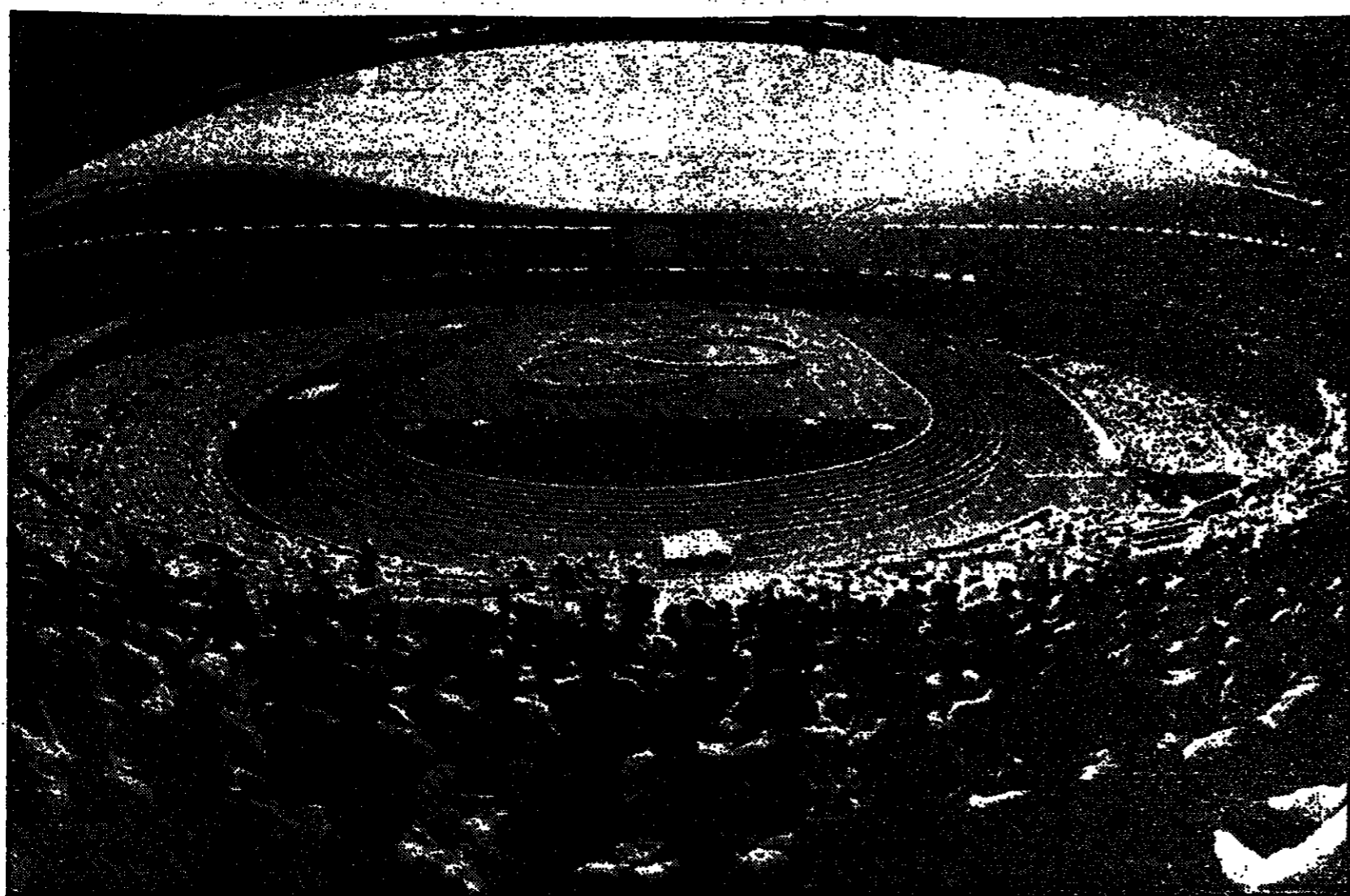
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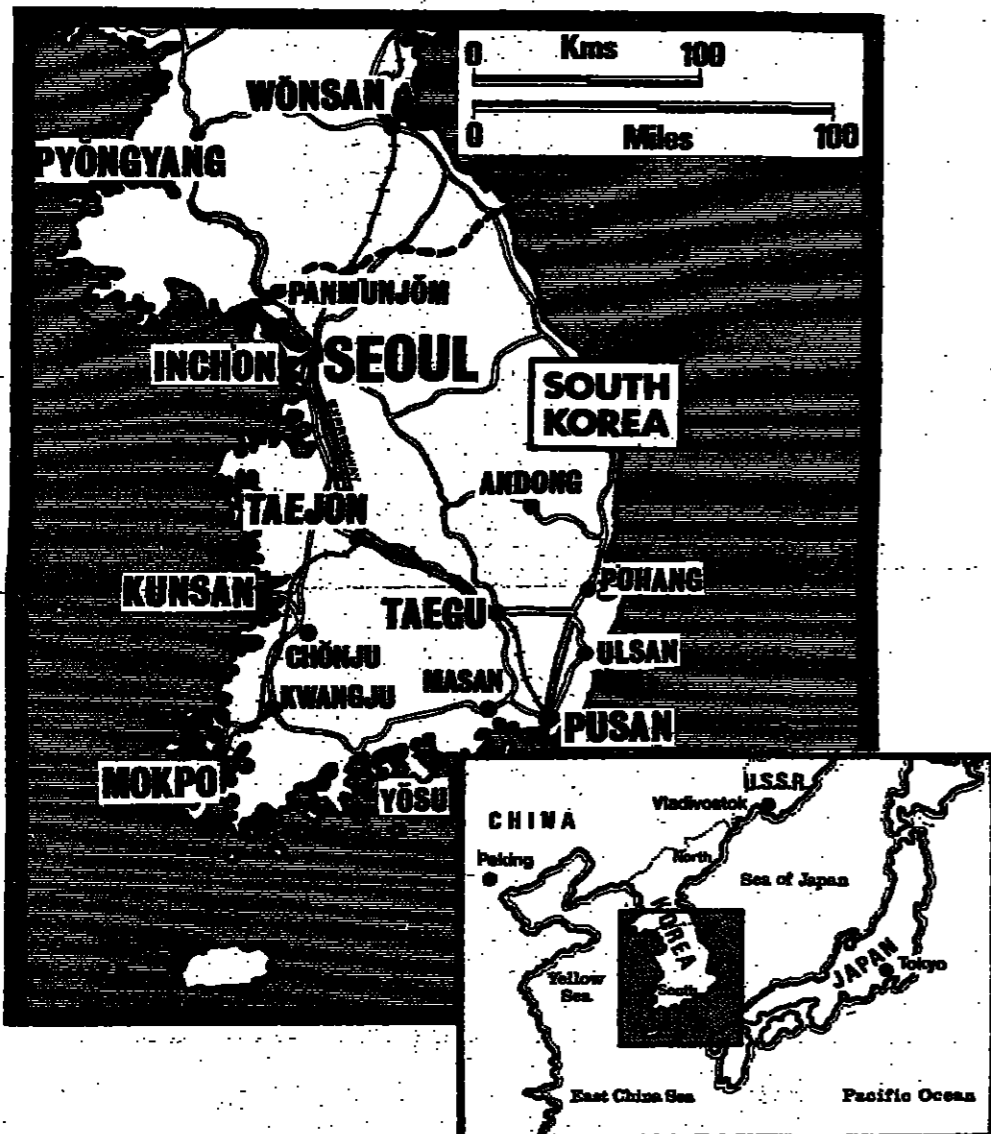
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SOUTH KOREA 11



GALA OPENING: the main stadium for the 1988 Seoul Summer Olympiad, above, was packed with 100,000 people, including the Korean President Chun Doo Hwan, and the president of the International Olympic Committee, Juan Antonio Samaranch, for the dedication ceremonies of the Seoul Olympic Stadium.



Business before beauty

SEOUL will be at the centre of world attention when it hosts the 1988 Olympics, but the sprawling capital of South Korea, housing nearly 16m people, is hardly one of the most beautiful of cities or a natural magnet for tourists. It has its palaces, shopping centres and markets. The main drawing power for foreigners, however, is clearly the business potential of Korea itself. Exciting and friendly, Seoul also has the frustrations of a big modern city.

with a minimum of costly advertisement. Its traffic is wild and taxis are so cheap that finding an empty one in an awkward part of town at a busy time can be hard. For the business traveller, Seoul has several top western hotels, with ample business, restaurant and entertainment facilities. But the budget-minded traveller may have to search hard to find anything suitable. As for doing business, the first step of making appointments is mostly not too difficult. Koreans are often willing to see visitors at short notice and key officials and businessmen—many educated in the West—generally speak

excellent or passable English and do not use interpreters. Concluding deals or partnership ventures is rather less straightforward, however. Koreans are tough negotiators, and some foreign companies have come unstuck by picking the wrong partner or wrongly assessing the market. But the Government seems keen to remove bureaucratic obstacles. It has created one extra frustration this year, though, for those who need to visit officials connected with economics, industry and finance. The relevant ministries are now a 40-minute car ride from the city centre, where they used to be located. **ANDREW FISHER**



South Korea has a fast, comfortable train service—much appreciated by these business people, who want to relax at the end of a hard day. The system will also be valued by visitors to Seoul for the 1988 Olympics

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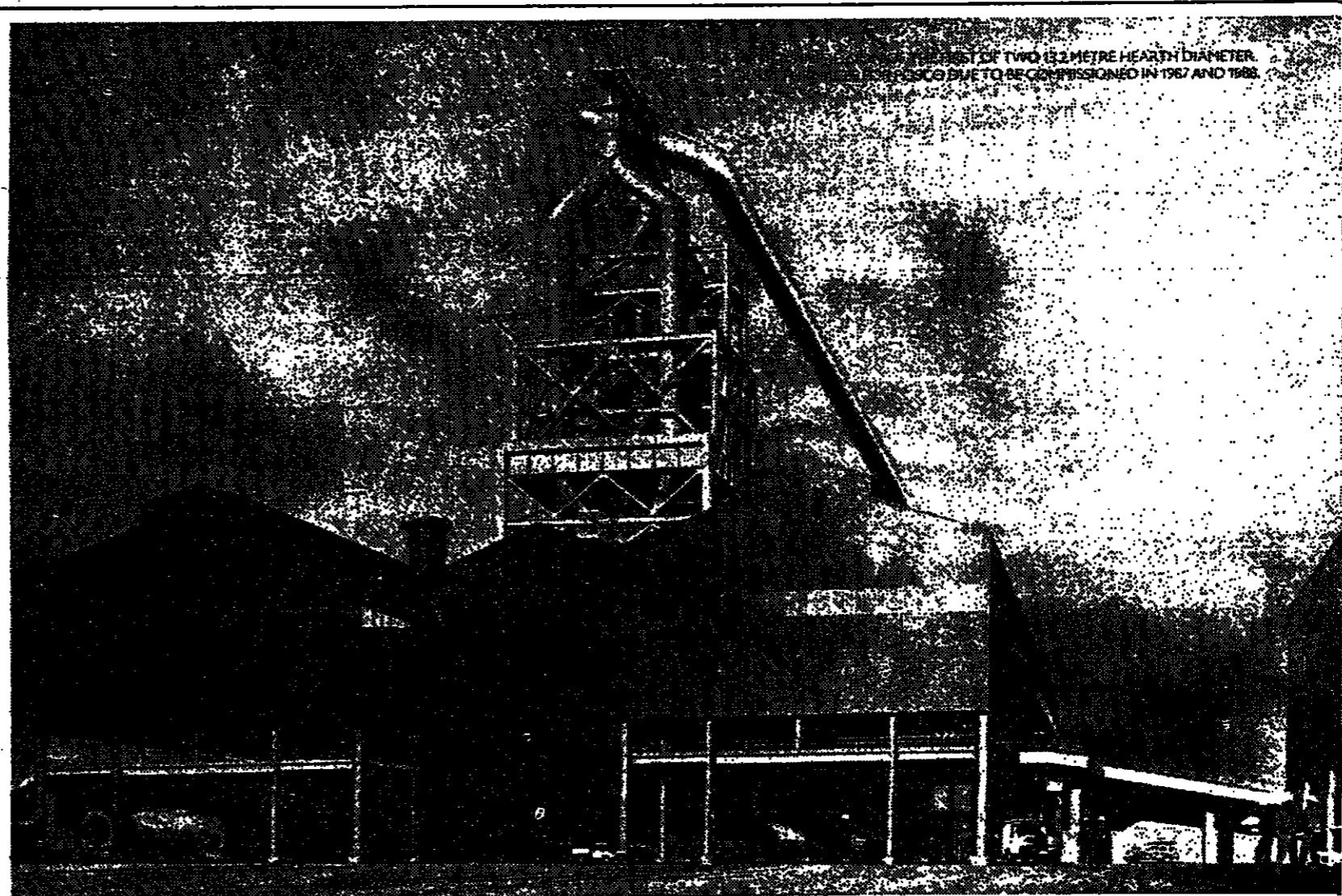
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SOUTH KOREA 12

The North engages in classic strategy of footdragging

Relations within North-East Asia

STEVEN BUTLER

WHEN North-East Asia as a region comes into the news it is usually something involving military forces, and often about the Soviet Union or North Korea. The last blockbuster story was the Soviet downing of the Korean Airlines flight 007 in 1983, killing all 262 passengers aboard.

...in the region continues unabated. North Korea has amassed a frightening amount of hardware and armed men within close striking distance of the South Korean capital, Seoul. The South has responded with a steady upgrade of its military technology, backed by strong US support. The Soviets, too, keep pouring missiles, machinery and ships into the area.

Despite all of this, however, and unlike in Europe, there is a far closer balance among military forces in the region. And while all sides keep pointing bigger guns at the other, they are also gradually finding new ways to talk, trade, and to meet for common purposes.

Unlike just a few years ago, the hard line of confrontation among Communist and non-Communist states in the region is breaking down to be replaced by complex relationships that, diplomats agree, offer hope eventually of achieving some fundamental diplomatic breakthroughs.

The most striking of all this is the dialogue that has developed between North and South Korea. But perhaps just as significant is the rapidly growing commercial relationship between South Korea and North Korea's Communist ally, China. The Soviet Union has also become far more active in the region with trade and diplomacy, subtly altering the equation of risk and reward for all the players in and around Korea.

The dialogue between North and South Korea, which began haltingly in the spring of 1984, last autumn produced its first meagre fruit, when 38 families, split apart during the Korean war, met in tearful reunions in Seoul and Pyongyang. That was, remarkably, the first cross-border travel of ordinary Koreans in the 35 years since the war.

The brief reunion has led nowhere, despite proposals from South Korea to expand the exchanges. Economic talks have bogged down with South Korea making one practical suggestion after another for trade, only to be met by North Korean proposals about agreements on common principles and elaborate committee structures. The North appears to be engaged in a classic strategy of footdragging and, in January, Pyongyang broke off talks after the South announced the start of annual military exercises with the US. Nonetheless, everyone expects the talks to get going again after April, when the exercises end. The propaganda value for North Korea in pursuing the talks is

economic strength. By starting the process himself, he would make it far easier for his son to continue. But building out toward the west has become at least as important as improving ties in the east. After many years of maintaining a chilly distance, last year North Korea and the Soviet Union exchanged senior officials and boosted trade. The Soviet Navy called at North Korean ports for the first time ever and Soviet bombers and reconnaissance aircraft now fly regular sorties over North Korean air space. In return, North Korea has received Soviet MIG 23 aircraft, Scud-B ground-to-ground missiles and new anti-aircraft weapons. US military analysts

Korea's first joint venture with China. The first project, a refrigerator and television assembly plant in Fujian, was indeed a small beginning, but the investment has a far greater symbolic importance and there will be a long line of Korean businessmen following. If Daewoo makes a success out of it, South Koreans have been greatly encouraged by China's willingness to pursue and expand commercial ties with South Korea, even though North Korea has raised public objections in the mass media. Private criticisms are believed to have been stronger.

Relations in the area have been conceptualised as a kind of parallelism. South Koreans seem to accept the notion that ties between China and South Korea develop. Japan may have more interaction with North Korea. The ultimate goal would be cross diplomatic recognition, to be joined in by Soviet recognition of South Korea and US recognition of North Korea.

That solution to the diplomatic stalemate in the region has been angrily rejected by North Korea, which says it would merely perpetuate the division of the Korean peninsula. But all of the talking, trading, and cultural exchanges have raised hopes that the awesome weaponry that is being placed into the region will ever have to be fired at the enemy.

Although North Korea broke off talks earlier this year after the South began its annual military exercises with US troops, it is widely believed that the North has strong reasons for wanting to resume talks soon.

just far too great to toss away. Both sides have publicly aired the idea of an unprecedented summit meeting between North Korean President Mr Kim Il-Sung and the South Korean President, Mr Chun Doo-Hwan. Although nothing has come of it so far, there are widespread reports of secret diplomatic contacts and Mr Chun ventured so far earlier this year as to say he "expected" such a summit might take place some time this year.

The North, it is widely believed, is less interested in improving its relations with South Korea than it is in projecting a reasonable image that it hopes may help build bridges to Japan and the United States, and thereby chip away at South Korea's international support. The North is also facing difficult internal problems and may be looking for ways to stabilise international ties while it sorts these difficulties out.

Mr Kim Il-Sung is well along in a process of transferring authority to his son, Kim Jong-Il, in an unprecedented father-son succession. Yet the process, by its nature, will not be complete until after the elder Kim dies, and if he hopes for a smooth transfer, he may want to reduce the difficulties his son will face later. The elder Kim may see the inevitability of having to deal with the South sooner or later in view of South Korea's growing international prominence and

say that the Soviet weaponry has strengthened the military balance.

The Soviet weaponry and the better relations may also be something of a consolation prize, because the Soviets appear intent on attending the 1988 Seoul Olympics, which would amount to a major diplomatic defeat for Pyongyang. Last year Soviet sports teams began visiting South Korea on exhibition and for international competition. In a November meeting of Communist sports ministers in Hanoi, North Korean proposals that the South agree to co-host the Olympics or face a boycott earned a chilly reception.

Increased Soviet interest in Asia followed the rise to power of Mr Mikhail Gorbachev. The effect so far has been less to provoke major changes in the region than simply to resurrect the Soviets as an important player. It is not clear yet how exactly they will play their cards, but that surely will come.

The greatest movement of substance has come from China and stems from the growing pragmatism in Peking. Trade with South Korea approximately doubled last year and was well in excess of \$1bn, making these two former enemy states major trading partners.

Daewoo Corporation, a diversified South Korean conglomerate, also started South

Continued from page 1

for national unity in the face of North Korea's build-up of offensive military capability.

Mr Lee is a widely respected figure and his appeal had a poignant personal touch—two and a half years ago Mr Lee nearly died in a bomb blast in Rangoon that killed 15 of President Chun's top advisors and cabinet officials. North Korea has been blamed for the explosion.

Looking through the sights of a rifle at North Korea, it is easy to see why South Korea's military brass would prefer that the intense national debate over



South Korean troops, north-east of Seoul, taking part in a 10-week military war game involving 200,000 US and South Korean men

Ready for a role on world stage

South Korea's political future has been postponed for a few short years, until the military balance improves.

Yet the opposition has listened to the warning that internal discord will invite invasion for many years. There is no wonder they believe that appeal is nothing but the cynical ploy of a military-backed government to hang on to power.

"Let me say this to the military," dissident leader Kim Young-Sam recently told a cheering audience of supporters in Korea, "that you keep to your primary responsibility of defending the nation."

The opposition has launched

an increasingly vocal campaign for rapid democratic reform, centred on a demand that the constitution be revised to allow for a direct election of the president.

This the government refuses to consider, even though the government has since last February shown a remarkably tolerant attitude toward protest. Uniformed police have recently stood by and watched the largest anti-government rallies and street demonstrations since Mr Chun came to power in 1980.

There is now increasing talk among diplomats that martial law is being considered as an option if protest should get out

of hand. This talk may be little more than a reflection of the fact that Korea's political future is uncertain, that it is walking down untraveller paths, with neither the government nor the opposition entirely certain of the next steps. The stock of reliable wisdom on how to create viable democracies does not run very deep.

If Korea's likely graduation from developing country status is remarkable, even more so would be the transition to an open democracy. This, however, is not the kind of transition that diligence alone can achieve. It will take debate, conflict, and compromise of precisely the sort that Korea is now

experiencing, although compromise has yet to make a very strong showing on any side.

If there is a "historic trend" behind the development of the Korean economy, many Koreans also believe history is propelling their nation inevitably toward democracy, with universal literacy, a growing middle class, widespread understanding of civic norms, and a vibrant Christianity that stresses individual worth.

A surprising number of Koreans say privately they are unworried by current political conflict in Korea. They expect more to come and they also say they will not be robbed by history.



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